

BEFORE THE INTERNATIONAL CENTRE FOR THE SETTLEMENT OF
INVESTMENT DISPUTES

----- x
 In the Matter of Arbitration between: :
 :
 BRIDGESTONE LICENSING SERVICES, INC. :
 and BRIDGESTONE AMERICAS, INC., :
 :
 Claimants, :
 : Case No.
 and : ARB/16/34
 :
 REPUBLIC OF PANAMA, :
 :
 Respondent. :
 ----- x Volume 1

ORAL HEARING

Monday, July 29, 2019

The World Bank Group
1225 Connecticut Avenue, N.W.
Conference Room C 3-100
Washington, D.C.

The hearing in the above-entitled matter
commenced on at 9:00 a.m. before:

LORD NICHOLAS PHILLIPS, President of the
Tribunal

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MR. J. CHRISTOPHER THOMAS, QC, Co-Arbitrator

ALSO PRESENT:

On behalf of ICSID:

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Secretary to the Tribunal

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P R O C E E D I N G S

1
2 PRESIDENT PHILLIPS: Well, good morning,
3 ladies and gentlemen. I think we might start very
4 promptly.

5 This is the principal hearing of the
6 arbitration between Bridgestone Licensing Services and
7 Bridgestone Americas against the Republic of Panama.

8 Might I invite the Parties to introduce
9 themselves?

10 MR. WILLIAMS: So, my name is Justin Williams
11 from Akin Gump, and I'm starting on my right. We have
12 Stephen Kho, Karol Kepchar, Katie Hyman, and Johann
13 Strauss to my left. And sitting behind me is the
14 former Chief Justice of Panama, Mr. Arjona.

15 PRESIDENT PHILLIPS: Thank you.

16 MR. DEBEVOISE: Good morning, Mr. Chairman
17 and Members of the Tribunal. This is Whitney
18 Debevoise of Arnold & Porter on behalf of the Republic
19 of Panama, and here with me as co-counsel are
20 Ms. Gaela Gehring Flores, Mallory Silberman, Katelyn
21 Horne, Brian Vaca, Michael Rodríguez, Natalia
22 Giraldo-Carrillo, and our legal assistants Kelby

1 Ballena, Gabriela Guillen.

2 I wanted to let the Tribunal know that a new
3 administration took office in Panama on the 1st of
4 July of this year following elections in Panama at the
5 beginning of May, and the unit responsible for this
6 type of case is being reorganized, and they did not
7 yet make any arrangements for anyone to attend this
8 week, but if someone does get authorized to come then,
9 we will let you know. But it's not for lack of
10 interest in the case that they're not here. It's just
11 this administrative moment of the transition.

12 Also with us here today are Panama's expert
13 witnesses: Ms. Marissa Lasso de la Vega Ferrari, who
14 is right here; Mr. Jorge Federico Lee, former Justice
15 of the Panamanian Supreme Court right here; Nadine
16 Jacobson, who is our trademark expert; and Matt Shopp,
17 who is back here as the damages expert. And also from
18 his office his colleague, Yelena.

19 I think that's everyone from our side.

20 PRESIDENT PHILLIPS: Thank you.

21 And I think we have representatives from the
22 United States.

1 MS. THORNTON: Yes, good morning,
2 Mr. President, Members of the Tribunal. My name is
3 Nicole Thornton. I'm here from the United States
4 Department of State, also with John Blanck from the
5 Department of State, Katherine Gibson from the Office
6 of the U.S. Trade Representative and Mr. John
7 Rodríguez from the U.S. Patent and Trademark Office.
8 Thank you.

9 PRESIDENT PHILLIPS: This is an open hearing,
10 but there may be occasions when the Hearing has to
11 become closed to receive protected or confidential
12 information. I think when that happens, it will be
13 appropriate that the representatives of the United
14 States will withdraw with any other persons present
15 who are not representing the Parties. Is that your
16 understanding?

17 MS. THORNTON: We confirm we will withdraw.
18 Thank you.

19 PRESIDENT PHILLIPS: Thank you very much.

20 Some matters of housekeeping, I've received,
21 as I'm sure my colleagues did, a very late request for
22 two further items to be added to the record. I'm not

1 sure that we formally agreed to that.

2 But we do.

3 Are there any other matters of housekeeping
4 at this point?

5 SECRETARY TORRES: Mr. President, if you
6 allow me, this is an administrative reminder for all
7 participants with the microphones to remember to turn
8 them on when you're speaking for the Court Reporters
9 and Interpreters in particular, and to please turn
10 them off when you're not. If you leave them on,
11 whatever you say to your neighbor is going to be in
12 the public recording, so please be mindful of that.

13 And second, I have discussed with both
14 Parties and they're aware of how the stream to the
15 public is working. Be mindful, that when that light
16 on both our sides is off, that means we are being
17 streamed to the public. If that light is red, that is
18 when the public is not seeing the information that's
19 being conveyed at the Hearing. So, whenever we're
20 discussing protected or restricted information, just
21 wait until the light is red before addressing it.

22 MR. WILLIAMS: Mr. President, so an initial

1 housekeeping matter on our side, is that, as you've
2 observed then, further material has been added to the
3 record on both sides, but there are two issues of
4 authorities, Legal Authorities, where there is not
5 agreement that those be added to the record. And if I
6 may, I wanted to address the Tribunal in relation to
7 that question.

8 PRESIDENT PHILLIPS: Very well.

9 MR. WILLIAMS: So, the first item of
10 authority is a two-page extract from a treaties on
11 Panamanian law by Mr. Fábrega, who is the leading
12 Panamanian jurist, and it relates to a provision of
13 Panamanian Law which is Article 1194 of the Judicial
14 Code, which relates to the Cassation Recourse
15 Procedure, and the Treaty explains, then, how
16 Article 1194 is to be interpreted. And in short,
17 Mr. Fábrega, in his treatise, explains that the
18 interpretation is broader than the strict wording of
19 1194 might suggest.

20 The Tribunal will be aware that the Supreme
21 Court Judgment in issue in this case makes a decision
22 in relation to Muresa's cassation recourse; so, that

1 the Supreme Court in the first part of its Judgment,
2 allowed the cassation recourse from Muresa. And on
3 that basis, then, the Supreme Court went on to
4 consider the substantive appeal by Muresa.

5 Now, the Respondent, of course, the most
6 recent submission in the arbitration was that the
7 Rejoinder from Panama; and, attached to the Rejoinder
8 the Respondent put on the record the entire chapter of
9 the Judicial Code that relates to the Cassation
10 Recourse Procedure, and also filed with Panama's
11 Rejoinder was the Second Report of Mr. Lee, who is
12 Panama's Panamanian Law expert, and he describes in
13 his Second Report the Cassation Recourse Procedure, at
14 Paragraphs 25 and 30. He sets out the specifics of
15 Muresa's Cassation Recourse Petition, which is at
16 Paragraph 84. He sets out the Supreme Court's finding
17 in relation to that Petition at Paragraph 86, and he
18 then opines on the Cassation Recourse Judgment, and he
19 opines that its compliant with the Judicial Code, and
20 you'll see that at Paragraph 90 of his Report.

