

INTERNATIONAL CENTRE FOR SETTLEMENT OF
INVESTMENT DISPUTES

ICSID Case No ARB/19/28

between

LATAM HYDRO LLC and CH MAMACOCHA SRL

Claimants

- and -

REPUBLIC OF PERU

Respondent

The Tribunal

Professor Albert Jan van den Berg, President

Professor Dr Guido Santiago Tawil - Arbitrator

Professor Raúl E Vinuesa - Arbitrator

VIDEOHEARING ON JURISDICTION AND MERITS

Wednesday, 16 March 2022

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1 (9.00 am EST, Wednesday, 16 March 2022)

2 **PRESIDENT:** Mr Zeballos, is everybody
3 accounted for on your side?

4 **MR ZEBALLOS:** Yes, Mr President.

5 **PRESIDENT:** Mr Grané for the Respondent,
6 or Ms Endicott, who is the spokesperson for your
7 side?

8 **MR GRANÉ:** Ms Endicott will be the
9 spokesperson as to the damages portion, but we are
10 ready to go and also look forward to the US
11 intervention later today.

12 **PRESIDENT:** Very good. Everybody
13 accounted for on your side, Mr Grané?

14 **MR GRANÉ:** Yes, we are all here. Thank
15 you.

16 **PRESIDENT:** Thank you. Any procedural
17 point, admin point, household? Mr Zeballos?

18 **MR ZEBALLOS:** No, Mr President.

19 **PRESIDENT:** Mr Grané?

20 **MR GRANÉ:** Nothing from our side. Thank
21 you.

22 **PRESIDENT:** Then we can move to the
23 experts for Respondent. Ms Endicott, you will
24 introduce them?

25 MR MATTHEW SHOPP and MR KIRAN SEQUEIRA

1 **MS ENDICOTT:** Thank you, Mr President.

2 Hello to the Tribunal. We have with us today
3 Matthew Shopp and Kiran Sequeira from Versant
4 Partners, who are available to present and answer
5 questions.

6 **PRESIDENT:** Thank you, Ms Endicott. May
7 I first ask, Mr Shopp and Mr Sequeira, who is the
8 lead person?

9 **MR SHOPP:** I will be the lead person
10 today.

11 **PRESIDENT:** Let's start, then, with you.
12 Mr Shopp, can you please state your full name for
13 the record?

14 **MR SHOPP:** My name is Matthew David Shopp.

15 **PRESIDENT:** Mr Shopp, you appear as an
16 expert witness for the Respondent.

17 **MR SHOPP:** I do.

18 **PRESIDENT:** If any question is unclear to
19 you please seek a clarification, if you don't do so
20 the Tribunal assumes you have understood the
21 question and that your answer responds to the
22 question.

23 **MR SEQUEIRA:** Yes.

24 **PRESIDENT:** Mr Shopp, you will appreciate
25 that appearing before a court or an arbitral

1 tribunal and testifying there is a very serious
2 matter. In that connection the Tribunal expects you
3 to give the statement, the text of which will now
4 appear on the screen.

5 **MR SHOPP:** I solemnly declare upon my
6 honour and conscience that my statement will be in
7 accordance with my sincere belief.

8 **PRESIDENT:** Then I move to Mr Sequeira.
9 Can you please state your full name for the record?

10 **MR SEQUEIRA:** Yes, it's Kiran Peter
11 Sequeira.

12 **PRESIDENT:** You also appear as an expert
13 witness for Respondent. If any question is unclear
14 to you, please do seek a clarification, because if
15 you don't do so the Tribunal assumes you have
16 understood the question and that your answer
17 responds to the question.

18 **MR SEQUEIRA:** Yes, of course. Thank you,
19 Mr President.

20 **PRESIDENT:** And, Mr Sequeira, you will
21 also appreciate that appearing before a court or an
22 arbitral tribunal and testifying there is a very
23 serious matter. In that connection the Tribunal
24 expects you to give the statement, the text of which
25 is in front of you.

1 **MR SEQUEIRA:** I solemnly declare upon my
2 honour and conscience that my statement will be in
3 accordance with my sincere belief.

4 **PRESIDENT:** Thank you. Then, Mr Shopp and
5 Mr Sequeira, could you please confirm that you are
6 alone -- together alone in the room or you are in
7 separate rooms? Because I see two different
8 paintings behind you.

9 **MR SHOPP:** We are in separate but adjacent
10 rooms, and I am alone and Mr Sequeira can confirm
11 the same.

12 **MR SEQUEIRA:** Yes, I am alone as well in
13 my office, which is adjacent to Mr Shopp's office.

14 **PRESIDENT:** If anyone enters your room,
15 please alert the Tribunal and refrain from
16 testifying until the person has left the room.

17 **MR SEQUEIRA:** Yes.

18 **MR SHOPP:** Yes.

19 **PRESIDENT:** Mr Shopp, can I invite you
20 first to scan the room where you are?

21 **MR SHOPP:** Yes. [Pause]

22 **PRESIDENT:** Mr Sequeira, may I invite you
23 to do the same?

24 **MR SEQUEIRA:** Yes. [Pause]

25 **PRESIDENT:** Thank you. For the record,

1 Mr Shopp, can you confirm the location from which
2 you are testifying?

3 **MR SHOPP:** Washington DC.

4 **PRESIDENT:** Mr Sequeira?

5 **MR SEQUEIRA:** Washington DC as well.

6 **PRESIDENT:** Before you start with your
7 presentation, I have to draw your attention to a
8 provision in Procedural Order No 6 about the manner
9 of testifying. So this paragraph 23, and I read it
10 to you: "Experts who have presented joint reports
11 will be examined simultaneously, that means" -- and
12 then your names appear, Mr Shopp and Mr Sequeira --
13 "For the cross-examination of these experts, the
14 questions will be directed to the lead expert in the
15 group designated by the Claimants/Respondent that
16 previously selected lead expert". The lead expert,
17 that is you, Mr Shopp?

18 **MR SHOPP:** Correct.

19 **PRESIDENT:** "That expert will be
20 responsible for determining which expert among the
21 two should respond to the question. Only one expert
22 can respond to each question. Each testifying
23 expert should log into the virtual platform
24 separately and refrain from interacting with the
25 other testifying experts during the examination,

1 unless invited to do so by the questioning counsel
2 or Tribunal member".

3 So, gentlemen, then the last question
4 I have for you is could you please shut down your
5 iPhones or other mobile devices?

6 **MR SEQUEIRA:** Mine are shut down.

7 **MR SHOPP:** Mine is shut down and in a
8 drawer.

9 **PRESIDENT:** Then may I invite you for
10 direct examination? Ms Endicott, you would like to
11 invite?

12 **MS ENDICOTT:** I would like to invite
13 Mr Shopp and Mr Sequeira to please proceed with
14 their presentation that they've prepared for you
15 today. Thank you.

16 **PRESIDENT:** 45 minutes you have,
17 gentlemen.
18 Presentation
19 by Mr Shopp

20 **MR SHOPP:** I will be doing a share screen,
21 if that is OK.

22 Thank you, Mr President, members of the
23 Tribunal, for allowing us the chance to present to
24 you today. My colleague, Mr Sequeira, and I will be
25 going over some of the key issues in damages in this

1 arbitration.

2 Starting first with briefly a comparison
3 of the experts' results, as you can see on slide 4,
4 there's a summary of the experts' respective damages
5 conclusions. BRG concludes total damages of
6 47.6 million US dollars with pre-award interest
7 updated through 1 March 2022. This is comprised, as
8 you'll see in the sort of orange and reddish row, a
9 \$31.8 million for the fair market value of
10 Claimants' investments as of 14 March 2017,
11 \$2.4 million in damages for what has been called the
12 additional costs and expenses, along with
13 \$13.4 million of pre-award interest through
14 1 March 2022.

15 Our damages conclusion is significantly
16 lower. We reached total damages in the range of
17 \$10.9 to \$11.4 million under the fair market value
18 standard, and that includes 7.5 million US dollars
19 for the value of Claimants' investments as
20 of March 2017. We used the same \$2.4 million in
21 additional costs and expenses, and we calculate
22 lower pre-award interest of roughly 1 million or so
23 US dollars through March 2022.

24 So how are our results different? Well,
25 it's not due to our valuation approach. Both

1 experts agree that damages for an expropriation or a
2 full deprivation should be based on the fair market
3 value, or FMV, standard.

4 We also both agree on the use of a
5 discounted cash flow, or DCF valuation method,
6 supported by third-party offers to determine the
7 fair market value, and we similarly agree that the
8 Claimants' sunk costs do not represent fair market
9 value.

10 However, despite this common approach,
11 again we reached significantly different
12 conclusions. BRG calculates the fair market value
13 of Claimants' investments as of March 2017 of
14 \$31.8 million, whereas we calculate the same at
15 \$7.5 million. BRG's valuation, as we've explained
16 in our reports, is three to four times higher than
17 the third-party offers for Claimants' investments
18 which range from \$7 to \$9 million, and BRG's
19 conclusions are based on highly flawed DCF inputs
20 that are irreconcilable, we would say, with basic
21 financial principles.

22 Our valuation, on the other hand, is
23 consistent with these third-party offers and is
24 based on a DCF which uses inputs that align with
25 basic financial principles. And as to pre-award

1 interest, again, a big difference in our results.
2 That is because BRG relies upon high risk,
3 economically irrational interest rates that are tied
4 to Claimants' cost of capital, whereas we use
5 economically rational pre-award interest rates,
6 including Respondent's cost of borrowing, the yield
7 on investment grade bonds, and the US dollar risk
8 free rates.

9 Turning first to an issue that's been
10 discussed at length in our reports and yesterday,
11 what is the fair market value of Claimants'
12 investments implied by third-party offers made for
13 either some or all of their stake in CHM?

14 Well, in this case we're fortunate to have
15 five third-party offers that each provide evidence
16 of the fair market value of Claimants' investments,
17 and all five of these offers which are listed in the
18 table at the bottom of the slide imply a fair market
19 value of between \$7 and \$9 million for Claimants'
20 investments, and all five offers are representative
21 of the value in the but-for scenario. In other
22 words, they are unaffected by the breaches.

23 So turning, first, to the February 2017
24 Innergex offer, this is one that was first discussed
25 by BRG in its initial report and then it's been

1 continued to be discussed since then. Just to
2 recap, what was this offer? Well, it called for
3 Innergex to invest \$17.8 million of cash into CHM
4 over time to earn a 70 per cent stake in the
5 company. Innergex also would pay a \$1.5 million
6 development fee to Latam Hydro. And importantly
7 this offer was a subscription for new shares in CHM,
8 it was a capital raise, to be completed via direct
9 funding of up to \$17.8 million in the project's
10 construction costs.

11 BRG incorrectly interprets the Innergex
12 offer. According to BRG the Innergex offer implies
13 a value of \$27 million, which they calculate as
14 saying Innergex would invest \$17.8 million for a 70
15 per cent stake, and they would pay a million and a
16 half dollars to Claimants. But that math is
17 incorrectly assuming that Innergex was purchasing
18 existing shares from Claimants rather than
19 subscribing to new shares in the company.

20 So what's the correct interpretation of
21 the Innergex offer? It's that CHM would only be
22 worth approximately \$28 million -- so our math is a
23 little bit different -- but would only be worth
24 around \$28 million after, and only after, Innergex
25 injected this \$17.8 million worth of cash into the

1 company. The value of CHM before Innergex put in,
2 or would have put in the \$17.8 million was
3 \$8.8 million. And, in fact, Claimants' investments
4 could only ever be worth \$8.8 million regardless of
5 whether they owned 100 percent of CHM before
6 Innergex invested, in other words 100 percent of
7 \$8.8, or if they owned 30 per cent of CHM after
8 Innergex invested, in other words 30 per cent of
9 roughly \$28 million.

10 So we're going to go into the details here
11 because this has been such an issue of contention
12 between the experts, and we'll take it back to
13 basics and talk about pre-money and post-money
14 value, and what those mean and when those terms
15 apply.

16 Pre-money value is simply the value of a
17 company before funds are received from a new share
18 subscription. Post-money value, on the other hand,
19 is referring to the value of a company after funds
20 are received from a new share subscription. And
21 when does this matter, this pre-money and post-money
22 distinction? We heard yesterday that it's only for
23 venture stage or early stage companies where it's
24 two people in a garage. That is simply false.
25 Pre-money and post-money is relevant any time there

1 is a new share subscription that raises funds for
2 the company. It does not matter if the company is
3 early stage, two guys in a garage, or a pre revenue
4 series A, or if it's mature, if it's a bank that is
5 getting recapitalised via a new equity investment, a
6 bank that's worth billions of dollars and has been
7 around for hundreds of years. Pre-money and
8 post-money matters any time there is a new share
9 subscription. And what then is the relationship
10 between pre-money and post-money value?

11 Well, post-money value is simply the value
12 on a pre-money basis plus the value of the new
13 investment, so if you know what it was worth
14 beforehand you add the new investment and you can
15 come up with the post-money value. And, conversely,
16 pre-money value, if you know what it's worth after
17 the post-money value, you can simply subtract out
18 the amount of the new investment to calculate
19 pre-money value. And why is post-money higher? Why
20 are these two amounts different? Well, that's
21 because new investment, a new addition of capital
22 into the company, increases the value of the company
23 itself on a one-for-one, a dollar-for-dollar basis.
24 Most share transactions, if I log on to Fidelity or
25 my brokerage account and buy a share from another

1 individual, we exchange money for a share. The
2 company isn't involved at all. It doesn't get
3 anything out of that transaction. That sale doesn't
4 affect its value. But in these share subscriptions,
5 it's the company itself who is receiving the funds;
6 therefore this investment increases the value of the
7 company on a one-to-one basis.

8 And it's also important to note, does a
9 new share subscription, a new equity raise, increase
10 value to existing shareholders? Well, the answer is
11 no. Although the company receives money and its
12 value increases, the existing shareholders get
13 diluted. In other words, their percentage is
14 decreased and the value of their equity remains the
15 same. So it's a value neutral transaction, assuming
16 it's sold at fair market value from the perspective
17 of an existing shareholder. The company is worth
18 more because of the new funds, but you have a lower
19 percentage ownership in the company such that those
20 two factors offset and your economic position stays
21 the same.

22 A very, very simple example, we tried to
23 keep it really easy, we had this in our report of
24 pre-money/post-money value, and I won't go through
25 this in too much detail, but assume you have a

1 gentleman, Steve, who owns 100 percent of a
2 piggy bank that has \$10 in it, Steve's friend Mary
3 is interested in buying the piggy bank but Steve
4 says well, instead of buying it, why don't you
5 contribute some new capital, subscribe for some new
6 shares, if you put in \$10, I will give you a 50
7 per cent share, or you will be able to earn via the
8 purchase of new shares in the piggy bank, a
9 50 per cent share of the piggy bank, and what that
10 leads to is a situation where Mary puts in her \$10,
11 that increases the value of the piggy bank from \$10
12 to \$20, and Steve and Mary then each have a 50
13 per cent share.

14 So the pre-money value of the piggy bank
15 is just \$10. That's what was in there before any
16 transaction occurred. The post-money value of the
17 piggy bank after Mary puts in the \$10 is \$20. 10
18 plus 10 is 20. But importantly Steve's investment,
19 the original investor, his investment is only ever
20 worth \$10. He either owns 100 percent of the
21 pre-money value or 50 per cent of the post-money
22 value.

23 So this is just a very simple example of
24 how pre-money and post-money works.

25 Turning to the specifics, then, of this

1 case, what did this look like with respect to
2 the February 2017 Innergex offer? Well, in step 1,
3 Claimants are owners of 100 percent of CHM, which
4 had a pre-money value of \$9.773 million. That
5 includes the \$930,000 of future investment that
6 Claimants had yet to make, but that's the pre-money
7 value and Claimants were 100 percent owners.

8 In step 2, Innergex would inject
9 \$17.8 million in cash into CHM in exchange for new
10 shares and would also separately pay \$1.5 million to
11 Claimants, as I think they called it development fee
12 or development premium. And in exchange Innergex
13 would receive 40 million new shares representing 70
14 per cent of the company.

15 But as you see at the bottom of this sort
16 of middle portion of the chart, again that
17 \$17.8 million that Innergex puts into the company
18 increases the value of the company, because it's
19 cash that's coming in.

20 So where, then, does that leave the two
21 parties on a post-money basis? Well, that leaves
22 CHM has a value of \$27.576 million, including this
23 new investment, the original pre-money value plus
24 the new money that was put in, of which Innergex
25 owns 70 per cent and Claimants own 30 per cent, and

1 then Claimants, as you can see on the side, also
2 have that \$1.5 million they got separately from
3 Innergex as a development fee.

4 So we can look at what this means for the
5 value of Claimants' investments both ways, what was
6 their value before the transaction, what was their
7 value after the transaction, and, as we said it
8 should be, the value of Claimants' investment is
9 exactly the same at \$8.843 million both before and
10 after the Innergex transaction. It doesn't matter
11 which way you look at this. Before the transaction
12 Innergex recognised development costs that Claimants
13 had put into the project of \$7.63 million. They
14 paid -- or were willing to pay -- a development
15 premium for 100 percent of the project equivalent to
16 \$2.14 million. That gives you a total pre-money
17 value of that \$9.773. You subtract the remaining
18 investment that Claimants had yet to make, that they
19 would have had to make before Innergex put in the
20 money, and that leaves you a net of \$8.843 million.
21 So that's the pre-money perspective of what this was
22 worth, what Claimants' investments were worth.

23 Now let's look at it from a post-money
24 basis. Here we start with well, what was Innergex
25 willing to spend to earn -- to buy into 70 per cent

1 of this project on a post-money basis. Innergex
2 would put in \$17.8 million, they would pay a
3 \$1.5 million development premium, so in total
4 Innergex will have spent \$19.3 million to earn a 70
5 per cent ownership stake in the post-money version
6 of CHM and, again, here you can calculate by
7 dividing 19.3 divided by 70 per cent, you get a
8 \$27.6 million post-money value, of which Claimants
9 at that point would only own 30 per cent and that
10 then gives them a value of their stake of \$8.273, to
11 which you add the development premium and subtract
12 the remaining investment and get the same number,
13 \$8.843 million. So whichever way you look at this,
14 before or after the transaction, you get to the same
15 result.

16 In fact, this is pretty similar to what we
17 later see, which are four offers to purchase
18 100 percent of Claimants' interest in CHM, from both
19 Claimants made offers to sell, Innergex and
20 Glenfarne made offers to buy, and all of these
21 offers were in a range of \$7 to \$8.1 million, which
22 is pretty similar to that Innergex offer from 2017.
23 And again, importantly, all four of these offers
24 were based on the same fundamental conditions as in
25 the but-for scenario, which we list here and which

1 I believe was acknowledged yesterday by BRG in its
2 testimony.

3 So how does BRG get this so wrong? How do
4 they say it's worth \$27 million instead of \$7 to \$9?

5 Well, they forget and they don't realise that the
6 value of CHM would increase by \$17.8 million only
7 after those funds are invested into the company.

8 BRG wrongly includes this nearly \$18 million new
9 investment as part of CHM's value as of March 2017.

10 That is simply wrong.

11 As of March 2017, CHM's value should not
12 include \$18 million for a planned future cash
13 injection. That is just incorrect. And in fact we
14 would say that that approach is grossly incorrect
15 and illogical. And here's a simple example to show
16 you the flaw in this logic.

17 Imagine an investor comes to you and says
18 I own a gold mine, I've done some feasibility
19 studies, I have the rights to the concession, but
20 that's where it stands. And there's a new investor
21 who's planning to invest and spend \$1 billion
22 developing this gold mine, and he'll earn an equity
23 share in the company by doing so. And, according to
24 BRG, what that person should say is therefore
25 I currently own a one billion dollar gold mine.

1 That argument is nonsensical. The fact that someone
2 eventually may put in a billion dollars or
3 \$18 million may increase the value of the company,
4 but that doesn't change what the company is worth
5 today before that money is invested. So, again, we
6 would say, just based on all this evidence, it's
7 clear that the value of CHM and Claimants'
8 investments implied by these offers is in that \$7 to
9 \$9 million range.

10 And if that weren't all, what we also have
11 is Innergex's own financial model that they used to
12 evaluate this project. This is a contemporaneous
13 third-party analysis of the value in the but-for
14 scenario. It includes a forecast of free cash flows
15 to equity, and it specifies a discount rate -- not a
16 hurdle rate, I don't believe it says hurdle rate
17 anywhere in that model, it says discount rate --
18 specifies a discount rate of 8 per cent, and if you
19 discount those free cash flows at that 8 per cent
20 discount rate you get an implied DCF value of
21 \$7.231 million -- again, consistent with our view of
22 these transactions and extremely inconsistent with
23 BRG's view.

24 Here on slide 16 we just have a comparison
25 of all these various offers and analyses which show

1 that they're all in this tight range and they are
2 generally consistent with our DCF, and extremely
3 inconsistent with BRG's DCF valuation, which in our
4 view demonstrates that our analysis is correct and
5 BRG's DCF analysis is not.

6 Now, turning to the DCF valuation, I'll
7 hand things over to my colleague, Mr Sequeira.
8 by Mr Sequeira

9 **MR SEQUEIRA:** Thank you, Mr Shopp. And
10 good morning and good afternoon to members of the
11 Tribunal.

12 As Mr Shopp explained, both sets of
13 experts agree that the DCF method is an acceptable
14 method to value the project, but our valuation
15 conclusions are very different. Next slide.

16 So BRG calculates a fair market value for
17 the project of \$31.75 million as of March 2017. We
18 conclude that this value is four times what it
19 should be, or it is inflated by roughly 300
20 per cent, as you see in the box to the right, and
21 there are five reasons that explain this poor
22 valuation which we've listed here on the slide.
23 I will cover the first two, the cost of equity and
24 the performance bond, and then Mr Shopp will cover
25 the next three, which relate to the actual cost

1 offsets and the modelling of construction costs and
2 sales revenues.

3 But when you correct for these five
4 issues, the DCF value of the project changes to
5 \$7.5 million, which is right in line with the value
6 that's implied by the Innergex offer that Mr Shopp
7 just explained. Now, in the following slides I will
8 address the cost of equity issue first, which is the
9 most significant issue impacting value. Now, before
10 we unpack the details of BRG's cost of equity
11 calculation, there is a simple test you could run to
12 see whether BRG's cost of equity is right or wrong,
13 and that is simply comparing the project's cost of
14 debt with BRG's cost of equity.

15 The Tribunal will have heard two terms
16 used to describe cost of equity. One is the
17 unlevered cost of equity, which implies the cost of
18 equity where the project has no debt or is debt
19 free, and the second is the levered cost of equity
20 which is the cost of equity when the party has taken
21 on debt. But regardless of whether you're talking
22 about unlevered cost of equity or the levered cost
23 of equity, that cost of equity is always higher than
24 the cost of debt, and I'll explain this with a
25 simple example.

1 Assume that you have a project that is
2 debt free, that's unlevered, and it's an early stage
3 project and you now have a \$1 million debt
4 investment coming into the project. Now, the
5 project has a firm legal obligation to repay that
6 debt with interest within a specified time frame.
7 Now, in the alternative, instead of that debt
8 investment let's assume you now have an equity
9 investment of \$1 million that is flowing into this
10 debt free project.

11 In this case the project has no obligation
12 to repay the equity, nor is there any obligation to
13 pay dividends on the equity. That equity for this
14 project is therefore more risky than the debt and
15 the cost of this equity, this unlevered cost of
16 equity, is therefore higher than the cost of debt.
17 And this is a fundamental financial principle.
18 We've explained this in detail in section 3A of our
19 Second Report, and I invite the Tribunal to take a
20 look that, but it is important to understand that
21 this distinction between levered and unlevered cost
22 of equity makes no difference when you value it
23 whether it should be higher or lower than the cost
24 of debt.

25 If you go to the next slide we show some

1 numbers here. So the project cost of debt -- which
2 both experts agree is in the range of 7.1 to 7.36
3 per cent -- is, as you can see here, higher than
4 BRG's unlevered cost of equity of 5.79 per cent. So
5 this is plainly incorrect. And yesterday we heard
6 BRG sidestep and confuse this issue; they said this
7 is a comparison of apples and oranges -- this is not
8 an apples and oranges comparison. This is corporate
9 finance 101.

10 As you can see via the quotes we have on
11 the right, I'll just go to the first two, the first
12 quote says the cost of debt is always less than the
13 cost of equity. It does not matter whether it's a
14 levered cost of equity or an unlevered cost of
15 equity.

16 The second box is a question posed by
17 Dr Damodaran. The question is clear. It says can
18 the cost of equity ever be lower than the cost of
19 debt for any firm at any stage in its life cycle?
20 And the answer is no, equity investors are always
21 behind lenders in line for cash flows.

22 So this could not be more clear. It
23 doesn't matter whether the project is in a concept
24 stage, construction stage, operation stage, whether
25 it's levered or unlevered, that cost of equity will

1 always be higher than the cost of debt. And it is
2 surprising to me that the experts have a
3 disagreement on this issue. It's also somewhat
4 troubling. We can have a debate about what the cost
5 of equity should be but there should be no debate
6 that the unlevered cost of equity has to be higher
7 than the cost of debt.

8 So in my view this is a black-and-white
9 issue, and BRG is dead wrong about this, but it is
10 an important issue, and I welcome questions on this
11 either on cross-examination or from the Tribunal.

12 Next slide. [Slide 21]

13 So the logical question to ask is, having
14 established that BRG's unlevered cost of equity is
15 too low, the question is why is it so low, and in
16 order to understand that we've got to look at the
17 inputs to the CAPM formula that both experts use to
18 calculate the cost of equity. And we've listed the
19 build-up of the cost of equity calculation here, and
20 we have a disagreement with BRG on three inputs
21 shaded at the top, and we believe that BRG's values
22 for each of these inputs is too low, and when you
23 correct for these inputs the unlevered cost of
24 equity increases to 7.48 per cent, which is above
25 the cost of debt. So I will sequentially address

1 each of these inputs in the following slides. Next
2 slide. [Slide 22]

3 So the first input is the risk-free rate
4 and both experts rely on the yields in the ten-year
5 US Treasury bonds to establish the risk-free rate.
6 The disagreement is the duration over which this
7 yield should be measured. We use the prevailing
8 yield as the valuation date, 14 March 2017, which is
9 2.6 per cent, but BRG takes a trailing 12-month
10 average yield for the 12 months prior to the
11 valuation date, which gives them a risk-free rate of
12 1.94 per cent. In our reports we have cited
13 numerous authorities which explain that the
14 risk-free rate should be based on the prevailing
15 rate and prevailing expectations as at the valuation
16 date, which is what we have done.

17 BRG says that we are using an arbitrary
18 date where the risk-free rate was artificially high
19 but this is simply incorrect. That date is not
20 arbitrary. We are using the valuation date to set
21 the risk-free rate. BRG also has a defence saying
22 that the risk-free rate was on a downward market
23 trend as the valuation date. This is also
24 incorrect, and you can see this on the chart to the
25 right. The vertical dotted black line is the

1 valuation date and you can see that in the run-up to
2 the valuation date the yields were generally
3 increasing. But more importantly, as of the
4 valuation date you can see that dotted blue line
5 which shows that the expectation for rates going
6 forward were actually increasing and not decreasing,
7 and therefore we believe our risk-free rate is
8 reasonable, if not conservative, and BRG's risk-free
9 rate is too low. Next slide.

10 The second input we disagree on is the
11 beta which measures the volatility in the project's
12 price or value relative to the market, and here both
13 experts again agreed that we need to look at a peer
14 group of publicly traded companies to measure this
15 unlevered beta but we disagree on what the peer
16 group should be. BRG relies on 52 companies in the
17 US power sector, and these are all integrated power
18 companies that are primarily focused on transmission
19 and distribution, not on generation, and they have
20 minimal, if any, hydroelectric power generation. We
21 rely instead on 12 companies that operate in the
22 Latin American market and they have a high focus on
23 generation and within generation on hydro power
24 generation. So we believe that is a better peer
25 group that gives us a reliable estimate of beta, and

1 you can also do a reasonableness check. We have
2 here a company which is a subsidiary of Enel called
3 Edegel. It's the largest electricity generator in
4 Peru, and the analysts value this company on an
5 ongoing basis, and they use an unlevered beta of
6 0.62 for this company, which is slightly higher than
7 our unlevered beta, which again shows that our beta
8 is reasonable if not conservative.

9 Next slide.

10 Here we drill down a little more into the
11 peer group of companies that we use and you can see
12 here that all of our companies have operations in
13 Latin America, they have significant hydropower
14 generation assets, whereas in BRG's peer set there
15 are no companies with operations in Latin America
16 and very few companies that have any significant
17 hydropower generation. So again we maintain that
18 our peer group is a better peer group, and gives you
19 a reliable estimate of beta. Next slide.

20 The third input we disagree on is the
21 equity risk premium, or the ERP, and we use an ERP
22 of 5.5 per cent, which is based on current premiums,
23 meaning expectations as of the valuation date based
24 on guidance provided by Professors Damodaran and
25 Fernandez and Duff & Phelps. BRG uses an historic

1 average premium over an 80 or 90 year period, and
2 uses a geometric mean for this data to calculate an
3 ERP of 4.62 per cent based on data published by
4 Professor Damodaran.

5 Now, the problem with BRG's method is that
6 Professor Damodaran himself states that reliance on
7 such long running historical averages is not
8 reliable; it's an inferior method because it's a
9 poor predictor of expectations and movements going
10 forward.

11 Another way to test whether the BRG ERP is
12 reasonable is to look at the total market return,
13 which is the sum of the risk-free rate and the ERP,
14 and we have charted that on the graph to the right.
15 And you can see when you add the risk-free rate and
16 the ERP, the total return that BRG calculates is
17 6.56 per cent, which is towards the very low end of
18 the range we see of benchmarks here, and our
19 estimate is 8.1 per cent, which is more in line with
20 the consensus view here, which is in the 8 to
21 9 per cent range. So again we believe that our ERP
22 is reasonable and BRG's ERP is too low. Next slide.

23 So we've so far been looking at a
24 bottom-up analysis of all the inputs that give us
25 the cost of equity, but we could also look at this

1 top-down by comparing BRG's cost of equity and our
2 cost of equity with other benchmarks for cost of
3 equity that are in the record, and that's what we
4 have done on this slide. The red bar shows you
5 BRG's cost of equity over the life of the project.
6 The blue bar shows our estimate of the cost of
7 equity over the life of the project, and the three
8 green bars are benchmarks we have. The first one is
9 Innergex's discount rate, which is 8 per cent, and
10 the next two green bars show you the cost of equity
11 that had been calculated by analysts covering the
12 two largest electricity generators in Peru, these
13 are diversified generators with hydropower
14 operations, and they calculate costs of equity of
15 above 9 per cent for both these companies.

16 So this again shows that the cost of
17 equity that we calculate is reasonable, if not
18 conservative, and BRG's cost of equity is too low.
19 Next slide.

20 So in this slide we show you the impact of
21 correcting each of the three inputs I just
22 discussed, so if you start with BRG's valuation in
23 the far left, which is the red bar, \$31.75 million,
24 and you progressively correct for the risk-free
25 rate, the equity risk premium and the unlevered

1 beta, the corrected DCF value drops \$15.7 million
2 which is roughly a 50 per cent reduction in value so
3 you can clearly see this is a significant factor
4 impacting the valuation. Next slide.