21 Now, the Claimant and its experts, of course,
22 have not had an opportunity to respond to any of that

1 because it was submitted with the Rejoinder and,
2 amongst other things, the Claimant disputes Mr. Lee's
3 conclusions in relation to that matter.

4 And, of course, our intent is to explain in
5 this Hearing, amongst other things, the basis for
6 that, and why we disagree with Mr. Lee's conclusion on
7 that; and, as part of that, the interpretation of
8 Article 1194 of the Judicial Code, we say, is
9 relevant.

10 Now, the Tribunal, of course, permitted new
11 expert reports filed with the Rejoinder from Professor
12 Paulsson and Mr. Fried on behalf of the Respondent,
13 and that was on the basis that the Claimants would
14 then have the opportunity to deal with any new points
15 raised by them at the Hearing; and on the same point,
16 the Claimants--on the same basis, the Claimants will
17 need to respond on the cassation recourse issues that
18 I have outlined.

19 Now, Mr. Fábrega, as I said, is the leading
20 jurist on Panamanian Law, I think that's
21 uncontroversial. He's quoted in a different context
22 in the relevant Supreme Court Judgment. We don't

1 think that his treatise is controversial, but, of
2 course, the Respondent will have an opportunity to
3 respond to it and to put any points to Mr. Lee in
4 direct or any points to Mr. Arjona in
5 cross-examination. And the Claimants, we say, then
6 will just have a normal opportunity to address the
7 treatises on any issues that may arise in relation to
8 the treatises.

9 As it stands, we're not clear as to the basis
10 for the objection, but nevertheless there does appear
11 to be a dispute between the Parties as to whether this
12 two-page extract from Mr. Fábrega's treatise should be
13 permitted on the record.

14 The second--I mentioned there were two
15 questions of Legal Authority for there is a dispute as
16 to whether it was to go on to the record, but the
17 second area are some, what we consider, to be some
18 very uncontroversial U.S. and English authorities
19 which are domestic court decisions simply relating to
20 questions of due process, and the very obvious and
21 uncontroversial principle that due process requires
22 that a party needs to have adequate opportunity to

1 deal with evidence submitted.

2 And we say that this is relevant because the
3 TPA under which this arbitration proceeds embodies in
4 relation to denial of justice that the principle of
5 due process embodied in the principal legal systems of
6 the world, and that is in the text of the TPA; and, so
7 for those reasons, it seems to us that, whilst
8 everyone recognizes such principles, nevertheless it
9 may be of assistance to the Tribunal to have authority
10 on the record in relation to those matters. So, for
11 that reason, it seemed to us sensible for those very
12 uncontroversial authorities to be on the record.

13 The Respondent's objection, as we understand
14 it, is that these authorities are irrelevant, but we
15 say that's simply a question for submission and the
16 authorities, therefore, should be allowed to put on
17 the record.

18 Mr. President, so that is our application.

19 MS. GEHRING FLORES: Thank you, Mr. President
20 and Members of the Tribunal.

21 The Republic of Panama does object to the
22 request to submit these late-coming documents. There

1 is a provision in the First Procedural Order in this
2 case which governs these circumstances. It is
3 Section 17.4 of the Procedural Order, which states:
4 "Neither Party shall be permitted to submit additional
5 or responsive documents after the filing of its
6 respective last written submission, unless the
7 Tribunal determines that exceptional circumstances
8 exist based on a reasoned written request followed by
9 observations from the other Party."

10 As you've just heard from Claimants' counsel,
11 it appears that Claimants would like to submit these
12 new documents based on perhaps some evolving legal
13 argument that they have that has not otherwise been
14 disclosed in their previous written pleadings.

15 And by the way, Claimants' written
16 submissions were the Memorial, which was submitted on
17 May 11th, 2018, and their Reply on March 22nd of 2019.

18 The fact of the matter is that the Republic
19 of Panama is the Respondent in this dispute. The
20 Republic of Panama had the last written submission.
21 Claimants do not have an opportunity, according to
22 ICSID procedure and according to this Procedural

1 Order, to submit some form of Sur-Reply. That's not
2 allowed. Claimants are allowed, in the context of
3 this Hearing, to respond to arguments that the
4 Republic of Panama included in its Rejoinder
5 submission, but Claimants do not have the opportunity
6 nor do they have the right under the Procedural Order
7 that governs this proceeding to submit new documents
8 that support new arguments that no one has yet seen.

9 Section 17.4 of Procedural Order Number 1 as
10 well as hundreds of other Procedural Orders on which
11 it is modeled is designed to prevent against precisely
12 this type of attempt to alter the record and to
13 surprise the Tribunal and opposing counsel with new
14 arguments just before the Hearing or on the first day
15 of the Hearing; and we, therefore, respectfully
16 request that the Tribunal reject Claimant's request.
17 We do not hear any sort of request that sets forth
18 exceptional circumstances in this case. We hear a
19 request to submit a Sur-Reply and to respond to our
20 arguments. Claimants had their opportunities to
21 submit their written submissions; that passed a while
22 ago. They're not allowed to submit some sort of

1 responsive pleading in this Hearing.

2 So, Panama has not agreed to the submission
3 of these documents. Claimants have not demonstrated
4 the existence of exceptional circumstances under the
5 Procedural Order that governs this case, and we
6 request that the Tribunal reject their admission.

7 PRESIDENT PHILLIPS: Do you wish to respond?

8 MR. WILLIAMS: Very briefly, only to say that
9 this is not an attempt to introduce a Sur-Reply; it is
10 simply a request that very brief and, we believe,
11 very, and we believe, uncontroversial authority, Legal
12 Authority, be put on the record. That is it.

13 (Tribunal conferring.)

14 PRESIDENT PHILLIPS: We think the best course
15 is that we will discuss this between ourselves at the
16 break. It doesn't need an immediate response, so we
17 will then proceed to invite the United States to make
18 their oral submissions.

19 OPENING STATEMENT BY COUNSEL FOR THE UNITED STATES

20 MS. THORNTON: Good morning, Mr. President,
21 Members of the Tribunal. My name is Nicole Thornton,
22 and I'm the Chief of Investment Arbitration in the

1 Office of International Claims and Investment Disputes
2 within the Office of the Legal Adviser at the
3 Department of State.