5 So the second area of disagreement is the
6 performance bond, and here what we disagreed with is
7 the way in which BRG models this in the but-for
8 scenario versus the actual scenario because they are
9 not consistent, so in the but-for scenario, in its
10 DCF valuation, BRG assumes that the cash collateral
11 of \$5 million that was provided for the performance
12 bond would be released, which is a fair assumption,
13 we agree with that, but in the actual scenario they
14 assume that that \$5 million would not be released.
15 But this is an incorrect assumption because in
16 reality this performance bond has not been executed
17 to date, nor will it be executed if Claimants
18 prevail on their claims. Therefore, if Claimants
19 prevail, BRG will claim the \$5 million via the DCF
20 valuation but then Claimants would also receive the
21 cash released from the performance bond of
22 \$5 million to get a total of \$10 million, which
23 would result in a windfall to Claimants.

24 Now, BRG appears to acknowledge this in
25 their Second Report where they say that, if the

1 performance bonds are released, they would reserve
2 the right to update their analysis, but they have
3 not done this as yet, so their analysis as it
4 currently stands captures this additional \$5 million
5 value into the DCF model, which has a net effect of
6 a \$4 million increase in their DCF value. I'll now
7 turn it back to Mr Shopp who will cover the
8 remaining areas of disagreement.
9 by Mr Shopp

10 **MR SHOPP:** Thank you. So the third
11 difference in our DCF models relates to the
12 so-called actual cost offset. What this means is
13 that BRG offsets the budgeted project construction
14 costs, so in other words the costs that had to be
15 incurred to get the project up and running; BRG
16 reduces those costs which are negatives in the DCF
17 by the amount that Claimants spent from March 2017
18 to December 2018, so after the valuation date, and
19 in doing so BRG increases its DCF value by roughly
20 \$7.1 million based on actual costs in this sort
21 of March 2017 to December 2018 period.

22 And while we agree sort of in principle
23 that if these costs truly did reduce the budgeted
24 cost, then it could be appropriate to include them
25 in this damages calculation, however we would say

1 that only those costs that serve to actually reduce
2 the budgeted costs should be included as an offset.

3 So if they are over budget or if they
4 weren't in the budget to begin with, then you can't
5 say that they are reducing something that was in the
6 budget that you're using to construct your DCF. And
7 having looked at the budgeted expenditures versus
8 these actual expenditures, categorising them to the
9 best of our ability based on the information we had,
10 we determined that, at most, \$4.3 million of these
11 costs were included in the project budget and should
12 be considered or could be considered as an offset.

13 However, as we'll discuss later, we think
14 that anything that's relying on Claimants' costs
15 summaries is somewhat questionable due to
16 discrepancies between their alleged cost and the
17 underlying support that has been provided by
18 Claimants. So this is truly an "at most" number, in
19 our view.

20 Fourth, getting into some more minor
21 issues now, BRG miscalculates the timing and amount
22 of construction costs. For the timing BRG relies on
23 a generic method which evenly spreads all costs over
24 the 30.3 month remaining construction period. We
25 rely on the specific cost allocation schedule as set

1 out in the Hatch report, and we think that's a
2 better method. Similarly, the access road
3 contingency cost. This access road was the most
4 significant construction risk, according to the
5 various engineers and technical evaluators, but the
6 2017 Hatch report is the only source with a specific
7 estimate of this access road contingency, and we
8 would say that because this is really the only
9 specific source, it's the best source and it
10 contains a specific contingency of \$1.316 million,
11 which we apply, and we think that's preferable to
12 BRG's approach, which relies on a generic civil and
13 additional works contingency, sort of this
14 categorical contingency percentage that BRG applies
15 to just the access road, and they use that to come
16 up with an estimate of roughly \$0.4 million for this
17 contingency cost.

18 And, fifth and finally, BRG overestimates
19 electricity prices and sales revenues. These are
20 relatively minor so I won't go into detail too much.
21 I invite you to read our reports where we discuss
22 these at length. But first BRG ignores the
23 asymmetrical price penalty in the RER Contract in
24 which the prices are reduced in years, we call them
25 dry years, when CHM produces less than 130,000

1 megawatt hours. There's no corresponding price
2 increase if they produce more than the 130 benchmark
3 so that translates to, according to our detailed
4 calculations, a 1.9 per cent average reduction over
5 the life of the contract and, second, BRG assumes
6 that the RER Contract end date is extended from 2036
7 to 2039, based on legal instruction from its
8 counsel. We understand from our counsel that there
9 is no legal basis to assume that this contract
10 extension would have occurred.

11 Where does that leave us? Here's a chart
12 that shows starting with BRG's total FMV as
13 of March 2017 value of \$31.75 million. Making these
14 corrections, including the cost of equity,
15 performance bond and so on, when these corrections
16 are made you reach a value of \$7.519 million which
17 we say is the correct amount, and again is in line
18 with the value implied by all the offers for
19 Claimants' investments.

20 So, in addition to that, there's also
21 what's been called damages for alleged additional
22 costs. BRG adds \$2.4 million for these additional
23 costs and expenses which were incurred starting
24 in January 2019. These include things like the
25 costs of the Lima Arbitration, costs of criminal

1 defence that were incurred by the company, costs of
2 dismantling operations, and so on and so forth. We
3 offer no opinion on the appropriateness of these
4 costs having been incurred or the legal viability of
5 the damages claim, so we just include this in our
6 analysis but understand that it is in dispute
7 between the parties whether this is a relevant
8 damages figure.

9 We would just again note that this
10 \$2.4 million number is based on the summary
11 accounting spreadsheets provided by Claimants, but
12 as we'll discuss in a later section, we find
13 multiple issues with Claimants' cost documentation
14 which calls into question, in our view, the
15 reliability of this claim for \$2.4 million.

16 Turning, then, to pre-award interest and
17 the damages conclusion, BRG calculates pre-award
18 interest based on the project's cost of debt of
19 7.06 per cent. Well, this cost of debt for the
20 project was higher than junk bond rates due to its
21 overall high level of risk. In our view, and as
22 discussed by numerous authors on the topic, which
23 we've quoted some of them on the right, it is
24 economically illogical to award Claimants extra
25 compensation via pre-award interest for undertaking

1 but not having been required to successfully
2 complete a high risk project. In other words, you
3 should not reward the Claimant for a risk that they
4 never took, in particular when it's a very high
5 risk.

6 And we calculate as an alternative what we
7 consider to be three economically rational potential
8 pre-award interest rates which range from 2.3 to
9 3.4 per cent. These include Respondent's USD
10 denominated government bond rate under the forced
11 loan theory that Claimants should receive the same
12 rate of return as other lenders to Respondent. We
13 include the yield on investment grade corporate
14 bonds as a proxy for a normal commercially
15 reasonable rate, and, finally, under the risk-free
16 rate theory under which Claimant should only be
17 compensated for the time value of money, we
18 calculate pre-award interest based on the yield on
19 US Treasury bonds. And in our view, again, these
20 are economically rational rates that do not reward
21 Claimants the pre-award interest simply because the
22 project was high risk.

23 Where does this leave us? We have nominal
24 FMV damages totalling \$9.931 million, as you can see
25 in the table, comprised of \$7.5 million as what we

1 call the but-for value as of March 2017,
2 \$2.4 million in additional costs and expenses, and
3 to those amounts we add pre-award interest
4 calculated based on these three economically
5 rational potential rates ranging from \$0.9 to \$1.4
6 million, and that results in total FMV damages as of
7 1 March 2022 of \$10.827 to \$11.284 million.

8 Now, very briefly on sunk costs, which was
9 discussed a bit yesterday, here there is agreement
10 between the experts that sunk costs do not represent
11 the fair market value of Claimants' investments, and
12 therefore if the appropriate standard of
13 compensation is the fair market value of Claimants'
14 investments, then sunk costs or the so-called
15 investment value damages calculation are irrelevant
16 because they don't measure FMV, and that's because
17 sunk costs could be higher than FMV, for instance if
18 there was overspending, or it could be lower than
19 fair market value, for instance if there were
20 positive market project-specific developments.

21 But in any case, if the goal here is fair
22 market value, sunk costs isn't something that works.

23 We'd also note that Claimants' sunk costs
24 remain unsupported. BRG has calculated
25 \$26.678 million in sunk costs, which we summarise in

1 this table to the right, based on accounting summary
2 spreadsheets prepared by Claimants.

3 And while BRG says that the supporting
4 documents, which is basically a 1400 page pdf that
5 Claimants produced at one point, while BRG says that
6 those supporting documents validate all expenses
7 incurred by Claimants, they performed absolutely no
8 analysis of this issue whatsoever, nor, as far as
9 we're aware, was any analysis of this type of
10 validation exercise presented by Mr Sillen. We
11 heard yesterday that he had performed a
12 reconciliation, but I don't believe we've seen any
13 such reconciliation.

14 We did do a detailed analysis of this 1400
15 page pdf in an attempt to compare what Claimants say
16 the costs were in their Excel spreadsheet versus
17 what the underlying documents can support, and our
18 analysis shows that nearly half of the alleged sunk
19 costs remain unsupported. We talk about this in our
20 report; it sort of summarised some of the issues
21 that are summarised in the table to the right.

22 But what this means at the end of the day,
23 in our view this is further sort of
24 evidence/information that sunk costs would not be
25 reliable even as an alternative damages remedy.

1 And finally, even ignoring all of that,
2 all of the reliability concerns and the fact that it
3 doesn't approximate FMV, even if you were to go to
4 sunk costs still there are still a minimum of three
5 necessary corrections to BRG's calculation. We show
6 them here. First, remove the performance bond
7 guarantee for the reasons Mr Sequeira discussed.
8 Second, remove the upstream project costs on the
9 basis that those were, we understand, unaffected by
10 the breaches. And, third, apply a lower pre-award
11 interest rate at the rates we discussed earlier, and
12 what that would leave you with is total sunk costs
13 with interest through March 2022 ranging from \$23.5
14 to \$25.1 million in damages.

15 And that concludes our presentation. We
16 thank you again for the opportunity to discuss with
17 you today, and we're happy to answer any questions
18 you might have.

19 **PRESIDENT:** Before we move to the
20 cross-examination, I have one question, Mr Shopp,
21 and that is the last section where you address sunk
22 costs and where you state you agree with BRG that
23 sunk costs do not represent FMV, fair market value.
24 But could they represent damages in general?

25 **MR SHOPP:** I think that may be more of an

1 issue for you to decide. I think we would say that
2 if the goal is FMV, sunk costs don't necessarily
3 approximate it. I think --

4 **PRESIDENT:** I do understand the theory
5 being I've spent, according to your corrected --
6 what is it, depending where you look, from \$25 to
7 \$23 million corrected. I spent this, and in any
8 case, whatever may be else about valuations that you
9 have, I spent it and I want my money back in case
10 there's a breach.

11 **MR SHOPP:** If the theory is that
12 compensation should be "give them their money back
13 with interest" as opposed to "they're entitled to
14 the value of their investment at the time of the
15 deprivation or the expropriation", then sunk costs
16 could be appropriate as damages in that context.
17 Again, I think we would caution that there are some
18 reliability concerns about these numbers but yes,
19 that could be an appropriate damages remedy, if the
20 idea is to just give them back any money that they
21 put into the investment, rather than focusing on
22 what the investment is worth.

23 **PRESIDENT:** I raise this point because
24 most of these fair market valuations are done in the
25 context of expropriation claims, also in FET claims

1 as they call it, fair and equitable treatment treaty
2 claims, but if you are under contract analysis there
3 are various theories for what you call damages. But
4 apparently you have not been instructed to do that?

5 **MR SHOPP:** No, we have not.

6 **PRESIDENT:** It may also not be a matter in
7 this arbitration.

8 Thank you, Mr Shopp.

9 Mr Zeballos? Please proceed.

10 **MR ZEBALLOS:** Yes, I'm ready to move
11 forward, Mr President.

12 **PRESIDENT:** In the meantime we've received
13 another CD-05 from you?

14 **MR ZEBALLOS:** Yes.

15 **PRESIDENT:** Are you going to use that?

16 **MR ZEBALLOS:** Yes, I am going to use that
17 today.

18 **THE COURT REPORTER:** Can I respectfully
19 ask for people to remember the 3 to 5 second rule?

20 **MR ZEBALLOS:** I will do my best. I'm a
21 Chilean raised in New York so it's a tall order to
22 ask me to speak slowly, but I will do my best.

23 Cross-examination by Claimants
24 by Mr Zeballos

25 **MR ZEBALLOS:** Good morning, Mr Shopp.

1 **MR SHOPP:** Good morning.

2 **MR ZEBALLOS:** Good morning, Mr Sequeira.

3 **MR SEQUEIRA:** Good morning, counsel.

4 **MR ZEBALLOS:** I'm going to address my
5 questions to Mr Shopp primarily. Just as we did
6 yesterday, if you feel your colleague, Mr Shopp, is
7 more appropriate to answer the questions, just
8 indicate that. It's not going to be an issue for
9 me.

10 You've prepared two reports for this
11 proceeding, right, Mr Shopp?

12 **MR SHOPP:** That's correct.

13 **MR ZEBALLOS:** And those reports provide
14 two alternative damages approaches, correct?

15 **MR SHOPP:** I'm not sure to what you're
16 referring.

17 **MR ZEBALLOS:** One of your approaches is a
18 DCF analysis for damages, correct?

19 **MR SHOPP:** One of the approaches is what
20 I would maybe term "fair market value" as opposed to
21 "DCF".

22 **MR ZEBALLOS:** But your fair market value
23 analysis uses a DCF approach, correct?

24 **MR SHOPP:** As part of it. Also the
25 implied value from the offers.

1 **MR ZEBALLOS:** And the other approach you
2 use, Mr Shopp, is a sunk cost analysis, right?

3 **MR SHOPP:** I wouldn't say we use that
4 approach. BRG presented that as, in other words
5 what I understand Claimants presented as an
6 alternative damages remedy called -- they referred
7 to it as investment value, so I wouldn't say that we
8 presented that as a damages approach. That was
9 responding to what BRG apparently based on
10 instruction proposed as an alternative damages
11 remedy.

12 **MR ZEBALLOS:** But you agree that the DCF
13 approach is the appropriate means to determine the
14 value of the Mamacocha Project, correct?

15 **MR SHOPP:** Yes, I mean the DCF approach is
16 applicable here in our view under this sort of fair
17 market value damages approach. That's right.

18 **MR ZEBALLOS:** And your DCF analysis relies
19 on a valuation date of March 14, 2017, right?

20 **MR SHOPP:** Correct.

21 **MR ZEBALLOS:** And you assess damages in
22 your DCF analysis as of that date, correct?

23 **MR SHOPP:** Yes and no, because BRG
24 introduced this actual cost offset point. We are,
25 of course, looking at costs that Claimant incurred

1 through December 2018 as a sort of part of that DCF,
2 but generally speaking the idea is to assess the
3 value as of March 2017.

4 **MR ZEBALLOS:** And the information you
5 considered for your DCF analysis was information
6 that existed on or before that date, right?

7 **MR SHOPP:** That should be the case, yes.
8 I believe so.

9 **MR ZEBALLOS:** Mr Shopp, do you confirm
10 that any documents material to your conclusion are
11 attached to or referenced in your report?

12 **MR SHOPP:** Yes, that should be the case.

13 **MR ZEBALLOS:** And if you didn't attach or
14 refer to documents in your reports, it's because
15 they aren't material to the conclusions you reached
16 in your report?

17 **MR SHOPP:** Not material enough that they
18 were directly relevant to a footnote or something we
19 were citing. Certainly we reviewed more documents
20 than we cited in our reports but I would say the
21 most material ones -- or everything we've cited is
22 material and the most material -- that should
23 include the most material ones, but not all that we
24 reviewed.

25 **MR ZEBALLOS:** And you don't use the word

1 "Amparo" anywhere in your First Report at all, do
2 you?

3 **MR SHOPP:** That's testing my memory. I'll
4 take your word for it.

5 **MR ZEBALLOS:** I'll represent to you that
6 I ran a word search and that it doesn't appear.
7 That's a reasonable response, Mr Shopp.

8 And in your Second Report the word
9 "Amparo", I'll represent to you I ran a word search
10 in your Second Report, and the word "Amparo" appears
11 only in one footnote, footnote 79.

12 **MR SHOPP:** That may be the case.

13 **MR ZEBALLOS:** I'd like to take you to
14 paragraph 16 of your First Report. Can we put that
15 up on the screen, Tom?

16 In this paragraph you describe BRG's
17 approach to fair market damages as described --
18 sorry.

19 In this paragraph you describe BRG's
20 approach to fair market damages as comprised of two
21 elements. One is BRG's estimate of the value of the
22 project, and two is Claimants' actual costs. Is
23 that right?

24 **MR SHOPP:** That's right. That's not how
25 BRG presented it, they didn't sort of split things

1 exactly that way, but we split them here in that
2 manner.

3 **MR ZEBALLOS:** And in your Second Report
4 you also consider the fair market value of the
5 project on valuation date and Claimants' actual
6 costs, right?

7 **MR SHOPP:** We'd have to look. I guess
8 actual costs meaning the additional costs and
9 expenses or this cost offset piece.

10 **MR ZEBALLOS:** Let's pull up appendix 7 of
11 your Second Report.

12 **MR SHOPP:** Sure.

13 **MR ZEBALLOS:** Let's focus on line 10. Do
14 you see where it says "but-for"?

15 **MR SHOPP:** Yes, that's excluding this
16 actual cost offset, which is the next line down.

17 **MR ZEBALLOS:** Right. And the but-for
18 refers to the fair market value on the valuation
19 date, correct?

20 **MR SHOPP:** That's right, before accounting
21 for any of these additional costs Claimants had
22 incurred over that March 2017 to December 2018
23 period.

24 **MR ZEBALLOS:** And the figure in cell F10
25 is \$3.402 million, correct?

1 **MR SHOPP:** That's correct.

2 **MR ZEBALLOS:** And that's the result your
3 DCF model provided, correct?

4 **MR SHOPP:** That's right.

5 **MR ZEBALLOS:** And that constitutes your
6 estimate of the fair market value of the project
7 on March 14, 2017 based on your DCF methodology,
8 correct?

9 **MR SHOPP:** Correct.

10 **MR ZEBALLOS:** Mr Shopp, your piggy bank
11 hypothetical that you just described, in that
12 hypothetical your piggy bank doesn't generate any
13 revenue, does it?

14 **MR SHOPP:** Well, you can take money out of
15 the piggy bank. That would be generating revenue.
16 It's not a business, if that's what you mean. I
17 could reach into a piggy bank, take out a dollar,
18 and that would be revenue generation of a sort.
19 It's something that has cash and can generate cash
20 at its simplest level.

21 **MR ZEBALLOS:** This isn't a piggy bank that
22 makes money, right? It doesn't print dollars, does
23 it?

24 **MR SHOPP:** No. I would like that kind of
25 piggy bank!

1 **MR ZEBALLOS:** I'd like to walk you through
2 a hypothetical, Mr Shopp. My hypothetical is a
3 revenue producing project. OK?

4 **MR SHOPP:** Sure.

5 **MR ZEBALLOS:** And this revenue producing
6 project in my hypothetical is a farm. OK? In year
7 one I have \$10 million in costs, and this includes
8 all my costs -- seeds, et cetera, everything I need.
9 OK? Are you following me?

10 **MR SHOPP:** Yes.

11 **MR ZEBALLOS:** In year 2 I have my harvest,
12 and I also have a guaranteed buyer that will
13 guarantee me \$100 million of income net of costs.
14 So far, so good?

15 **MR SHOPP:** Yes.

16 **MR ZEBALLOS:** So I'd like to run a fair
17 market value analysis using the DCF method of my
18 project. All right? And we're going to assume no
19 externalities, no inflation, no completion risk, no
20 other impacts. We're going to keep this very
21 simple. For the sake of simplicity let's assume a
22 discount rate of 10 per cent. OK?

23 **MR SHOPP:** OK.

24 **MR ZEBALLOS:** So on Day 1 the value of my
25 farm project will be \$80 million, which is my income

1 discounted by 10 per cent to \$90 million and
2 subtracting my \$10 million costs, right?

3 **MR SHOPP:** Yes, that sounds right.

4 **MR ZEBALLOS:** So the farm is worth
5 \$80 million on Day 1 even though the harvest isn't
6 until year 2, correct?

7 **MR SHOPP:** Correct. That's the premise of
8 DCF valuation for an early stage project.

9 **MR ZEBALLOS:** Let's change the
10 hypothetical a little bit. Let's assume I have the
11 money to develop the farm on my own, but you and I,
12 we agree to be 50/50 partners. OK? And again, no
13 externalities, nothing to suggest that you won't
14 invest, so there's certainty that you and I are
15 going to invest in this project together. OK?

16 **MR SHOPP:** OK.

17 **MR ZEBALLOS:** Now, the only change to my
18 hypothetical is our partnership. Everything else
19 we've discussed remains the same. The fair value of
20 the farm in my hypothetical partnership, it would
21 still be \$80 million, right?

22 **MR SHOPP:** Yes. We could reach --
23 I suppose if you agreed to sell me half of your farm
24 for \$5 million that would probably call into
25 question your alleged DCF value, but yes, adding a

1 new investor does not fundamentally change the value
2 of the investment before that investor comes in.
3 That's what we said earlier. Pre-money value is
4 pre-money value. It's only new investment that adds
5 to the value of the business.

6 **MR ZEBALLOS:** And so my \$80 million farm,
7 that's the value of my farm even though I've only
8 invested \$5 million and you've only invested
9 \$5 million. The fair market value of my farm on Day
10 1 remains \$80 million, just as it has in every other
11 scenario I've given you.

12 **MR SHOPP:** Yes. I mean again, I would
13 agree with that hypothetical. I don't think it
14 really goes to the issue at hand here, but I do
15 agree with that hypothetical.

16 **MR ZEBALLOS:** And my 50 per cent share in
17 that farm is \$40 million, right? It's worth
18 \$40 million.

19 **MR SHOPP:** If I had agreed to buy
20 50 per cent from you for \$40 million, I think you
21 could reasonably say that your share is worth
22 \$40 million. On the DCF basis, that might be what
23 you come up with as well.

24 **MR ZEBALLOS:** And the fair market value of
25 both equity stakes together -- in other words, of

1 100 percent -- remains \$80 million, right? I think
2 you just said that.

3 **MR SHOPP:** Yes.

4 **MR ZEBALLOS:** And that value wouldn't
5 change if I was thinking of selling my interest,
6 right?

7 **MR SHOPP:** No, not from thinking of
8 selling. It would change if I, as this new
9 investor, came in and actually spent \$5 million,
10 because then we would not have 10 million in
11 expenses in year 1. Instead, we would only have
12 another five because I would have at that point
13 increased the value of the company by spending
14 money.

15 **MR ZEBALLOS:** And the value of my
16 \$80 million farm wouldn't change if you were
17 thinking of selling your 50 per cent share, would
18 it?

19 **MR SHOPP:** Thinking of -- no.

20 **MR ZEBALLOS:** Give me one second. Let's
21 make one last alteration in my hypothetical. Let's
22 say at the last minute you pull out of my project
23 unexpectedly but I want to go forward, but remember
24 I can still put up the other \$5 million. So I put
25 up the rest of the money and the project goes

1 forward. OK. In my hypothetical my farm is still
2 worth \$80 million on Day 1, right?

3 **MR SHOPP:** Yes. Pre-money value is
4 pre-money value. The farm is worth what it's worth
5 before a new investor comes in. Again, as a concept
6 I agree with you.

7 **MR ZEBALLOS:** And it wouldn't make any
8 difference that perhaps we'd only ever conceived of
9 it as a 50-50 partnership between the two of us. As
10 long as the project goes forward the value of a
11 100 percent equity stake in the project remains
12 \$80 million on Day 1, correct?

13 **MR SEQUEIRA:** Yes, that's right.

14 **MR ZEBALLOS:** And in the hypothetical
15 I just gave you, we calculate the fair market value
16 of the farm by applying a DCF analysis to the
17 projected future cash flows of the farm, correct?

18 **MR SHOPP:** That's how you did it in your
19 hypothetical. As I mentioned, if you had offered to
20 sell me the farm or 50 per cent of the farm for
21 \$5 million, I think we could reasonably say it's
22 probably not worth 80 at that point. So, yes, you
23 could have a DCF. DCFs are -- come up with lots of
24 different results based on different inputs, as we
25 see here, but in your hypothetical you only talked

1 about the DCF. If we had an offer, as we do here,
2 obviously we would want to consider that as well.

3 **MR ZEBALLOS:** Your DCF model -- your DCF
4 model of the Mamacocha Project relies on projected
5 future cash flows from that project, correct?

6 **MR SHOPP:** Correct, both negative in the
7 early years for construction and debt repayment, and
8 then positive through revenue generation.

9 **MR ZEBALLOS:** Right. And your model
10 applies a DCF methodology to those future cash flows
11 to determine fair market value, right?

12 **MR SHOPP:** We discount the future cash
13 flows to equity and determine the value, yes.

14 **INTERPRETER:** Perdón que aproveche para
15 interrumpir, les podría pedir a los participantes
16 que hablen un poquito más despacio, que dejen una
17 pequeña pausa entre las preguntas y respuestas para
18 la interpretación. Gracias.

19 **MR ZEBALLOS:** Sí, por supuesto, lo siento.

20 Do we still have appendix M up on the
21 screen here?

22 Just so we're clear, I think we've
23 established that you conclude that your DCF value of
24 the project representing the fair market value of
25 the project on March 14, 2017 is \$3.402 million.

1 So let's focus on the next line, which is
2 the \$4.117 million.

3 The \$4.117 million represents actual costs
4 and expenditures incurred in the project, as we
5 discussed earlier today. Isn't that right?

6 **MR SHOPP:** It represents, based on our
7 analysis, the portion of the costs incurred by
8 Claimants from March 2017 to December 2018 that
9 offset or were within the project's budget that's
10 included in the DCF. It's not all of the costs they
11 incurred according to their summary spreadsheets,
12 but it is a subset of those.

13 **MR ZEBALLOS:** Let's pull up slide 4 of
14 your presentation from this morning.

15 Do you see the line where it says "Fair
16 market value of Claimants' investments as of
17 14 March 2017", and you have the number 7.5?

18 **MR SHOPP:** Yes, I see that.

19 **MR ZEBALLOS:** Yes. That number combines
20 the fair market value which we just looked at, the
21 \$3.4 million, plus the \$4 million and change from
22 the actual costs and expenditures, correct?

23 **MR SHOPP:** That's right. And this is
24 simply following BRG's approach. You could look at
25 table 1 of their Second Report where they have what

1 they call the but-for value of the Mamacocha Project
2 as of 14 March 2017 and list \$31.75 million, so
3 we're not trying to hide this. This is literally
4 using BRG's exact same format for demonstrating
5 these numbers. So we're happy to split it further
6 if you think that would be useful.

7 **MR ZEBALLOS:** Yes, Mr Shopp. I'm just
8 trying to make -- I think what you mean to say here
9 is -- as you have this caption, it shouldn't say
10 fair market value of Claimants' investment; it
11 should say damages based on fair market value
12 methodology or DCF methodology or however you want
13 to say it, but it's a combination of fair market
14 value and actual costs but the fair market value
15 component of it, as we've just established, is 3.4.
16 That's correct, right?

17 **MR SHOPP:** The DCF itself, excluding the
18 sort of actual cost offset produces \$3.4 million.
19 That's right.

20 **MR ZEBALLOS:** Let's take a look at your
21 assessment of actual costs. Please turn to
22 paragraph 80 of your Second Report. Tom, if you
23 could put that up, please. And, Mr Shopp, if at any
24 time I'm referring to a paragraph or page in your
25 report and I forget to pull it up, feel free to

1 interrupt me to ask me to pull the document up.

10:12

2 **MR SHOPP:** I have a hard copy of the
3 reports here as well.

4 **MR ZEBALLOS:** Now, the \$4.285 million
5 referenced here, I'm going to refer to this as
6 \$4 million simply because I know that there's some
7 adjustment with the DCF. When you run these numbers
8 they might change marginally so I don't want to --
9 I'm not trying to trip you up on that difference,
10 I'm just going to say 4 million. If you want me to
11 be more precise, you can say so, but this \$4 million
12 in actual costs, you didn't include any of those
13 actual costs in your First Report, right?

14 **MR SHOPP:** No, and as we explained in our
15 First Report BRG really didn't say why they were
16 doing this offset. It wasn't clear to us that this
17 was sort of just a cost claim added to the DCF, or
18 what we later found out, that they viewed it as an
19 offset to construction costs. Again, it was a
20 little unclear why costs such as these would be
21 considered in what BRG called the but-for value as
22 of March 2017. So we discussed them; we didn't
23 ignore those costs and how they were incorporated;
24 we sort of asked for clarification; BRG provided it;
25 and we proceeded on that basis in our Second Report.

1 **MR ZEBALLOS:** And the actual costs that
2 you do include in your Second Report -- and again
3 I'm going to use a rounding figure here -- but are
4 about 2 and a half million dollars less than the
5 actual costs that BRG includes in its Second Report,
6 right?

7 **MR SHOPP:** That's right. I think it's --
8 let's call it 4 versus 6 and a half, I think is
9 pretty close.

10 **MR ZEBALLOS:** OK. Let's turn to paragraph
11 79 in your Second Report, and you exclude this 2 and
12 a half million dollars or so on the grounds that
13 they were either over budget or not included in the
14 budget at all, correct?

15 **MR SHOPP:** That's right. The idea is that
16 if your DCF has a budget and the premise is that you
17 are sort of avoiding having to incur those costs
18 that are in the budget because they've already been
19 spent by Claimants at a subsequent date, then it's
20 necessary that they're included in the budget. If
21 it's over budget then well, it turns out your budget
22 was too low and should have been higher, if they're
23 not in the budget at all then they again are just an
24 extra cost that wasn't in the budget, and they can't
25 be said to be an "offset" as BRG termed it.

1 **MR ZEBALLOS:** Let's take a look at the
2 construction budget, which is table 6 at page 37 of
3 your Second Report.

4 This table shows a total construction
5 budget of \$7,314,534, and actual expenditures
6 through December of 2018 of \$7,084,513, correct?

7 **MR SHOPP:** That's right, and I would say
8 this isn't the total construction budget.
9 I believe -- and I don't know that we need to, we
10 can turn to appendix O -- I think this may just be
11 the project owner component of the construction
12 budget, or some other subset that relates to this
13 type of cost. But you are right, those two numbers
14 are correct, \$7.3 and \$7.1 million.

15 **MR ZEBALLOS:** Right. And so actual
16 expenditures are lower than the total budgeted
17 expenditure here, right?

18 **MR SHOPP:** Which is unsurprising given
19 they didn't actually start construction on the
20 project. I would have expected them to be much
21 lower still for that reason but yes, it is lower.

22 **PRESIDENT:** Gentlemen, may I remind you
23 the plea of the court reporters and the interpreters
24 to take a number of seconds between Q and A? Thank
25 you.

1 **MR ZEBALLOS:** Yes, Mr President.

2 And your table 6 contains a number of sub
3 categories; technical employee, project
4 administration, technical consulting, social, PR,
5 et cetera, et cetera. Do you see those?

6 **MR SHOPP:** Yes, I do see those.