4 I would like to thank the Tribunal and the
5 disputing parties for the opportunity to make the
6 following brief oral submission pursuant to
7 Paragraph 2 of Article 10.20 of the U.S.-Panama Trade
8 Promotion Agreement, or "TPA."

9 Specifically, the United States offers
10 interpretations on three issues: The
11 fair-and-equitable-treatment obligation, including the
12 obligation not to deny Justice; the burden of proof
13 for such a claim; and damages. The United States does
14 not take a position on how these interpretations apply
15 to the facts of this case. As we have also stated in
16 our written submissions, no inference should be drawn
17 from the absence of comment on any issue not addressed
18 in either our written or oral submissions.

19 The first issue I will address is the
20 minimum-standard-of-treatment obligation, which
21 includes fair and equitable treatment, as provided in
22 Paragraph 1 of Article 10.5. That obligation is

1 circumscribed by the customary international law
2 minimum standard of treatment of aliens and does not
3 require treatment in addition to or beyond that
4 standard.

5 Two provisions of the TPA address this
6 explicitly:

7 First, Paragraph 2 of Article 10.5 explicitly
8 prescribes the customary international law minimum
9 standard of treatment of aliens as the minimum
10 standard of treatment to be afforded to covered
11 investments. That paragraph additionally provides
12 that the concept of "fair and equitable treatment"
13 does not require treatment in addition to or beyond
14 that which is required by that standard, and does not
15 create additional substantive rights.

16 Additionally, Annex 10-A of the TPA, entitled
17 "customary international law," explains that the
18 Parties view the customary international law
19 obligations referenced in Article 10.5 as resulting
20 from the general and consistent practice of States
21 that they follow from a sense of legal obligation.
22 Thus, the fair-and-equitable-treatment obligation in

1 the TPA is the customary international law obligation.

2 Turning to denial of justice, as noted by
3 Paragraph 2(a) of the Article 10.5, the obligation not
4 to deny justice is included as part of the concept of
5 fair and equitable treatment. Because the obligation
6 not to deny justice is subsumed within fair and
7 equitable treatment, it is also therefore a customary
8 international law obligation. And this is made clear
9 by Annex 10-A, which, as I just noted, refers to the
10 customary international law obligations in
11 Article 10.5.

12 The obligations in Paragraph 1 of
13 Article 10.5 apply to covered investments rather than
14 to investors. That is in contrast with other
15 obligations of Section A of Chapter 10, the Investment
16 chapter of the TPA. For example, the obligation to
17 accord national treatment found in Article 10.3
18 applies to both investors and covered investments, as
19 explicitly provided in Paragraphs 1 and 2 of that
20 Article. Similarly, the obligation to accord
21 most-favored-nation treatment found in Article 10.4
22 also applies to both investors and covered

1 investments, and likewise the obligation in
2 Article 10.6 Paragraph 1 regarding treatment in case
3 of strife explicitly applies to both investors and
4 covered investments.

5 So, the Parties to the TPA made deliberate
6 decisions to require that some obligations apply to
7 both investors and covered investments. However, for
8 Article 10.5, the TPA Parties made the decision to
9 extend the obligation only to covered investments.

10 The obligations contained in Paragraph 1 of Article
11 10.5 including the obligation not to deny justice only
12 apply to treatment accorded to covered investments.

13 And I note that in Paragraph 3 of our Third
14 Submission, dated December 7, 2018, we always address
15 this point.

16 This means that a denial of justice claim,
17 just like any claim alleging a violation of
18 Paragraph 1 of Article 10.5, may not be arbitrated
19 pursuant to Chapter 10 of the TPA if the Claim is for
20 treatment accorded to an investor rather than a
21 covered investment. It may only be arbitrated if the
22 Claim is for treatment accorded to the Investor's

1 covered investment.

2 And that's made clear by Article 10.16, which
3 is the provision which authorizes claims to be
4 submitted to arbitration. And there are two
5 provisions in Article 10.16 which authorize claims to
6 be submitted to arbitration, the first being
7 Paragraph 1(a) and the second being Paragraph 1(b).

8 Paragraph 1(a) authorizes a Claimant to bring
9 a claim on its own behalf for a breach of Section A of
10 Chapter 10. Section A of Chapter 10 includes Articles
11 10.1 through 10.14 and no other articles. Paragraph
12 1(b) of Article 10.16 authorizes a Claimant to bring a
13 claim not on its own behalf but on behalf of an
14 enterprise of the Respondent that is a juridical
15 person that the Claimant owns or controls, directly or
16 indirectly. Again, these claims are authorized for a
17 breach of Section A of Chapter 10. This means that an
18 alleged breach of the minimum standard of treatment,
19 including a denial of justice claim, may only be
20 submitted to arbitration under Article 10.16 to the
21 extent that it would constitute a breach of the
22 customary international law obligations incorporated

1 in Section A of Chapter 10.

2 In the context of a denial of justice claim,
3 a Claimant therefore must establish that the treatment
4 accorded through an adjudicatory proceeding was
5 treatment accorded to the covered investment. In
6 addition, a Claimant must establish that this
7 treatment failed to meet the standards for denial of
8 justice, which the United States discussed in more
9 detail in its Third Submission in this matter, dated
10 December 7th, 2018, in Paragraphs 2 to 4.

11 The question then, is how a covered
12 investment is accorded treatment in an adjudicatory
13 proceeding for the purposes of a denial of justice
14 claim. For a claim submitted under Article 10.16,
15 Paragraph 1(a), a Claimant, investor, alleging that
16 the treatment accorded to its covered investment
17 amounted to a denial of justice must establish that
18 the Claimant was, or sought to be but was prohibited
19 from becoming, a party to an adjudicatory proceeding
20 in order for that treatment to result in a denial of
21 justice by virtue of that proceeding.

22 Alternatively, for a claim submitted under

1 Article 10.16 Paragraph 1(b) on behalf of its covered
2 investment that is an enterprise of the Respondent
3 State that the Investor owns or controls directly or
4 indirectly, a Claimant must establish that the
5 enterprise was, or sought to be but was prohibited
6 from becoming, a party to an adjudicatory proceeding
7 in order for the treatment accorded to result in a
8 denial of justice by virtue of those proceedings.

9 The United States has also explained this in
10 its recent non-disputing party submission under the
11 U.S.-Peru TPA in Gramercy Funds Management versus
12 Republic of Peru, which has an ICSID Case Number of
13 UNCT/18/2. That submission is dated June 21, 2019,
14 and it is available on the ICSID website. The
15 discussion at issue is at Paragraph 43 of that
16 submission.

17 The second issue I will address briefly is
18 the burden of proof for a claim of denial of justice
19 under Article 10.5 of the TPA and applicable rules of
20 international law. Of course, Article 10.22 of the
21 TPA states that the Tribunal shall decide issues in
22 dispute in accordance with the TPA and applicable

1 rules of international law, subject to Paragraph 3 of
2 that Article, which provides for binding FTC
3 Commission interpretations.