7 **MR ZEBALLOS:** And are these categories
8 that you identified or categories that Claimants
9 identified?

10 **MR SHOPP:** I'd have to check which of them
11 matched one to one. Essentially what we had is you
12 have a budget that splits it in a certain way
13 according to categories, and then you have a
14 spreadsheet of hundreds, if not thousands of
15 different cost items which we had some where we had
16 receipts or we had an invoice, which don't have
17 obviously the same categories. There's not some
18 uniform categorisation system. So the challenge
19 here and what was necessary was to try to categorise
20 both the budgeted and the actual expenditures
21 according to some common system that was detailed
22 enough to be meaningful but not so detailed that it
23 was thousands of rows, and then do a comparison on
24 that basis.

25 But I'd have to look at the budget to see

1 which of these were exactly the same categories.
2 I know we probably combined a few or maybe reworded
3 it just for ease of comparison given that we are
4 looking at a budget which is very nice and neatly
5 organised, versus thousands of costs which we have
6 to sort of fit into one of those budget categories.

7 **MR ZEBALLOS:** But, Mr Shopp, these are
8 your categories, right? These are your team's
9 categories?

10 **MR SHOPP:** Again, I assume the budget may
11 say something like "project admin" or it may have
12 "social" or it may have "easements" as a category.
13 So we did do a categorisation system and I think we
14 tried to have them be corresponding where that was
15 possible. I have to look at appendix O and the
16 budgets to see kind of which of these are direct
17 overlaps of categories and which are ones where we
18 had to sort of combine categories from the budget to
19 make the best comparison we could based on the
20 underlying expense data.

21 **MR ZEBALLOS:** So based on your
22 identification of these categories -- I'm trying to
23 understand what you're saying. If I mis-state it
24 please correct me.

25 But based on your understanding of the

1 hundreds of thousands of line items that you saw,
2 you've tried to simplify this by putting it into
3 these categories. Am I right so far?

4 **MR SHOPP:** That's right. I mean appendix
5 O goes into this sort of exercise in some detail
6 where we categorise each of the expense items --
7 I don't know if it's hundreds of thousands,
8 certainly hundreds of expense line items -- and try
9 to match that to an equivalent budget category, and
10 this is because when BRG did this exercise, they
11 just said Claimants spent \$7 million, that's an
12 offset to construction costs, and we looked at it
13 and said well, a lot of these things appear to have
14 nothing to do with construction costs, which again
15 stands to reason as construction hadn't started yet.
16 And this was our attempt to say, OK, which of these
17 could conceivably be included in the construction
18 budget versus which ones are outside of or above the
19 construction budget, but it was an exercise
20 necessitated by the nature of the data to try to
21 sort of fit the cost with a budget line item as best
22 we could.

23 **MR ZEBALLOS:** So you used your best
24 judgment, for example, to determine what budget is,
25 whether a line item fit, was a technical employee or

1 a technical consultant or a project admin, you guys
2 were the ones who figured out whether that expense
3 should go into that category?

4 **MR SHOPP:** To the best of our ability --
5 I apologise for the lack of a pause. We had
6 invoices at times. You know, some of it is to an
7 extent subjective. But, again, it's all set out in
8 detail in appendix O of our report.

9 **MR ZEBALLOS:** OK. And the budgets -- the
10 column where you have budgeted expenditures and you
11 have it divided by these categories, so then you
12 used the same exercise to determine what the budget
13 was for these categories as well, correct?

14 **MR SHOPP:** Correct. Again, I would refer
15 you to appendix O, which has all of this in detail,
16 in sort of gory detail. It's quite a big appendix,
17 I believe.

18 **MR ZEBALLOS:** And then my same question
19 for actual expenditures. So once you determined
20 what the budget was using the best of your ability,
21 your best judgment, to try to fit individual
22 expenses into these budgets, you looked at the
23 actual expenditures and did the same exercise to
24 determine whether something was over or under
25 budget, correct?

1 **MR SHOPP:** We categorised the different
2 expenses and then whether it's over or under budget
3 just depends on what the sum for each category would
4 have been. So we didn't look at an individual
5 expense and say is this over or under budget; we
6 grouped and categorised all of the expenses, grouped
7 and categorised the budget items and compared them
8 on a like-for-like basis as best we could. Again,
9 because there's no sort of common categorisation
10 system that naturally exists for accounting line
11 items, you know, there is no common so we had to
12 come up with something for that. And, again, that
13 is documented in detail in our appendix O.

14 **MR ZEBALLOS:** I see.

15 So let's take a look at the project
16 administration line. So this is way over budget.
17 This shows \$2.3 -- \$2.4 million if we round up,
18 \$2.4 million in actual expenditures but only
19 \$700,000 in budgeted expenditure, so this is one of
20 the worst line items from your perspective, right?
21 This is way over budget.

22 **MR SHOPP:** I don't think I would say
23 "worst". It's one where I believe that's all the
24 employees at sort of the corporate level who were in
25 Miami who continued to draw salaries and benefits,

1 you know, during this period and relatively high
2 salaries and, again, it's higher than what appeared
3 to be the equivalent line item in the budget itself.

4 **MR ZEBALLOS:** And then let's take a look
5 technical employees.

6 So technical employees, the project was
7 way under budget here, almost a million dollars --
8 actually over a million dollars under budget here,
9 right?

10 **MR SHOPP:** That's right. And that's,
11 again, as I would expect, given that they hadn't
12 actually started construction of the project. You
13 would think that if you're not building a hydro
14 plant, you're probably not going to be hiring too
15 many technical employees at that point.

16 **MR ZEBALLOS:** So, Mr Shopp, if somebody is
17 an engineer, if their professional title is
18 engineer, do you put them in technical employee or
19 do you put them in project administration or do you
20 put them in technical consulting? How do you decide
21 that?

22 **MR SHOPP:** Again, I think maybe we could
23 go to appendix O. To the best of our ability we
24 looked at people's job titles, we had invoices from
25 various people, payroll records, so we tried -- if

1 it was clearly a line engineer or somebody who's at
2 the plant day-to-day doing work, we would try to
3 group them I assume with technical employee. If it
4 was a -- you know, sort of the equivalent of a Hatch
5 or a Pöyry who's doing consulting work, we would
6 call that technical consulting. If it's somebody
7 who we know was the CEO or CFO or some very high
8 upper level management person who is not necessarily
9 involved at the project level, they would have been
10 grouped into project admin, or if it was rent for an
11 office in Miami again -- or wherever.

12 So, again, this is looking at the
13 individual expenses, trying to the best of our
14 ability to categorise these expenses such that it
15 can be compared with the budget, and again, for
16 every line item this was an expensive exercise, we
17 did this for every line item expense as set out in
18 detail in appendix O.

19 **MR ZEBALLOS:** So if you didn't know you
20 used your best judgment, is what you're telling me?

21 **MR SHOPP:** Yes, again, because nobody
22 before us had tried to do this. The assumption was
23 well, they spent it so it must be an offset to the
24 budget when, based on this, that certainly appears
25 to be unreasonable, and I think as a matter of kind

1 of logic, that they hadn't actually started
2 construction yet, also seems to be reasonable.

3 **MR ZEBALLOS:** And it's your position that
4 that's more reasonable than simply using the
5 construction budget, its budgets that were produced
6 to you that show that actual expenditures were less
7 than budgeted expenditures?

8 **MR SHOPP:** Of course actual expenditures
9 were less than budgeted within a construction -- but
10 we are trying to give Claimants credit for all the
11 work they've done if it conceivably fell within one
12 of these categories. So, again, they had not
13 started construction. They have management
14 employees who are in Miami who presumably would have
15 had to be there, you know, had construction been
16 ongoing so we said, OK, that counts towards the
17 budget. But \$750,000 in legal fees, that's not
18 something that's in the construction budget, as far
19 as we could tell, so that's something that we would
20 say shouldn't be in there. Or this extra --
21 apparent extra \$1 point -- what, 6 million in
22 project admin costs that is above what's in the
23 budget. So we're not -- trying to compare the
24 bottom line numbers ignores what those costs
25 actually are, and that's our point. And to say that

1 it's an offset, it's reasonable and we think
2 necessary to try to establish that it's a cost that
3 actually is in the budget such that it can be an
4 offset to the budget.

5 **MR ZEBALLOS:** All right. We're almost
6 done with this. I just want to move -- you just
7 mentioned the legal expense. These legal
8 expenditures, these include legal expenditures
9 incurred by Claimants in the real world, right?

10 **MR SHOPP:** That's right. I believe so,
11 yes.

12 **MR ZEBALLOS:** And Claimants allege that
13 these are legal expenditures undertaken because of
14 the measures, right?

15 **MR SHOPP:** I don't know about these
16 specific legal expenses. Claimants may make that
17 allegation for this \$753,000. I don't know.

18 **MR ZEBALLOS:** Right but -- I'm sorry.
19 3-second rule.

20 But you don't dispute that those fees were
21 incurred, right?

22 **MR SHOPP:** Well, there is an accounting
23 summary spreadsheet that has those costs on it. In
24 some cases there are invoices which support those
25 amounts. On a global basis we do find that a lot of

1 the costs are unsupported with that underlying
2 detail, but there is a spreadsheet that says that
3 those costs were incurred. That is true.

4 **MR ZEBALLOS:** But you put them in this
5 line item instead of project admin so you did that
6 for a reason I would think, right?

7 **MR SHOPP:** Yes, I think because they're
8 identified as an invoice from a law firm and -- yes,
9 I mean we could have put them in project admin and
10 they would have been similarly over budget, but they
11 were specified as legal expenses because the line
12 item in the spreadsheet says "Invoice from" whatever
13 law firm or whatever lawyer.

14 **MR ZEBALLOS:** And a portion of the RER
15 fees are also excluded here because they were
16 supposedly over budget, correct?

17 **MR SHOPP:** Yes, it appears that the budget
18 had \$250,000 over this roughly one year nine month
19 period but according, again, to these cost
20 spreadsheets there were \$400 and roughly \$78,000
21 worth of costs, so again it appeared to be over
22 budget based on that.

23 **MR ZEBALLOS:** Right. And you don't
24 dispute that those fees were incurred, right?

25 **MR SHOPP:** Again, they're in the

1 spreadsheet. I don't know that we've seen an
2 underlying document for those specifically, but this
3 would be an example of where, if you're calculating
4 the DCF value based on a budget and you say the
5 budget's 250 grand, \$250,000, and then it turns out
6 that that cost is \$477,000 and that's what you
7 deduct or add under this actual cost offset, well,
8 that's wrong because your DCF budget was too low to
9 start with, so you are overstating the but-for FMV
10 by that delta, by that \$227,000. That's why you --
11 for this to be an offset it has to offset a specific
12 amount that is included in the budget.

13 **MR ZEBALLOS:** So when you removed actual
14 expenditures from that additional cost analysis, did
15 you account for them anywhere else in your report
16 since they were actual expenses incurred by
17 Claimants?

18 **MR SHOPP:** No, I think -- sorry.

19 **MR ZEBALLOS:** Or did you just remove them
20 all together?

21 **MR SHOPP:** So we removed them from this
22 valuation. We have a note, we say it twice, in
23 which case these costs -- you know, if they're
24 outside the budget could be claimed separately as an
25 additional cost if Claimants can demonstrate they

1 were caused by the alleged breaches.

2 So we're not saying they just should
3 disappear into the ether if there is a legal basis
4 put forward by Claimants for sort of recouping those
5 costs, but to simply assume that well, it was spent,
6 therefore it should be recouped within the context
7 of the DCF model makes no sense. It has to be
8 something that adds to the value of the project as
9 sort of envisioned in this but-for world. So if
10 Claimants can say there's 753,000 in legal fees,
11 I can prove that that's the amount of them, I can
12 prove that that total amount is strictly associated
13 with the alleged breaches and here's my new damages
14 claim for that, just like is done with this
15 additional costs and expenses of \$2.412 million,
16 which is a separate claim, then that could be
17 appropriate. I mean we acknowledge that in our
18 report.

19 But to simply assume without that level of
20 even sort of allegation that these specific costs
21 were caused by the breaches, at least that we're
22 aware of, BRG certainly didn't make any such link,
23 then yes, we removed them from the analysis but
24 acknowledged that if they are truly and directly and
25 with support proved -- sorry, due to the alleged

1 breaches, then Claimants could make a claim for them
2 and then we'd discuss that on its terms.

10:33

3 **MR ZEBALLOS:** Mr President, I think this
4 would be a good place for a 15-minute break.

5 **PRESIDENT:** Good. Recess until 15.50 CET.
6 Gentlemen, Mr Shopp and Mr Sequeira, you are not
7 allowed to discuss this case with anyone because you
8 are under testimony.

9 **MR SEQUEIRA:** Yes, of course.

10 **MR SHOPP:** We confirm.

11 (Short break from 10.33 EST to 10.50 EST)

12 **PRESIDENT:** Mr Zeballos, please continue
13 the cross-examination, and please be mindful of the
14 3-second rule.

15 **MR ZEBALLOS:** Yes. Could you bear with me
16 one second, Mr Shopp and Mr President? My live note
17 isn't working. I just need to reset it.

18 **MR SHOPP:** If I may, if this is allowed,
19 I don't know if it's a function of my failing
20 eyesight or memory, but I referred to appendix O
21 when we were talking about --

22 **PRESIDENT:** Before we do that, I think
23 Mr Zeballos has a technical issue, and then we'll
24 come back.

25 **MR SHOPP:** OK.

1 **MR ZEBALLOS:** Mr Shopp, I think I know
2 where you're going. It's appendix Q.

3 **MR SHOPP:** That's right.

4 **MR ZEBALLOS:** For the sake of the record
5 there's an inadvertent error in the Versant report.
6 Is it 2? It is Versant Report 2. The appendix
7 refers to appendix O as support for additional
8 costs. It should be appendix Q. We have no issue
9 with it; that's an absolutely appropriate
10 correction.

11 **PRESIDENT:** Mr Zeballos, you have overcome
12 your technical --

13 **MR ZEBALLOS:** Yes, I have.

14 **PRESIDENT:** Please continue the
15 cross-examination. Again, reminder, gentlemen, 1,
16 2, 3. Please continue.

17 **MR ZEBALLOS:** Thank you for your patience
18 with my technical issue, Mr President.

19 Mr Shopp, we're going to move to a
20 different topic. Your report highlights -- in your
21 words highlights several issues with the BA Energy
22 Solutions report. That's a quote from Versant 2,
23 paragraph 95, if you want to see it. But
24 essentially I want to get to the point that you
25 raised some issues with the BA Energy Solutions

1 report, correct?

2 **MR SHOPP:** That's right. In both our
3 first and second reports we raised some issues
4 regarding being able to review the detail underlying
5 it, the results it produced. We didn't ever make a
6 change to that but we do raise issues, I think is a
7 good way to put it, about the BAES Report.

8 **MR ZEBALLOS:** And just to be clear, what
9 we're talking about, BA Energy Solutions spot price
10 forecast, correct?

11 **MR SHOPP:** That's correct. Spot -- it's
12 the monomic price forecast which includes both the
13 spot price and then the guaranteed capacity payment,
14 and in particular for the sort of farther out years
15 of the forecast when the RER Contract concludes and
16 CHM would be selling in sort of this spot -- this
17 monomic spot market.

18 **MR ZEBALLOS:** Yes, and to be clear, when I
19 say spot price I'm referring to the monomic spot
20 price. I may forget to use the word "monomic".

21 Mr Shopp, you're familiar with MINEM, the
22 Peruvian Ministry of Energy and Mines, right?

23 **MR SHOPP:** Generally speaking, yes, I'm
24 familiar with them and that they exist, and what
25 they do broadly.

1 **MR ZEBALLOS:** Mr Shopp, did Respondents
2 ever provide you with any spot price forecasts from
3 MINEM?