4 General principles of international law
5 concerning the burden of proof in international
6 arbitration provide that a Claimant has the burden of
7 proving its claims, and if a Respondent raises any
8 affirmative defenses, the Respondent must prove such
9 defenses. And the standard of proof is generally a
10 preponderance of the evidence. However, when
11 allegations of corruption are raised, either as part
12 of a claim or part of a defense, the general
13 principles of international law applicable to
14 international arbitration require that the Party
15 asserting that corruption occurred must establish the
16 corruption through "clear and convincing" evidence.

17 An example of a tribunal that has ruled that
18 the clear and convincing evidence standard is required
19 for findings of corruption is EDF Services Limited
20 versus Romania at Paragraph 221 of its Award dated
21 October 8, 2009. And that case is ICSID Case Number
22 ARB/05/13.

1 The third and last issue I will address is
2 the issue of monetary damages, as that term is used in
3 Paragraph 1(a) of Article 10.26. An investor may
4 recover damages only to the extent that damages are
5 established on the basis of satisfactory evidence that
6 is not inherently speculative. Further, an investor
7 may only recover for loss or damage that the Investor
8 incurred in its capacity as an investor of a party.
9 That means that the Investor may only recover for
10 damages it incurred in its capacity as an
11 investor-seeking to make, making or having made an
12 "investment" in the territory of the other Party. In
13 Article 2.1 of the TPA further defines "covered
14 investment" as an investment within the territory of
15 the other Party. The United States has made a
16 comparable submission on this issue in the context of
17 the NAFTA as an intervenor in Mexico's action to
18 partially set aside a NAFTA Award in the Court of
19 Appeals for Ontario. That was the case of Cargill
20 versus Mexico.

21 Mr. President, Members of the Tribunal, that
22 concludes the Fourth Submission on behalf of the

1 United States pursuant to Paragraph 2 of Article 10.20
2 of the TPA. The United States stands by the
3 interpretations we made in our previous three
4 submissions, and we thank you very much for your time
5 and attention.

6 PRESIDENT PHILLIPS: Thank you. The Tribunal
7 is grateful for your submissions.

8 So, we shall now proceed to the Claimants'
9 opening.

10 OPENING STATEMENT BY COUNSEL FOR CLAIMANTS

11 MR. KHO: Good morning, Mr. Chairman, Members
12 of the Tribunal. My name is Stephen Kho. On behalf
13 of the Claimants Bridgestone Americas and Bridgestone
14 Licensing Services, we want to thank you and the ICSID
15 Secretariat for your time and dedication to serving in
16 this important matter.

17 I would like to make some short introductory
18 remarks before turning to my colleagues for a more
19 detailed assessment of the Claimant's case and
20 responses to Panama's arguments. As you know, the
21 Claimants have not brought this case lightly. This is
22 a matter that the Claimants have sought to resolve

1 over a number of years through a variety of means,
2 including exhausting all local remedies. But after
3 several years of fruitless efforts, the Claimants had
4 no choice but to pursue arbitration under the
5 U.S.-Panama Trade Promotion Agreement.

6 Why is it that the Claimants feel it must go
7 this route? Because this arbitration is about
8 important systemic legal issues for the investor-State
9 arbitration mechanism. It is about matters that very
10 few prior arbitrations have tackled before, and it is
11 about the single most important asset for the
12 Claimants who are part of a large multinational
13 company that has spent over 100 years investing in and
14 building up its brand and reputation around the world.
15 Their brand and reputation are embodied in their
16 undeniably world-famous and well-known trademarks
17 BRIDGESTONE and FIRESTONE. For these Claimants, this
18 case has significant impact on the value and utility
19 of their well-known marks in Panama and around the
20 world.

21 Panama, however, would have you treat this
22 case as if it's a normal investor-State arbitration

1 case. They want you to treat intangible property the
2 same as if they were tangible properties, as if there
3 are no differences between the two, as if there is
4 little or no value or use for intellectual properties
5 being on the goods that are being sold in limited
6 territories. Their approach belies their
7 understanding of the uniqueness and purpose of
8 "intellectual property" rights and trademark rights in
9 particular.

10 There is a reason why the United States have
11 insisted that all of their bilateral investment
12 treaties and Free Trade Agreements specify
13 "intellectual property" rights as investments worthy
14 of stand-alone coverage and protection under
15 investor-State arbitration. The United States has
16 consistently prioritized "intellectual property"
17 rights in all of their trade and investment agreements
18 and negotiations, and the U.S.-Panama TPA is no
19 different.

20 By entering into this TPA with the United
21 States, Panama has agreed to this prioritization. It
22 cannot now be allowed to minimize such investments.

1 Yet this is what Panama is trying to do.

2 Let's be one hundred percent clear about one
3 thing: The underlying decision that the Panama
4 Supreme Court took against the Claimants in this case
5 is a decision that no court in Panama, no court in the
6 Latin American Region, in fact, no court in any
7 country around the world has ever taken, ever. The
8 decision undercuts one of the fundamental rights of
9 trademarks, that is the right to oppose the
10 registration of potentially confusingly similar marks.
11 No court in the history of the world has ever found
12 that an existing trademark owner should be penalized
13 for merely filing an opposition application, no court
14 that is, except the Supreme Court of Panama in this
15 one decision, and it did so by contorting itself into
16 ignoring certain facts on the record while making
17 other factual findings on the basis of false or no
18 evidence. It found against the Claimants for the
19 exact same actions and strategies the Claimants have
20 employed in every jurisdiction it operates around the
21 world for decades, including previously in Panama.

22 Thus while the Claimants found it surprising

1 that Panama's own investors in the United States would
2 immediately and without prompting in their one meeting
3 suggest that the reason for this Supreme Court
4 Decision is corruption, given the global anomaly of
5 this decision, this rationale certainly ran true.

6 Mr. Chairman and Members of the Tribunal, we
7 look forward to further confirming all of these facts
8 with you this week. This is not a run-of-the-mill
9 investor-State case that Panama would have you
10 believe. There are important issues at stake here
11 involving the Claimants' intellectual property
12 investments which are very different from tangible
13 property investments and must be recognized as such.
14 In fact, this Decision could be used to erode the
15 Claimants' very valuable and very well-known
16 trademarks, not just in Panama, but throughout the
17 region and around the world.

18 Again, we thank you for your time and
19 appreciate your efforts in exploring these
20 groundbreaking issues with us. Thank you.

21 MS. HYMAN: Good morning.

22 The Tribunal disposed of a number of the

1 Respondent's Jurisdiction Objections by its Decision
2 of December 2017. The Respondent has two objections
3 remaining. Both are based on the point that the
4 Parties to the Muresa litigation were BSLs and BSJ but
5 not BSAM. On that basis, the Respondent says that
6 BSAM has no standing to bring a claim for denial of
7 justice.