4 **MR SHOPP:** I would have to look back
5 through the record. There may -- we looked on
6 MINEM's sort of -- I don't know if it was their
7 website or their publications at various points. I
8 think there may be some of those even referred to
9 within the BA Energy Solutions paper that they
10 produced for BRG. I can't recall off the top of my
11 head if Respondent ever sent us any of those or if
12 we found them on our own or whether it was exactly a
13 MINEM publication, so I think -- "I don't know" is
14 probably the safest answer there.

15 **MR ZEBALLOS:** But you don't include any
16 MINEM spot price forecast in your reports, correct?

17 **MR SHOPP:** No, we don't. The comparator
18 we have to BAES is Innergex. There's a graph that
19 shows that.

20 **MR ZEBALLOS:** And are you familiar with
21 OSINERGMIN -- for the court reporter -- I think
22 that's been one of the defined terms that's been
23 provided. OSINERGMIN regulates and supervises the
24 energy industry in Peru. Are you familiar with
25 them, Mr Shopp?

1 **MR SHOPP:** Generally, yes.

2 **MR ZEBALLOS:** And did Respondent ever
3 provide you with any spot price forecasts from
4 OSINERGMIN?

5 **MR SHOPP:** Again, I think the safest
6 answer to that is I don't know. I don't recall any
7 off the top of my head.

8 **MR ZEBALLOS:** And did Respondent ever
9 provide you with any spot price forecasts from
10 OSINERGMIN?

11 **MR SHOPP:** As I said, I think the safest
12 answer is I don't recall. I certainly don't recall
13 any specifically, but "I don't know" is probably the
14 safest answer. We don't include any in our
15 comparison.

16 **MR ZEBALLOS:** And in my concern to count
17 to three I asked you the same question twice.

18 What I meant to ask you was you don't
19 refer to any OSINERGMIN spot price forecasts in your
20 reports, correct?

21 **MR SEQUEIRA:** Yes, I don't believe that we
22 do.

23 **MR ZEBALLOS:** Are you familiar with COES,
24 which is the Comité de Operación Económica del
25 Sistema Interconectado Nacional, which is

1 responsible for planning and co-ordinating the
2 operation of the generation, transmission and
3 distribution systems that form Peru's interconnected
4 network?

5 **MR SHOPP:** I'm familiar. I know --
6 whether that was in our own research and looking for
7 various tariff rates and looking for these capacity
8 payment rates, or if it was discussed by BA Energy
9 Solutions in their paper, I am familiar with COES --
10 not the full name and description that you gave it
11 but yes, I've been on their website before I
12 believe.

13 **MR ZEBALLOS:** And did you ever ask for any
14 spot price forecasts from COES?

15 **MR SHOPP:** I don't believe we did, no.

16 **MR ZEBALLOS:** Did Respondent ever provide
17 you with any spot price forecasts from any Peruvian
18 State entity?

19 **MR SHOPP:** I don't know that -- I don't
20 believe that Respondents did, to the best of my
21 memory.

22 **MR ZEBALLOS:** And you were never provided
23 with any COES spot price forecasts, right?

24 **MR SHOPP:** Not to the best of my memory.

25 **MR ZEBALLOS:** Did Respondent ever retain

1 an expert to provide an alternate spot price
2 forecast?

3 **MR SHOPP:** No. Yes, no, there was no
4 separate expert retained to address the BAES
5 forecast.

6 **MR ZEBALLOS:** Did you ever ask respondents
7 to retain an outside expert to determine a spot
8 price forecast like the BA Energy Solutions report?

9 **MR SHOPP:** No, and I think again, that's
10 somewhat of a function of the fact that we don't
11 change the energy price forecast in the DCF model,
12 so it's not -- we have questions about this
13 forecast; it appears aggressive, certainly compared
14 to Innergex, but ultimately we don't decrease the
15 monomic price forecast used in the DCF.

16 **MR ZEBALLOS:** Let's pull up paragraph 61
17 of your First Report. Tom, can you pull it up on
18 the screen, please?

19 If you look at paragraph 62 of your First
20 Report, you state -- I'm sorry, paragraph 61 of your
21 First Report right here.

22 Here you state that the BAES forecast is
23 "extremely bullish compared to recent market trends
24 in Peru and other contemporaneous price forecasts".

25 Do you see that?

1 **MR SHOPP:** That's right.

2 **MR ZEBALLOS:** When you say contemporary
3 price forecasts here, you mean price forecasts as of
4 the valuation date, right?

5 **MR SHOPP:** Yes, I think we could probably
6 say and Innergex's price forecasts. That would be a
7 fine substitution in that sentence.

8 **MR ZEBALLOS:** Yes, so it wasn't multiple
9 price forecasts. It was just the Innergex
10 projections, correct?

11 **MR SHOPP:** Yes. The recent market trends,
12 as the following sentence says what happened between
13 2012 and 2017, but for the forecast period Innergex
14 is the comparator we have.

15 **MR ZEBALLOS:** OK. Let's take a look at
16 paragraph 62 of your First Report. OK. Here you
17 say, "Given the divergence with recent price trends
18 and the Innergex forecast, it is hard to believe
19 that the BAES"-- which is the BA Energy
20 Solutions --"forecast accurately reflects the
21 market's contemporaneous views regarding Peruvian
22 electricity prices as of March 2017".

23 Do you see that?

24 **MR SEQUEIRA:** Yes.

25 **MR ZEBALLOS:** Mr Shopp, in your DCF model

1 I think you said you used the BA Energy Solutions'
2 spot price forecasts to run that model, correct?

3 **MR SHOPP:** That's right. We don't modify
4 the price forecast.

5 **MR ZEBALLOS:** And using the BA Energy
6 Solutions forecasts, you arrived at a fair market
7 valuation of \$3.4 million, correct?

8 **MR SEQUEIRA:** Yes, excluding the
9 additional cost offset, that's right.

10 **MR ZEBALLOS:** Did you ever run your DCF
11 model using the Innergex spot price forecasts?

12 **MR SHOPP:** We may have at some point.
13 I don't recall the exact number.

14 **MR ZEBALLOS:** And if you did you would
15 expect it to result in a lower fair market value,
16 right?

17 **MR SHOPP:** Yes, lower, I think possibly
18 slightly negative based on the forecast being lower.
19 I mean, again, that's a reason not to just sort of
20 pick and choose, cherry pick one variable and
21 substitute it into a model. Innergex had its own
22 model, which as we've said has an associated
23 value/implied value of \$7.2 million. Just cherry
24 picking their price forecast we didn't think would
25 be appropriate. That's why we didn't do it. But

1 sitting here now, I'm guessing that's a lower, if
2 not slightly negative, FMV if you were to use
3 Innergex, if I had to guess.

4 **MR ZEBALLOS:** Let's pull up --

5 **PRESIDENT:** Mr Zeballos, may I remind you
6 about the three seconds?

7 **MR ZEBALLOS:** I'm sorry, Mr President.

8 **PRESIDENT:** I know you want to keep pace
9 in the examination, which I understand, but please
10 remind that we have court reporters and
11 interpreters.

12 **MR ZEBALLOS:** Thank you. Old habits die
13 hard, Mr President. I'll do my best.

14 **PRESIDENT:** I know, I know. We'll keep
15 reminding you.

16 **MR ZEBALLOS:** Could we please pull up
17 Claimants' demonstrative number 5?

18 Mr Shopp, this demonstrative shows the
19 results of your DCF model after running it using the
20 Innergex spot prices. Do you see that this results
21 in a negative fair market value of \$5 million --
22 \$5.1 million, about?

23 **MR SHOPP:** I see what that says. I'll
24 take it -- sort of take your representation that
25 that number is correct and the model's been run

1 correctly, but again, that's not a very surprising
2 result.

3 **MR ZEBALLOS:** No one would invest in a
4 project with a negative DCF valuation, right?

5 **MR SHOPP:** No. And I think that would be
6 a reason not to just substitute Innergex's spot
7 price into our DCF, which is one of the reasons why
8 we didn't do that or wouldn't do that. Innergex
9 again had its own DCF that had its price forecast,
10 all of its other assumptions regarding costs,
11 growth, production, budget, discount rate, and if
12 you run that on its own terms it's a DCF
13 value/implied value of \$7.2 million so -- but no, to
14 your specific question, I don't think anyone would
15 invest in a project with negative NPV.

16 **MR ZEBALLOS:** Tom, you can take this down.

17 Let's pull up paragraph 3 of your First
18 Report. So, Mr Shopp, this is paragraph 3 of your
19 First Report, and it defines the measures at issue
20 in this dispute, and those measures are the lawsuit
21 by the Regional Government of Arequipa on
22 14 March 2017, which sought to revoke certain
23 environmental permits previously granted to
24 Mamacochoa; 2, the filing of criminal charges by
25 Arequipa's environmental prosecutor in March 2017;

1 3, the denial of Mamacochoa's civil works
2 authorisation in May of 2017; and, 4, MINEM's
3 refusal to grant extensions to account for the
4 delays caused by the lawsuit and its commencement of
5 an arbitration in Lima to nullify prior extensions.

6 Do you agree that these are the measures
7 alleged by Claimants for the purposes of -- that you
8 referred to for the purposes of preparing your First
9 and Second Reports?

10 **MR SHOPP:** That's right. This is sort of
11 a background section. I don't know that we intended
12 for this to be the be-all/end-all. Obviously these
13 are Claimants' allegations and for factual and legal
14 issues we are just summarising what we understood to
15 be the breaches alleged that were relevant but -- to
16 the best of our understanding and ability.

17 **MR ZEBALLOS:** And, Mr Shopp, have you
18 reviewed the full factual record and testimony in
19 this case to form an opinion as to the potential
20 impacts of the measures on your valuation?

21 **MR SHOPP:** I'm not entirely sure. Have
22 I read every page of every exhibit and legal
23 authority and witness statement and expert report?
24 I don't believe so. We certainly looked at the
25 index of documents and tried to identify everything

1 that could be relevant. I think it's a pretty big
2 record in this case. There was document production,
3 there were lots of other things, so I don't know
4 that I can say I've read every page, no.

5 **MR ZEBALLOS:** Let's pull up paragraph 129
6 of your First Report. In this paragraph you cite to
7 a separate paragraph from an e-mail for Mr Sillen to
8 support your contention, "that Innergex later became
9 concerned that the project was not as attractive as
10 it had been initially thought".

11 Do you see that? It's in the paragraph
12 above the quote.

13 **MR SHOPP:** That's right. It appeared that
14 appeared to be the case. I'm not testifying on
15 matters of fact, but that's what appeared to be the
16 case based on that e-mail.

17 **MR ZEBALLOS:** Let's turn to exhibit C-168,
18 which is the e-mail cited in paragraph 129 of your
19 report.

20 Mr Shopp, who provided you with this
21 exhibit?

22 **MR SHOPP:** I don't recall. I don't
23 remember if that was something from the record or if
24 it was from something Claimants had produced or from
25 Respondent to the lawyers. I can't recall. We

1 didn't have it on our own to start with.

2 **MR ZEBALLOS:** And did anyone tell you how
3 to interpret the meaning of this e-mail?

4 **MR SHOPP:** No. I don't really understand
5 what you mean by that.

6 **MR ZEBALLOS:** Did anyone tell you how to
7 interpret the meaning of this e-mail?

8 **MR SHOPP:** No.

9 **MR ZEBALLOS:** Let's turn to paragraph 130
10 of your report.

11 Here in this section -- this paragraph
12 immediately follows the paragraph that we just
13 discussed. Here in this paragraph you imply that
14 Mr Sillen's testimony is referring to revisions by
15 Pöyry to the project's average electricity
16 generation, correct?

17 **MR SHOPP:** No, that's not correct. I
18 think those are separate. Mr Sillen appeared to be
19 saying they are less positive about the project, and
20 we are saying separately from his e-mail, or what he
21 might have thought, that there was one potentially
22 meaningful or meaningful development during this
23 period, which was this decrease in the expected
24 generation capacity from 140,000-megawatt hours per
25 year to roughly 135.

1 So we're not trying to suggest that that's
2 what Mr Sillen meant or that's what Innergex meant,
3 just that it appeared that there was some concern on
4 Innergex's part that it wouldn't be as attractive as
5 originally conceived, and that this is one potential
6 development that appeared meaningful given that
7 it's -- you know, a decrease in revenues without any
8 change in costs, using, I don't know, what is that,
9 3 and a half, 4 per cent of revenues because of the
10 lower generation potential, but we're not trying to
11 put words in Mr Sillen's mouth. We're just
12 observing that this was a change that occurred
13 during that period of time.

14 **MR ZEBALLOS:** Right. When you quote
15 Mr Sillen in 129 and you say the project was not as
16 attractive as initially thought, one of the reasons
17 you think that Innergex might have thought the
18 project was not as attractive as originally thought
19 is Pöyry's forecast revision that's referenced in
20 130. Am I understanding you right?

21 **MR SHOPP:** That could be a reason. We see
22 that Mr Sillen -- and I think that's a direct
23 quote -- their main concerns are time and that the
24 project is not as attractive to them as they thought
25 it was when they started negotiations, indicating

1 that they would like to improve the deal.

2 So we said, OK, what could explain this
3 change in perceived value that they wanted to maybe
4 renegotiate terms, and one thing that would somewhat
5 obviously have an effect on Innergex's evaluation of
6 the project is a 4 per cent revenue drop without a
7 corresponding decrease in costs or any other change.
8 That's really just a direct hit to value. So we're
9 not suggesting that is what specifically they meant;
10 Mr Sillen doesn't say what they meant; I don't know
11 that he says one way or another, but we're not
12 trying to put words in his mouth, we're just saying
13 this is a development which would have been -- or at
14 least very likely could have been viewed negatively
15 by Innergex during that intervening period that's
16 referred to.

17 **MR ZEBALLOS:** But you acknowledge,
18 Mr Shopp, that Innergex knew about this no later
19 than March 1, 2017, right?

20 **MR SHOPP:** I think we know that that's
21 when Pöyry -- sort of the report is dated or maybe
22 it was mailed. I don't know if and when -- or at
23 least when that would have been delivered to
24 Innergex by the Claimants. I think what we know is
25 that the Pöyry report, or the estimate was revised

1 on March 1. As to when it was delivered to
2 Innergex, that I don't know. Probably around that
3 date, I would think.

4 **MR ZEBALLOS:** And March 1, 2017, Mr Shopp,
5 that's prior to the valuation date while Innergex's
6 offer was pending, right -- Innergex's 2017 offer
7 was pending, right?

8 **MR SHOPP:** Yes, that's what I understand
9 to be the case. The valuation date is I
10 think March 14, 2017?

11 **MR ZEBALLOS:** That's correct, Mr Shopp.
12 And you don't identify any report -- I'm sorry. And
13 you don't identify in your report any document in
14 the record that suggests that the terms of
15 Innergex's pending offer changed between March 1
16 and March 14, 2017, right?

17 **MR SHOPP:** No. I think, you know, when we
18 look at the Innergex deal we look at
19 the February 2017 proposed terms. So what we're
20 looking at here is kind of what might explain that
21 gap between this \$3.4 and roughly \$8 million that is
22 the correct value implied by the Innergex deal, and
23 this is one potential explanation of that. We're
24 not trying to change the Innergex offer; it was what
25 it was in February 2017. This is just an attempt to

1 say why might those numbers be that sort of 4-ish
2 million dollar difference at that point.

3 **MR ZEBALLOS:** I'm just trying to
4 understand what you just said. So it's your
5 position that the project lost more than half of its
6 value between February 2017 and March 14, 2017?

7 **MR SHOPP:** No, that's not my position.
8 Innergex value is one marker/indicator of value.
9 The value implied by the Innergex February 2017
10 offer was 8-ish million dollars. Our DCF comes up
11 with \$3.4 million. This is saying well, is there
12 something that might sort of bridge some of that gap
13 between these numbers, and one thing is that our
14 DCF, which uses the lower generation amount from
15 Pöyry of 135,000, which is lower than the generation
16 amount that Innergex would have used in its
17 evaluation in February, that may explain some of the
18 gap. And if you were to go into Innergex's
19 financial model, which previously had a value of
20 \$7.2 million, change the generation capacity, that
21 would reduce their DCF from \$7.2 to \$4.9 million, so
22 again saying our DCF relies on up-to-date numbers
23 in March, Innergex's offer and DCF relied on older
24 previous numbers, if you correct that one element of
25 their DCF, update it, our results become more in

1 line. They're still not perfectly in line, you
2 wouldn't expect two values to be exactly the same
3 developed using different models and different
4 methods, but they're reasonably close.

5 **MR ZEBALLOS:** Innergex never decreased its
6 offer, right?

7 **MR SHOPP:** Other than this e-mail saying
8 that they are saying the project's not as attractive
9 as they thought and they would like to improve the
10 deal, I'm not aware of any sort of firm conclusion
11 to that, but yes, I mean, there's an indication they
12 were looking to do that. But when we talk about the
13 Innergex offer, we're talking about
14 the February 2017 offer.

15 **MR ZEBALLOS:** Mr Shopp, are you aware that
16 the RGA Lawsuit was filed on March 14, 2017?

17 **MR SHOPP:** Yes.

18 **MR ZEBALLOS:** And are you aware that the
19 Arequipa environmental prosecutor filed a criminal
20 lawsuit based on the allegations in the RGA Lawsuit
21 on March 24, 2017?

22 **MR SHOPP:** I'll take your word on that
23 exact date. I'm aware of that general time frame
24 certainly.

25 **MR ZEBALLOS:** And are you aware that

1 on May 16, 2017 the regional water authority, the
2 AAA, denied the project its civil works
3 authorisation?

4 **MR SHOPP:** Again, I'll take your word on
5 the date. We may refer to that specifically
6 somewhere in our report.

7 **MR ZEBALLOS:** And are you aware that
8 Claimants contend that each one of these actions
9 that I just described to you comprise at least one
10 of the measures alleged in this case?

11 **MR SHOPP:** Yes.

12 **MR ZEBALLOS:** So you agree that each of
13 the measures I just referenced took place
14 between March 14, 2017 and May 16, 2017, correct?

15 **MR SHOPP:** Assuming the dates you gave are
16 correct. I apologise, I don't have them memorised,
17 but I'll take your word for it.

18 **MR ZEBALLOS:** Let's pull up C-0168 again.
19 Mr Shopp, the date of this e-mail
20 is May 17, 2017, correct?

21 **MR SHOPP:** Correct.

22 **MR ZEBALLOS:** And that's after all of
23 these three events had occurred?

24 **MR SHOPP:** Chronologically that would be
25 true, yes.

1 **MR ZEBALLOS:** And all of these occurred
2 after the valuation date, right?

11:17

3 **MR SHOPP:** Yes, they're after March 14th.

4 **MR ZEBALLOS:** Are you aware that this
5 exhibit C-168 was included as part of Mr Sillen's
6 testimony in this case, in his first witness
7 statement?

8 **MR SHOPP:** I should have checked the cite.
9 Maybe that's what we cited it to. Yes, I believe
10 so. We would have reviewed his witness statement
11 and the associated documents.

12 **MR ZEBALLOS:** Let's turn to Mr Sillen's
13 first witness statement at paragraph 133. In
14 paragraph 133 Mr Sillen says, "I kept Innergex and
15 DEG informed of these events as they transpired.
16 Both entities were sympathetic, but neither wanted
17 to move forward with their respective agreements
18 with Latam Hydro until a resolution to the RGA
19 Lawsuit was reached. Even if we could somehow
20 obtain a resolution to the RGA Lawsuit, the
21 existence of the criminal investigation and the
22 issues with the AAA permit made it difficult, if not
23 unlikely, for Innergex and DEG to restore their
24 faith in the project. In May 2017, Innergex
25 confirmed to us that the regional opposition meant

1 that the project was 'not as attractive to them as
2 they thought it was' earlier in the year".

3 Do you see that?

4 **MR SHOPP:** I see that's his witness
5 statement, yes.

6 **MR ZEBALLOS:** I think you just said you
7 would have considered Mr Sillen's testimony when you
8 prepared your reports, is that right?

9 **MR SHOPP:** We certainly reviewed it, yes.

10 **MR ZEBALLOS:** But you don't mention
11 Mr Sillen's testimony in paragraph 129 or paragraph
12 130 of your report?

13 **MR SHOPP:** I'll have to check the cites,
14 but no, we may not. And again, the concluding part
15 of that e-mail is indicating that they would like to
16 improve the terms of the deal, so it didn't seem to
17 be a total lack of interest. You know, it's not
18 that they were walking away apparently; they wanted
19 to improve the terms of the deal, which we assumed
20 meant commercially.

21 **MR ZEBALLOS:** Give me one second.

22 I have no further questions, Mr Shopp.
23 Thank you.

24 **PRESIDENT:** Thank you, Mr Zeballos.

25 Ms Endicott, are you still on line?

1 **MS ENDICOTT:** I'm here, just trying to
2 minimise the number of video windows you need to
3 have open, because I know it makes them so small.

4 **PRESIDENT:** I understand. Do you need
5 time to review the questions you want to ask in
6 redirect, or do you have any questions actually for
7 redirect?

8 **MS ENDICOTT:** I may have just a couple.
9 With the Tribunal's indulgence could I have, say,
10 ten minutes to confer with my team briefly?

11 **PRESIDENT:** By all means. Normally we
12 would have lunch time in your time zone, dinner in
13 my time zone, but it's pretty early, I can tell you,
14 so if we can adapt the schedule, take your ten
15 minutes, and then come back and tell us how you
16 would like to proceed.

17 **MS ENDICOTT:** Thank you. Appreciate that.

18 **PRESIDENT:** Ten minutes recess until 16.35
19 CET.

20 (Short break from 11.21 EST to 10.31 EST)

21 **PRESIDENT:** I see everybody is back.
22 Ms Endicott, for the Respondent, redirect, any
23 questions?

24 **MS ENDICOTT:** Yes, just one.

25 **PRESIDENT:** OK, please go ahead.

1 Re-examination by Claimants

2 by Ms Endicott

3 **MS ENDICOTT:** Today, during your
4 cross-examination, Mr Shopp, Mr Zeballos posed a
5 hypothetical to you at page 49, line 16 of the
6 transcript about a revenue producing project that
7 was a farm. At page 52, line 1, of the transcript
8 you responded that you don't really think that the
9 hypothetical goes to the issue at hand here.

10 Could you explain why not?

11 **MR SHOPP:** Sure. So in that hypothetical
12 what was being compared was sort of the future DCF
13 value of a farm compared to what it would cost to
14 get it up and running, and I don't think there's any
15 dispute that that's how projects work. You pay
16 something upfront and you get benefits later on.
17 But that's not what we're talking about here. We're
18 talking about assessing the implied value from a
19 known series of offers for this specific project and
20 figuring out what we can do with the value using
21 that data. It's not projecting cash flows, it's not
22 a DCF versus costs, you know revenues versus costs.
23 We know for a fact that Claimants were offered
24 somewhere between \$7 and \$8 million for their
25 project. We know that in the sort of February 2017

1 Innergex offer, Innergex was willing to invest
2 \$17.8 million to receive a 70 per cent share in what
3 would become, post investment, a \$28 million
4 project.

5 So the sort of general hypothetical of
6 costs upfront and cash flows later and whether
7 somebody invests or doesn't invest, that's really
8 not what we're talking about here. We're talking
9 about assessing known offers that imply values in a
10 very tight range of \$7 to \$9 million, and that farm
11 example doesn't get to that point because it sort of
12 assumes that the DCF is what matters, when what
13 we're talking about is the offers themselves in that
14 case.

15 **MS ENDICOTT:** Thank you. I have no
16 further questions.

17 **PRESIDENT:** Thank you, Ms Endicott.
18 Professor Tawil, any questions from the Tribunal?

19 **PROFESSOR TAWIL:** Thanks, Mr President.
20 I just want a clarification. Only one
21 clarification.

22 Questions by the Arbitral Tribunal

23 **PROFESSOR TAWIL:** Could I ask if Versant
24 could put in the screen, or someone -- Tom, I don't
25 know, slide 18 of their presentation today?

1 **MR SHOPP:** I'm happy to if you'd like me
2 to do it.

3 **PROFESSOR TAWIL:** Please.

4 **MR SHOPP:** I need to open it up. Sorry.

5 **PROFESSOR TAWIL:** If -- and I'm going to
6 start with a question. If I understood correctly,
7 the main questioning of BRG said DCF was the issue
8 that they took into account, sort of the value, not
9 taking into account that Innergex had not injected
10 the money to the project, so that it was sort of
11 inflated because it was concerning money that was
12 not yet injected.

13 Now the question is how does this slide 18
14 relate with the other thing? I mean you're saying
15 here that the BRG's valuation is inflated by 322%.
16 Which valuation? The valuation where you already
17 deleted the \$17 or \$18 million? Because I mean
18 I just don't understand how you say it's inflated if
19 you have already discounted the \$18 million of
20 Innergex not in the project.

21 **MR SHOPP:** Think of them as two completely
22 separate things. There's BRG's assessment of the
23 Innergex offer, which they say implies a value of
24 \$27 million. That's where we would say you've
25 incorrectly included \$18 million in costs, or in

1 funds that Innergex would invest. That version,
2 that analysis by BRG, correcting the Innergex no
3 investment, decreases it from \$27 to roughly \$9.
4 This is separate to that. This is BRG's DCF, which
5 doesn't incorporate Innergex. Innergex isn't part
6 of this DCF. It just assumes Claimants would fund
7 any equity investment, they would get future
8 revenues, so there is no Innergex in this DCF world.

9 **PROFESSOR TAWIL:** I understand now. If
10 you deduct the Innergex investment not made, are we
11 still having a valuation inflated by 322 per cent?

12 **MR SHOPP:** Their DCF valuation, which
13 doesn't consider Innergex at all, is still inflated
14 because they use a discount rate which is too low, a
15 performance bond, et cetera. Kind of mechanically
16 you could get to almost the same place if you just
17 deducted \$18 million from it, but that's not --
18 that's coincidental. These are truly separate
19 analyses. The \$18 million subtraction only applies
20 to BRG's assessment of the Innergex offer.
21 Separately in BRG's DCF, which does not consider
22 Innergex as part of it, the reason that analysis is
23 inflated is because of these five discrete what we
24 would call errors in their DCF.

25 So you can sort of forget about Innergex

1 when you're talking about the DCF model, because
2 it's not modelled in there.

3 **PROFESSOR TAWIL:** Thank you. I have no
4 further questions, Albert Jan.

5 **PRESIDENT:** Thank you. Professor Vinuesa,
6 any questions?

7 **PROFESSOR VINUESA:** No, I have no
8 questions. Thank you.

9 **PRESIDENT:** I have also no questions.
10 Ms Endicott, any follow-up questions from questions
11 arising from the Tribunal?

12 **MS ENDICOTT:** No, thank you.

13 **PRESIDENT:** Mr Zeballos, any questions
14 arriving? Mr Zeballos, you are on mute.

15 **MR ZEBALLOS:** No, Mr President. I have no
16 further questions, thank you. At least I enforced
17 the three second rule.

18 **PRESIDENT:** Well, at the end we got it all
19 right. Mr Shopp and Mr Sequeira, thank you for
20 testifying as an expert witness. You are now
21 excused.

22 **MR SEQUEIRA:** Thank you.

23 **MR SHOPP:** Thank you very much.

24 **PRESIDENT:** Ms Endicott and Mr Grané, for
25 the Respondent, and Mr Zeballos, so what the

1 Tribunal proposes is now also to have the
2 presentation by the United States, the NDP
3 presentation, because then we can conclude the day
4 in, say, 30 to 40 minutes. Is that acceptable to
5 the parties? It's acceptable to the United States.
6 I inquired with them.

7 **MR ZEBALLOS:** I will need a few minutes to
8 consult with my team, Mr President. Is that OK?
9 Could we have a --

10 **PRESIDENT:** It's an early day that you
11 have then, so -- OK. Mr Grané, do you need also to
12 consult?

13 **MR GRANÉ:** No, Mr President. We are
14 perfectly fine to proceed. Of course, it's really
15 the US who needs to tell us if they're ready, and
16 they have, so we are ready to proceed.

17 **PRESIDENT:** I see Ms Thornton and Ms Gosh
18 are online. Ms Thornton, bear with me for a second.
19 Thank you for being prepared to do your presentation
20 early, but we have to wait until Claimant has taken
21 instructions internally.

22 **MR ZEBALLOS:** I'll be as quick as I can,
23 Mr President.

24 [Pause]

25 **MR ZEBALLOS:** Mr President, apologise for

1 the delay. We're ready to proceed.

2 **PRESIDENT:** Thank you. Then with the
3 consent of both parties we can proceed.

4 Ms Thornton, you have 30 minutes to make
5 your oral presentation on behalf of the United
6 States as a non-disputing party.

7 Presentation by Non-Disputing Party
8 by Ms Thornton

9 **MS THORNTON:** Thank you, Mr President and
10 members of the Tribunal for this opportunity. Good
11 morning. I will just make some very brief remarks
12 on behalf of the United States today pursuant to
13 article 10.20.2 of the US-Peru Trade Promotion
14 Agreement, or TPA.

15 Today I will address five questions of
16 treaty interpretation arising out of the parties'
17 responses to the US written submission
18 dated November 19, 2021. I will address first the
19 weight of non-disputing party submissions; second,
20 the relationship of the waiver requirement and
21 claims that may be brought under article 10.16.1;
22 third, the customary international law minimum
23 standard of treatment; fourth, the most favoured
24 nation treatment standard and the non-conforming
25 measure exception in article 10.13.2 and annex 2 of

1 the TPA; and, fifth, the meaning or lack thereof of
2 silence on any topic in US non-disputing party
3 submissions.

4 So I begin my remarks by addressing the
5 weight due to US views on matters addressed in a
6 non-disputing party submission.

7 States are well placed to provide
8 authentic interpretations of their treaties
9 including in proceedings before investor-state
10 tribunals like this one. Article 10.20.2 ensures
11 that the non-disputing party to a dispute under the
12 US-Peru TPA can provide its views on the correct
13 interpretation of the TPA. The TPA parties consider
14 non-disputing party submissions to be an important
15 tool in this respect, and the United States
16 consistently includes non-disputing party provisions
17 in its investment agreements to reinforce the
18 importance of these submissions in the
19 interpretation of the provisions of these
20 agreements, and we routinely make such submissions.

21 Article 31 of the Vienna Convention on the
22 Law of Treaties recognises the important role that
23 the states parties play in the interpretation of
24 their agreements. Although the United States is not
25 a party to the Vienna Convention, we consider that

1 article 31 reflects customary international law on
2 treaty interpretation. Article 31, paragraph 3
3 states that in interpreting a treaty there shall be
4 taken into account, together with the context, any
5 subsequent agreement between the parties regarding
6 the interpretation of the treaty or application of
7 its provisions, and any subsequent practice in the
8 application of the treaty which establishes the
9 agreement of the parties regarding its
10 interpretation.

11 Article 31 is framed in mandatory terms.
12 It is unequivocal that subsequent agreements between
13 the parties and subsequent practice of the parties
14 shall be taken into account. Thus, if the Tribunal
15 concludes there is either a subsequent agreement
16 between the parties or a subsequent practice that
17 establishes such an agreement regarding the
18 interpretation of a treaty provision, the Tribunal
19 must take that into account in its interpretation of
20 the provision.