8 ARBITRATOR GRIGERA NAÓN: Speak more loudly.

9 MS. HYMAN: Okay.

10 The Respondent's argument is that a claimant
11 delict under customary international law for denial of
12 justice can only be brought by a person that was Party
13 to the proceedings in which the denial of justice is
14 said to have occurred. Panama acknowledges that there
15 are circumstances in which a non-party can claim
16 denial of justice such as a claim by a parent company
17 in relation to legal proceedings to which its
18 subsidiary was party. However, the Respondent says
19 this can only be under an autonomous
20 fair-and-equitable-treatment standard pursuant to an
21 investment treaty. The Respondent says that the
22 references to "customary international law" at

1 Article 10.5 of the TPA mean that the
2 customary-international-law approach applies here and
3 that the FET standard in the TPA is not an autonomous
4 standard; hence, BSAM, which was not a party to the
5 Muresa litigation, cannot bring a claim for denial of
6 justice.

7 Looking at the TPA at 10.5, it's clear that
8 there are a number of references to "customary
9 international law," first at Paragraph 1: "Each Party
10 shall accord to covered investments treatment in
11 accordance with customary international law." And
12 then in Paragraph 2, the customary-international-law
13 minimum standard, and that the concepts of
14 fair-and-equitable treatment and full protection and
15 security do not require treatment in addition to or
16 beyond that which is required by that standard.

17 But you can also see that in 2(a): "'Fair
18 and equitable treatment' includes the obligation not
19 to deny justice in criminal, civil, or administrative
20 adjudicatory proceedings in accordance with the
21 principle of due process embodied in the principal
22 legal systems of the world."

1 So, it's notable that while the TPA says that
2 concept of FET does not require treatment in addition
3 to or beyond that which is required by the
4 customary-international-law minimum standard, it also
5 says that the obligation is not to deny justice in
6 accordance with the principle of due process embodied
7 in the principal legal systems of the world. That's a
8 modifier to the customary-international-law standard,
9 so it appears that the standard of treatment in the
10 TPA is not just the customary-international-law
11 standard.

12 The authority on these questions is Arif and
13 Moldova, which is at RLA-63. In that case, the
14 Claimant brought a claim for denial of justice both in
15 delict under customary international law and under the
16 FET standard in the France-Moldova BIT. The
17 France-Moldova BIT referred to public international
18 law in the context of the FET standard but denial of
19 justice was not specifically referred to. The
20 tribunal noted that neither party had raised the issue
21 of whether this language limited the minimum standard
22 to that under customary international law but that

1 this question was in any case only of historic
2 significance.

3 However, the tribunal did draw a distinction
4 between the claimants denial-of-justice claim under
5 customary international law and that under the
6 fair-and-equitable-treatment standard at paragraph 438
7 of the award. The Tribunal said there: "Conversely,
8 to a free-standing claim for denial of justice which
9 can only be brought by a person that has participated
10 in the national court proceedings, the standard of
11 fair and equitable treatment also protects the foreign
12 shareholder in a local company. If the standard is
13 breached by a denial of justice, the State will be
14 held responsible towards the indirect investor for a
15 breach of fair and equitable treatment."

16 The Tribunal in Arif explained the difference
17 of approach by reference to the history of these
18 obligations. Denial of justice as an international
19 delict predates investment treaties in which states
20 decided to set out a package of rights and obligations
21 of investors and host states in order to encourage
22 foreign investment.

1 On the basis of Arif, if BSAM was bringing a
2 self-standing claim under customary international law,
3 then the fact that it was not a party to the Muresa
4 litigation would mean it did not have standing, but
5 BSAM is claiming for breach of the FET standard under
6 the TPA. And the TPA specifies the criteria for
7 qualifying investments in Article 10.1 and by
8 reference to the definitions at 10.29. Those criteria
9 are not qualified or subject to Article 10.5.

10 Article 10.5 expressly relates to "covered
11 investments; and, for those, requires that the minimum
12 standard of treatment shall be that under customary
13 international law as modified by Article 10.5(2)(a).
14 Therefore, the gateway requirement for and FET claim
15 under the TPA is to satisfy the qualifying investor
16 and investment criteria at Article 10.29. Having done
17 so, the reference to customary international law
18 dictates the required standard of treatment for a
19 qualifying investment. It does not dictate standing
20 to bring a claim which has already been established.
21 This arises as a matter of construction of
22 Article 10.5, i.e., the reference to the "qualifying

1 investment" and of the TPA as a whole, standing is
2 determined by the stated criteria for a qualifying
3 investor and qualifying investment.

4 The Arif Tribunal said that the FET standard
5 in the France-Moldova BIT was an autonomous standard
6 at Paragraph 529. The Respondent says that an
7 autonomous FET standard is an FET standard that is
8 independent of the customary-international-law
9 standard. But the reference to the autonomous
10 standard in Arif is to the debate as to whether the
11 FET standard is meeting an overarching principle that
12 embraces the other standards of treatment typically
13 found in investment treaties or whether it is an
14 autonomous standard. The Arif Tribunal found for
15 reasons such as the title of Article 3 which was fair
16 and equitable treatment, the FET standard was
17 autonomous and not just an overarching principle. So,
18 we agree with Panama then that the FET standard in the
19 TPA is autonomous. It's an independent standard that
20 does not merely encompass the other principles and
21 protections in Chapter 10 of the TPA. It is an
22 autonomous standard, but contrary to what the

1 Respondent says, a denial-of-justice claim for breach
2 of the FET standard is not a denial-of-justice claim
3 brought under customary international law; rather, the
4 minimum standard under the TPA will be no greater than
5 the minimum treatment under customary international
6 law. That doesn't mean that only those who might have
7 a claim under customary international law can bring a
8 claim under the TPA because the TPA expressly deals
9 with questions of standing elsewhere.

10 The Arif Tribunal determined that Mr. Arif,
11 who had not been involved in the impugned proceedings,
12 did not have standing to bring a claim for denial of
13 justice under customary international law, but he
14 could bring a claim for denial of justice under the
15 FET standard because he did have standing to bring a
16 claim under the applicable BIT as an investor. That's
17 the same position that BSAM finds itself in.

18 BSAM's investment has a right to the
19 protections of Article 10.5 of the TPA. If that
20 standard is breached, as we say it was, by denial of
21 justice by Panama, then BSAM has a right to be
22 compensated for it. There is no need for BSAM to have

1 been personally denied justice. It's sufficient for
2 denial of justice to have taken place which has
3 deprive BSAM of its rights.

4 Second, Panama's expert, Professor Paulsson,
5 accepts that a parent company might have standing to
6 bring a denial-of-justice claim if a subsidiary was a
7 party to a local proceeding. But Panama says that the
8 reverse, that is a subsidiary claiming on the basis of
9 its parent's treatment, could not work and would be a
10 slippery slope. It makes sense that a parent company
11 may suffer loss and denial of justice by reason of the
12 treatment of its subsidiary in legal proceedings, and
13 it also makes sense that a subsidiary may not suffer
14 loss by reason of the treatment of its parent. But
15 again, BSAM is not asserting its claim as a
16 subsidiary. It claims because BSLS and BSJ have
17 licensed certain IP rights to it; and therefore, a
18 denial of justice affecting BSLS's trademark rights
19 and BSJ's trademark rights directly affect BSAM
20 because it's the licensee of those rights. BSAM
21 stands in the shoes of BSLS and BSJ as the party that
22 enjoys the fruits of the exploitation of the

1 trademarks owned by BSLS and BSJ, and this matter has
2 been already decided by the Tribunal.

3 Panama does not contest that BSLS has
4 standing to bring a claim under Article 10.5 of the
5 TPA, and the Tribunal has already decided that BSAM
6 has a dispute that arises out of its investment. Its
7 dispute is for breach of Article 10.5. And as the
8 Tribunal found in its Decision at Paragraph 242, BSAM
9 and BSLS's claim stand and fall together, each is
10 claiming in respect of its interest in the trademarks.
11 If BSLS has a claim under 10.5, then so does BSAM.

12 Moving to denial of justice, the starting
13 point for denial of justice in this case is, of
14 course, Article 10.5 of the TPA, which contains the
15 fair-and-equitable-treatment standard and includes
16 specific reference at subparagraph (2) (a) to the
17 obligation not to deny justice. The TPA, therefore,
18 specifically refers to the customary-international-law
19 standard for denial of justice and it also says that
20 the obligation is not to deny justice in accordance
21 with the principle of due process embodied in the
22 principal legal systems of the world. This language

1 appears in most of the U.S. free trade agreements, and
2 the purpose of this language must, therefore, be to
3 set a baseline for the meaning of the term "due
4 process."

5 For example, in the United States, procedural
6 due process is enshrined in the 14th Amendment to the
7 Constitution and includes the opportunity for
8 confrontation of the evidence and cross-examination of
9 it.

10 The United States sets out its understanding
11 of the standard at paragraph 4 of its Third
12 Submission, and we are in general agreement with this.
13 In fact, the Parties appear essentially to agree on
14 what a denial of justice under international law is.
15 Indeed, the Respondent has put in an expert report
16 from Professor Paulsson and the Claimants agree with
17 much of what he says as to public international law.
18 Of course, the Respondent also gave him factual
19 assumptions and asked him to apply these, and, of
20 course, the Claimants don't agree with any of that
21 because the factual assumptions are wrong. But if we
22 confine ourselves to public international law and what

1 must be proved, then there is a large measure of
2 agreement.

3 Professor Paulsson notes at paragraph 4 of
4 his report that the basic premise of a denial of
5 justice is that a state incurs international
6 responsibility if it administers its laws to aliens in
7 a fundamentally unfair way. In relation to decisions
8 made by national courts, a simple mistake is, of
9 course, unlikely to amount to a denial of justice.
10 Indeed, attributing an international wrong to a local
11 error would damage the integrity of the domestic
12 judicial system and the investor-state
13 dispute-resolution system, but there must also be
14 meaning in protections offered by the TPA. The
15 Tribunal is required to perform a balancing act, and
16 the provisions of Article 10.5 of the TPA, including
17 the requirement of a host state not to deny justice to
18 investors must provide a real measure of protection.

19 As Professor Paulsson notes at paragraph 24
20 of his report, while denial of justice does not occur
21 because the internationally competent jurisdiction
22 considers a decision to be erroneous, in extreme

1 cases, a failure of process may be proved from a
2 judicial decision so egregiously wrong that no honest
3 or competent court could possibly have given it. If
4 there is grave and manifest injustice, then, as
5 Professor Paulsson agrees, that is either because a
6 decision maker was dishonest or because he or she was
7 grossly incompetent. Therefore, while there is no
8 single definition of "denial of justice" in relation
9 to decisions made by national courts, a frequently
10 apprised formulation is set out by Sir Gerald
11 Fitzmaurice, a former Judge of the ICJ, in 1932. He
12 said: "An unjust judgment may and often does afford
13 strong evidence that the Court was dishonest, or
14 rather it raises a strong presumption of dishonesty.
15 It may even afford conclusive evidence if the
16 injustice be sufficiently flagrant so that the
17 Judgment is of a kind which no honest and competent
18 court could possibly have given."

19 And a denial of justice may relate to
20 procedure or substantive decisions, as Professor
21 Paulsson acknowledges, in some cases, a failure of
22 process may be proved from a judicial decision so

1 egregiously wrong that no honest or competent court
2 could possibly have given it.

3 Mr. Paulsson also notes that cases in which
4 allegations of gross incompetence are made, are
5 frequently also cases in which allegations of bad
6 faith or corruption are raised, and the two
7 possibilities are typically analyzed together.

8 The Respondent relies on a slightly different
9 formulation set out in Mamidoil and Albania in which
10 the Tribunal considered a judgment of the Albanian
11 Supreme Court, and applied a test of whether the
12 Decision was clearly improper, discreditable or in
13 shocking disregard of Albanian law. The Tribunal
14 determined that the judgment was reasoned,
15 understandable, coherent, and embedded in a legal
16 system that is characterized by a division between
17 public and private law, as well as civil and
18 administrative procedures. The Respondent, therefore,
19 focuses on trying to prove that the relevant
20 Panamanian Supreme Court judgment made sense, or at
21 the very least, was coherent. The Claimants agree
22 that questions of whether the Supreme Court judgment

1 was reasoned, understandable, coherent and embedded in
2 law are of considerable importance, and will identify
3 which aspects of the Supreme Court judgment contain no
4 reasoning or explanation and which can't be
5 understood, are incoherent or are contrary to law.

6 We will also identify why the Supreme Court
7 judgment was improper and discreditable, but this
8 language from Mamidoil is vague, and does not cover
9 clearly the two possibilities which we say would have
10 motivated the egregious decision. Either the judges
11 who issued the Supreme Court judgment were incompetent
12 and did not know Panamanian law or how to apply it, or
13 they were dishonest, and there was bribery and
14 corruption involved. The Tribunal does not need to
15 determine which of these occurred. It is enough to
16 say that the judgment is the result of one of these.
17 For that reason, we say that the formulation set out
18 by Professor Paulsson in his report submitted on
19 behalf of the Respondent is the best way for the
20 Tribunal to frame the test for denial of justice: a
21 judgment so egregious that no honest or competent
22 court could have given it.