21 Where the submissions by the two TPA
22 parties demonstrate they agree on the proper
23 interpretation of a given provision, the Tribunal
24 must, in accordance with article 31.3A take this
25 agreement into account. In addition, the TPA

1 parties' concordant interpretations may also
2 constitute subsequent practice under 31.3B.

3 In response to arguments that
4 non-disputing party submissions are not entitled to
5 deference because they are made in the course of
6 arbitration, this is simply not true. The TPA
7 parties expressly included the mechanism to provide
8 interpretations to investor-state tribunals in the
9 course of an arbitration for a reason. Indeed, the
10 International Law Commission has commented that
11 subsequent practice may include statements in the
12 course of a legal dispute.

13 Accordingly where the TPA party
14 submissions in an arbitration evidence the common
15 understanding of a given provision, this constitutes
16 subsequent practice that must be taken into account
17 by the Tribunal under article 31.3B.

18 Now I would note as well that in its
19 written observations on a non disputing party
20 submission Peru agreed that the TPA parties have
21 reached either a subsequent agreement or subsequent
22 practice with respect to those treaty provisions on
23 which they have evidenced their common understanding
24 through their submissions in this proceeding.

25 Additionally, investment tribunals have

1 agreed that submissions by the NAFTA parties in
2 arbitrations under NAFTA Chapter 11, including
3 non-disputing party submissions, may serve to form
4 subsequent practice. For example, the Mobil v
5 Canada Tribunal found that arbitral submissions by
6 the NAFTA parties constituted subsequent practice
7 and observed that "the subsequent practice of the
8 parties to a treaty, if it establishes the agreement
9 of the parties regarding the interpretation of the
10 treaty, is entitled to be accorded considerable
11 weight".

12 I'm quoting from paragraph 158 of the
13 Mobil v Canada decision on jurisdiction and
14 admissibility dated July 13, 2018, and I would point
15 you also to paragraphs 103, 104, and 158-160 of that
16 decision for context.

17 The Tribunal in Canadian Cattlemen for
18 Fair Trade of course reached a similar conclusion at
19 paragraphs 188-189 of its award on jurisdiction
20 dated January 28, 2008.

21 I would also note in response to comments
22 on this issue that TPA article 10.22.3, which
23 concerns interpretations by the Free Trade
24 Commission, and article 10.20.2, which concerns
25 non-disputing party submissions, merely establish

1 separate mechanisms for the parties to provide
2 interpretations of the treaty. Nothing in the TPA's
3 texts -- [loss of sound] -- to binding authoritative
4 interpretations of the TPA that the parties intended
5 to preclude themselves from issuing non-binding but
6 nevertheless authentic means of interpretation of
7 the TPA provisions.

8 **PRESIDENT:** Ms Thornton, there was an
9 issue with the sound. Could you please repeat the
10 last sentence as of "Nothing in the TPA text".

11 **MS THORNTON:** Thank you. I hope it's not
12 my bandwidth. Apologies for that.

13 **PRESIDENT:** It's OK.

14 **MS THORNTON:** Nothing in the TPA's text
15 suggests that in granting the Free Trade Commission
16 the ability to issue binding authoritative
17 interpretations of the TPA that the parties intended
18 to preclude themselves from issuing non-binding, but
19 nevertheless authentic, means of interpretation of
20 TPA provisions through their submissions to
21 investor-state tribunals, or to preclude a tribunal
22 from giving such submissions the weight to which
23 they would otherwise be entitled.

24 To sum up on this first point, whether the
25 Tribunal considers that the interpretations

1 presented by the two TPA parties as a subsequent
2 agreement under 31.3A, as a subsequent practice
3 under 31.3B, or both, on any particular provision
4 the outcome is the same. The Tribunal must take the
5 TPA parties' common understanding of the provisions
6 of their treaty into account.

7 The next topic I will address concerns the
8 relationship between the TPA's waiver requirement
9 and claims brought under 10.13.1. Article 18.2B --

10 **THE INTERPRETER:** Perdón, disculpe que
11 interrumpa, soy el estenotipista en español. Hay un
12 problema con el sonido y está siendo difícil la
13 interpretación, y además va un poco rápido también.
14 No sé si es un problema con el micrófono.

15 **COURT REPORTER:** I'm sorry to interrupt.
16 There's a problem with Ms Thornton's sound and it's
17 very difficult to interpret her. Plus she is going
18 quite fast. It might be a problem of bandwidth
19 indeed.

20 **PRESIDENT:** Two questions by the
21 interpreters. One is could you please slow down a
22 little bit.

23 **MS THORNTON:** I got that, yes.

24 **PRESIDENT:** If you go to 50 per cent,
25 that's OK, I grant you more time then, so don't

1 worry that you then have to complete in 30 minutes.
2 I will give you more time because then you have a
3 better transcript and better interpretation. And
4 point 2 is that there is an issue still with your
5 bandwidth, I guess, so could you start again at when
6 you said "The next topic is". Then you started to
7 waver.

8 **MS THORNTON:** I will. Thank you. And if
9 I continue to have difficulties I apologise, I may
10 need to ask my colleague to step in, but I will
11 continue until you tell me otherwise.

12 **PRESIDENT:** Don't worry. I will monitor
13 the situation.

14 **MS THORNTON:** Thank you.

15 The next topic I will address concerns the
16 relationship between the TPA's waiver requirement
17 and claims that may be brought under article
18 10.16.1. Article 10.18.2(b) requires that Claimants
19 waive any right to initiate or continue before any
20 administrative tribunal or court under the law of
21 any party, or other dispute settlement procedures,
22 any proceeding with respect to any measure alleged
23 to constitute a breach referred to in article 10.16.

24 In our November submission, the United
25 States stated that the waiver provision does not

1 preclude the concurrent submission of treaty and
2 contract claims under article 10.16.1 before one
3 tribunal, provided that issues such as potential
4 double recovery and inconsistent findings are
5 otherwise addressed.

6 Under article 10.16.1, however, only the
7 Claimant on its own behalf, or the Claimant on
8 behalf of an enterprise of the Respondent that it
9 owns or controls directly or indirectly, may submit
10 to arbitration a claim that the Respondent has
11 breached an obligation of section A of the TPA's
12 investment chapter, an investment authorisation, or
13 an investment agreement.

14 Thus, while the TPA contemplates that
15 certain treaty claims may be brought together with
16 certain contract claims, such claims may not be
17 brought under article 10.16.1 -- they may only be
18 brought under 10.16.1 by a Claimant investor.

19 Article 10.16.1 does not provide standing
20 to a domestic enterprise of the Respondent that the
21 investor owns or controls for the enterprise to
22 bring a claim itself. Nor does it provide for the
23 joinder of other Claimants.

24 The third topic of my remarks concerns the
25 customary international law minimum standard of

1 treatment. TPA article 10.5 provides that each
2 party shall accord to covered investments treatment
3 in accordance with customary international law,
4 including fair and equitable treatment and full
5 protection and security. This provision prescribes
6 the customary international law minimum standard of
7 treatment of aliens as the minimum standard of
8 treatment to be afforded to covered investments.

9 Annex 10A to the Agreement addresses the
10 methodology for determining whether a customary
11 international law rule covered by article 10.5 has
12 crystallised. The annex expresses the parties'
13 shared understanding that customary international
14 law generally and is specifically referenced in
15 article 10.5, results from a general and consistent
16 practice of states that they follow from a sense of
17 level obligation.

18 Thus, in annex 10A the parties confirmed
19 their understanding and application --

20 **PRESIDENT:** Sorry, Ms Thornton, can you
21 please repeat the last sentence? "Thus, in annex
22 10A"?

23 **MS THORNTON:** Yes. In annex 10A the
24 parties confirmed their understanding and
25 application of this two-element approach, state

1 practice and opinio juris which is the standard
2 practice of states and international courts,
3 including the International Court of Justice.

4 As the United States observed in our
5 written submission, decisions of international
6 courts and arbitral tribunals interpreting fair and
7 equitable treatment as a concept of customary
8 international law are not themselves instances of
9 State practice for purposes of evidencing customary
10 international law, although such decisions can be
11 relevant for determining State practice when they
12 include an examination of such practice. A
13 formulation of a purported rule of customary
14 international law based entirely on arbitral awards
15 that lack this examination of State practice and
16 opinio juris fails to establish a rule of customary
17 law as incorporated by article 10.5.

18 The United States therefore does not
19 assert that arbitral awards are without relevance.
20 Our submissions do cite to arbitral awards
21 concerning the minimum standard, but we cite to
22 certain awards such as Glamis because they correctly
23 observe that arbitral awards do not constitute State
24 practice and cannot by themselves create or prove
25 customary international law.

1 We acknowledge that arbitral awards can be
2 relevant and illustrative where they have examined
3 State practice and opinio juris in order to
4 determine whether a purported element of fair and
5 equitable treatment has crystallised into a rule of
6 customary international law within the minimum
7 standard.

8 Finally, on this topic, I would also note
9 that while the TPA parties consented to allow
10 investor-state tribunals to decide issues and
11 dispute in accordance with the agreement and
12 applicable rules of international law, they did not
13 consent to delegate to Chapter 10 Tribunals the
14 authority to develop the content of customary
15 international law, which must be determined solely
16 through a thorough examination of State practice and
17 opinio juris.

18 The fourth topic I will address elaborates
19 on the US interpretation of the most favoured nation
20 treatment standard contained in article 10.4.

21 As stated in our written submission, for a
22 claimant to establish a breach of the most favoured
23 nation treatment obligation under article 10.4, the
24 investor has the burden of proving that it or its
25 investments, 1, were accorded treatment; 2, were in

1 like circumstances with identified investors or
2 investments of a non party or another party; and, 3,
3 received treatment less favourable than that
4 accorded to those identified investors or
5 investments.

6 This means that if the claimant does not
7 identify treatment that is actually being accorded
8 with respect to an investor or investment of a non
9 party or another party in like circumstances, no
10 violation of article 10.4 can be established. In
11 other words, the claimant must identify a measure
12 adopted or maintained by a party through which that
13 party accorded more favourable treatment as opposed
14 to speculation as to how a hypothetical measure
15 might have applied to investors or investments of a
16 non party or another party.

17 Moreover, a party does not accord
18 treatment through the mere existence of provisions
19 and as other international agreements, such as
20 umbrella clauses or clauses that impose autonomous
21 fair and equitable treatment standards. Treatment
22 accorded by a party could include, however, measures
23 adopted or maintained by a party in connection with
24 carrying out its obligations under such provisions.

25 As we additionally observed in our written

1 submission, a Claimant must establish that the
2 alleged non-conforming measures that constituted
3 less favourable treatment are not subject to the
4 exceptions contained in annex 2 of the TPA. In that
5 annex, both parties reserve, in accordance with
6 articles 10.13 and 11.6, the right to adopt or
7 maintain any measure that accords differential
8 treatment to countries under any bilateral or
9 multilateral international agreement in force or
10 signed prior to the date of entry into force of this
11 agreement.

12 Annex 2 does not require the State's
13 parties to affirmatively exercise an annex 2
14 reservation for a generally applicable measure.

15 As the explanatory notes to annex 2
16 provide in accordance with TPA article 10.13.2, the
17 articles specified under the heading "Obligations
18 concerned" in a State party's entry to annex 2
19 simply do not apply to the sectors, sub sectors, and
20 activities identified in that entry. No further
21 action by a State party with respect to the
22 non-conforming measures described is required.

23 Moreover, annex 2 provides that the States
24 parties reserve the right to adopt or maintain
25 measures according differential treatment. This

1 provision excludes pre-existing non-conforming
2 measures and not just ones adopted in the future
3 from the obligations listed. This -- [loss of
4 sound] -- entry in investment agreements is intended
5 to recognise that the parties to such --

6 **PRESIDENT:** Ms Thornton, can you repeat
7 the last sentence? You faded.

8 **MS THORNTON:** Yes.

9 **PRESIDENT:** Thank you.

10 **MS THORNTON:** So I was noting that the
11 language is that the parties reserve the right to
12 adopt or maintain measures according differential
13 treatment, and that that provision excludes
14 pre-existing non-conforming measures and not just
15 ones adopted in the future from the obligations
16 listed.

17 This construction, common in trade and
18 investment agreements, is intended to recognise that
19 parties to such negotiations commonly have existing
20 measures that they are not agreeing to remove, and
21 the formulation was necessary to avoid a situation
22 where a state might be in non-compliance with its
23 obligations as soon as the treaty entered into
24 force.

25 Requiring a state party to affirmatively

1 exercise such a reservation of rights would be
2 nonsensical -- [loss of sound] -- and language,
3 context, and purpose of annex 2.

4 **THE REPORTER:** I did not get the last
5 sentence.

6 **MS THORNTON:** Sorry about that. The last
7 sentence was requiring a state party to
8 affirmatively exercise such a reservation of rights
9 would be nonsensical and contrary to the language,
10 context, and purpose of annex 2.

11 I am quite close to done, so hopefully we
12 can get through this.

13 Finally, I would just emphasise that the
14 United States stands by the interpretations set
15 forth in its written submission, although we did not
16 address all of those issues today. And this brings
17 me to my final topic, the issue of silence and
18 issues of interpretation in which a US non-disputing
19 party submission, whether written or oral, does not
20 reach.

21 In every non-disputing party submission we
22 make, and we do so here, the United States explains
23 that the submission takes no position on the
24 application of the treaty to the facts of the
25 dispute, and that no inference should be drawn from

1 the absence of comment on any issue not addressed in
2 it.

12:04

3 Rather, a non-disputing party submission
4 aims to share the proper interpretation of disputed
5 treaty provisions in a way that is helpful to the
6 Tribunal. In any given case there may be numerous
7 interpretative issues in dispute that the United
8 States chooses not to address. We make it perfectly
9 plain that it would be incorrect to read into our
10 silence any particular position on the topics not
11 addressed.

12 As the standard US assertion on silence
13 makes clear, silence is not acquiescence to any
14 interpretative position advanced by either disputing
15 party in a case.

16 And with that final observation I will
17 close my remarks, and thank the Tribunal again for
18 the opportunity to present the views of the United
19 States on these important interpretative issues.

20 **PRESIDENT:** Thank you, Ms Thornton, for
21 presenting the view of the United States as a
22 non-disputing party. You may stay on, of course,
23 online as a non-disputing party.

24 I point now back to counsel for the
25 Claimants. I see Mr Grané for Respondent, OK.

1 Mr Reisenfeld? Basically we come to the conclusion
2 of the day. Unless there are other businesses to
3 transact, we can then adjourn until Friday, but are
4 there any points you would like to raise,
5 Mr Reisenfeld, of procedure, admin or household?

6 **MR REISENFELD:** Claimants do not have
7 anything to raise at this time.

8 **PRESIDENT:** Thank you. Mr Grané?

9 **MR GRANÉ:** Nothing at this time,
10 Mr President. In the unlikely event that something
11 arises before our closing arguments on Friday, we'll
12 be sure to write to the Tribunal and hopefully I
13 will try to resolve any issue with opposing counsel
14 before we do so. But this moment we have nothing,
15 thank you.

16 **PRESIDENT:** I look to my co-arbitrators.
17 Professor Tawil, anything further?

18 **PROFESSOR TAWIL:** No, Mr Chairman.
19 Thanks.

20 **PRESIDENT:** Professor Vinuesa?

21 **PROFESSOR VINUESA:** No, no. Thank you.

22 **PRESIDENT:** Ana, is there anything from
23 ICSID's perspective?

24 **MS CONOVER:** Nothing from our end. Thank
25 you.

1 **PRESIDENT:** Thank you. Then I close for
2 today and we see each other on Friday. And if
3 there's a question that arises in the meantime from
4 the parties, please feel free to contact us, with
5 always a copy to the other side.

6 **MR REISENFELD:** Thank you.

7 **MR GRANÉ:** Thank you.

8 (The hearing was adjourned at 12.07 pm EST)

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