1 The Respondent has complained in these
2 proceedings that the Claimants' arguments on denial of
3 justice amount to nothing more than an appeal. The
4 Respondent says this is wrong because the only
5 question for the Tribunal is, in a denial-of-justice
6 claim, is whether there has been a breach of
7 international law. The Claimants agree that this is
8 what the Tribunal needs to ascertain but, in the words
9 of Professor Paulsson at paragraph 44, "it is inherent
10 in finding the existence of a denial of justice that
11 it is contrary to national law because such a
12 determination by an international tribunal would
13 imply, by definition, that no fair legal system could
14 have reached that conclusion."

15 If the Claimants were alleging denial of
16 justice on the basis of Panama's failure to provide
17 access to its courts for unreasonable delay, then
18 there would be no need to get into detail about
19 Panamanian law and what the courts decided. But here,
20 the Claimants argue that the decision of the Supreme
21 Court was egregious. The only way to analyze this is
22 to consider in detail where the Supreme Court went

1 wrong, and why their decision grossly misapplied
2 Panamanian law and breached Panamanian standards of
3 due process. It's then for the Tribunal to decide
4 whether these serious errors and breaches amount to a
5 judicial decision that was so egregiously wrong that
6 no honest or competent court could have given it.

7 The Respondent complains that many of the
8 arguments the Claimants now rely on are recycled from
9 their pleadings in the Panamanian proceedings and from
10 Justice Mitchell's dissent. Of course, similar
11 versions of the Claimants' arguments also appeared in
12 the proceedings, and it is not surprising that they
13 appeared in Justice Mitchell's dissent. In the
14 Panamanian proceedings, BSLs and BSJ made submissions
15 aimed at trying to ensure that they received due
16 process. Similarly, Justice Mitchell clearly objected
17 to the Supreme Court majority decision because he
18 could see serious flaws in it.

19 The Claimants accept that it is a
20 prerequisite of a denial-of-justice claim that the
21 Claimants must exhaust local remedies. In its
22 Rejoinder, the Respondent introduces a new argument.

1 It argues that BSLs did not exhaust local remedies
2 because it did not file a complaint about the Supreme
3 Court judges with the National Assembly. But such
4 complaint would not have been adequate or effective
5 for two reasons:

6 First, Panama's system for and track record
7 of investigating Supreme Court judges is very poor.
8 The body empowered to investigate Supreme Court
9 Justices is the Credentials Committee of the National
10 Assembly, and the Supreme Court is the body empowered
11 to investigate members of the National Assembly.

12 Consequently, as we explained in our
13 Memorial, various reports on corruption issues in
14 Panama have explained that each is highly incentivized
15 not to investigate the other, and that is exactly what
16 happens. The number of complaints made against
17 Supreme Court judges is unknown because they're not
18 made public, but we've come across reports of at least
19 nine complaints made against the Supreme Court judges
20 involved in these proceedings. Complaints are made,
21 and then they're dismissed by the Credentials
22 Committee without any investigation whatsoever.

1 Second, even if a complaint had led to an
2 investigation, and if it had found misconduct then the
3 remedy would have been for the judges to be removed
4 from office. The remedy would not have been to quash
5 the Supreme Court judgment, and therefore, there would
6 have been no effective remedy for BSLs.

7 MR. WILLIAMS: Mr. President, Members of the
8 Tribunal, so I will now address you in relation to the
9 Supreme Court judgment itself and those aspects that
10 we say represent a denial of justice.

11 And we are handing to you now three
12 demonstratives. They've previously gone to the
13 Respondent. The first demonstrative, which is the
14 larger A3 piece of paper, is headed CD-0003, and the
15 intent of this document is to try to assist the
16 Tribunal navigate its way through the various issues
17 in the Supreme Court judgment.

18 So, what it does is it breaks down the
19 different elements of that judgment. And so you will
20 see that it starts then with the cassation recourse,
21 and then it deals with each of the three elements
22 which gave rise to the Supreme Court's finding of

1 liability, and then at Row 5 deals with causation, and
2 Row 6 deals with loss.

3 And what we've done, then, is in each of
4 those rows, then, to extract from the judgment the
5 relevant passages from the Supreme Court judgment that
6 goes to each of those questions.

7 And then in the third column, we've extracted
8 the equivalent passages that relate to the dissenting
9 judgment.

10 And then in the subsequent columns, we
11 identify where--what the evidence was in the
12 underlying Panamanian litigation that goes to each of
13 those questions, the issues of Panamanian law, and
14 where these matters are addressed in the expert
15 evidence in this arbitration.

16 It seemed to us that this might be helpful
17 just to assist the Tribunal and navigate through the
18 discussion.

19 I should point out at the outset that in
20 Row 1, which is the cassation recourse, in the
21 penultimate column, you'll see there that there's a
22 reference to the treatise by Mr. Fábrega, which are

1 the subject of the Claimants' application for that
2 treatise to be included on the record.

3 Of course, that matter is still to be decided
4 and, therefore, of course, should the Tribunal decide
5 not to admit that, then we will need to strike that
6 reference from this table.

7 So I would like to start then with Row 1 of
8 this demonstrative, so the cassation recourse, which
9 is the starting point in the Supreme Court judgment.
10 And Mr. Lee explains in his reports that this an
11 extraordinary remedy which permits the Supreme Court
12 to act as a court of first instance if one of the
13 stated grounds under Article 1169 of the Judicial Code
14 are satisfied.

15 And, in this case, the ground for Muresa's
16 cassation recourse was that there an error of fact
17 about the existence of evidence, and you will see that
18 towards the end of Article 1169.

19 So Muresa was saying that the lower court,
20 the First Superior Court, made an error of fact about
21 the existence of six categories of evidence.

22 And the Supreme Court issued its Decision

1 initially on the 4th of December 2013, and you will
2 find that at R-50, in which it admitted the cassation
3 recourse on the basis that each of those six grounds
4 were made out.

5 And then in the May 2014 Supreme Court
6 judgment, that is also recorded and explained in more
7 detail in the first sections of the judgment. And it
8 is to be noted that it's the same tribunal of the
9 Supreme Court then that issued both of those
10 judgments.

11 So, the 1169 ground that the Supreme Court
12 found was established, was that the First Superior
13 Court had simply made a mistake. The First Superior
14 Court had erroneously believed that those six
15 categories of evidence did not exist when they did
16 exist.

17 And in relation to that, I would like to
18 refer you to a second demonstrative, which is
19 the--it's not on A3, it's on A4, and it's the one
20 headed CD-0004. And what that demonstrative does is
21 it sets out in the left-hand column the finding of the
22 Supreme Court in relation to each of the six motives,

1 each of the six items of evidence that Muresa said the
2 First Superior Court had made a mistake by believing
3 that evidence did not exist.

4 And then in the right-hand column are
5 extracted the passages from the First Superior Court's
6 Judgment which relate to this.

7 And you'll see there on the first page,
8 Motive 1, the first motive that the Supreme Court
9 found was established was that the lower court had
10 made a mistake believing that a letter sent by Foley &
11 Lardner, who are U.S. counsel for Transnational BFS
12 Brands, LLC, the Supreme Court found that the lower
13 court had made a mistake by believing that that letter
14 did not exist.

15 And you'll see in the right-hand column--

16 PRESIDENT PHILLIPS: You say that that did
17 not exist, but what is being said is it totally
18 ignored it. It's not the same.

19 MR. WILLIAMS: Mr. President, the standard
20 under Article 1169, which was invoked by Muresa in
21 bringing its recourse petition was that there was--and
22 I'm quoting from 1169--an error of fact about the

1 existence of the evidence, so that was the ground
2 specifically upon which Muresa relied.

3 It's not a ground, for example, saying that
4 the, oh, the Court had misconstrued the weight or the
5 importance or the meaning of particular evidence. It
6 is that the Court had made a mistake believing that
7 particular evidence did not exist. That was the
8 specific ground upon which Muresa relied.

9 No doubt this issue can be explored further
10 with the Panamanian law experts, but it is the case
11 that Muresa, having adopted that ground, then it was
12 for the Supreme Court to decide whether that ground
13 was satisfied.

14 And the Supreme Court, I agree, uses the
15 language of "totally ignored a document," but the
16 ground under 1169 was that it didn't exist.

17 But in a sense, either way, even if one is
18 prepared to give the Supreme Court some latitude to
19 say that it approached 1169 on the footing that
20 totally ignoring evidence met the standard, which it
21 does not for the reasons I've explained, but even if
22 the Supreme Court believed that "totally ignoring

1 evidence" was sufficient for 1169, if one looks, then,
2 at the second column, there is no basis, we say--no
3 basis--upon which the Supreme Court, had it read the
4 First Superior Court's judgment, could have taken the
5 view that the First Superior Court had totally ignored
6 the Foley & Lardner letter, and the reason for that is
7 entirely clear: That the First Superior Court
8 repeatedly mentions the Foley & Lardner letter. Not
9 just in passing, but it actually outlines the Muresa
10 position as to what that letter says and what it
11 meant.

12 It is, we say, impossible to understand how a
13 competent and honest Supreme Court could have taken
14 the view that the lower court had totally ignored that
15 letter.

16 We could go through each of the six motive,
17 and it would be helpful to do so.

18 So, over on the page on Demonstrative 4, we
19 come to Motive 2, and Motive 2 by Muresa was the
20 suggestion that the lower court had ignored certain
21 certificates issued by Muresa in-house accountants,
22 relating to the amount of sales of tires, and the

1 suggestion was that the lower court had ignored those
2 certificates.

3 Now, it is the case that the Judgment of the
4 First Superior Court does not expressly mention those
5 certificates, but what it does do is mention Muresa's
6 Experts' Reports on quantum, and those Expert Reports
7 are expressly based upon the Muresa certificates.

8 So, we say, again, that the suggestion that
9 the Supreme Court made the finding that the Supreme
10 Court made that the lower court had made a mistake of
11 those certificates is not possible to understand, and
12 likewise, it is also not possible to understand how it
13 could be said that the lower court had ignored those
14 certificates when the certificates were the absolute
15 basis of Muresa's own expert evidence.

16 Now, Motive 3, is that the withdrawal of the
17 appeal which BSLS had made to the trademark opposition
18 decision was something which was ignored by the lower
19 court. And to put this in context, the Tribunal will
20 recall that BSLS's opposition was what failed at first
21 instance, BSLS then put in, filed and appealed, and
22 then shortly thereafter withdrew that appeal.

1 And Muresa's suggestion here is, that, having
2 done so, the withdrawal of the appeal itself was
3 something that should have been taken into account and
4 was ignored by the First Superior Court.

5 But the point here is that, at no time did
6 Muresa raise with the lower court, with the First
7 Superior Court, the fact of the withdrawal of the
8 appeal. Muresa made no complaint, never even
9 mentioned that question to the First Superior Court.

10 And, therefore, it is absurd for it to
11 complain to bring a cassation recourse on the basis
12 that the lower court ignored that matter.

13 Now, this goes to Article 1194 and the
14 Fábrega point, which is the subject of our application
15 in relation to the record that we had in the beginning
16 of today's hearing, but Article 1194 provides that, in
17 order for a procedural defect to be the subject of the
18 cassation recourse, it has to be raised with the lower
19 court. But as the Fábrega treatise explains, that
20 principle has been broadened through jurisprudence
21 such that in order for any matter to be the subject of
22 the cassation recourse, it has to be raised with the

1 lower court. And in truth, that's nothing more than a
2 statement of the obvious because if you're complaining
3 that the lower court did not properly conduct itself,
4 plainly the issues that need to be--that are to be the
5 subject of that Complaint need to be raised by the
6 lower court; otherwise, how can you complain?

7 So that is the effect, we say, of
8 Article 1194 read together with the Fábrega treatise.

9 And Motive Number 4, going back to
10 Demonstrative 4, Motive Number 4, the complaint that
11 Muresa raised was that the First Superior Court had
12 made a mistake as to the existence of certain witness
13 evidence about the volume of tire sales, the Supreme
14 Court found that, indeed, the First Superior Court had
15 ignored that testimonial evidence.

16 And we see on the right-hand column, then,
17 under Motive 4, the references to that testimony in
18 the judgment of the First Superior Court. And again,
19 we say it is simply not possible to understand how a
20 competent and honest court--an honest Supreme Court
21 could have made the finding that the lower court had
22 either ignored that evidence or, indeed, made a

1 mistake as to whether it existed, because it's
2 expressly cited in the First Superior Court's
3 judgment.

4 Motive 5.

5 PRESIDENT PHILLIPS: Could I just stop you
6 there?

7 MR. WILLIAMS: Yes.

8 PRESIDENT PHILLIPS: Isn't it right that the
9 First Superior Court didn't ultimately didn't consider
10 the question of damages at all, simply because it said
11 there's no liability and, therefore, damages don't
12 arise?

13 So, it's not incompatible with the finding
14 that they disregarded evidence that they recited the
15 evidence but then thereafter disregard, is it? Their
16 approach was, this isn't relevant because there's no
17 liability.

18 MR. WILLIAMS: The--Mr. President, two
19 points: Number 1, again, the standard which Muresa
20 expressly invoked under 1169 is that evidence that the
21 Court made a mistake as to the existence of that
22 evidence. That's a different question from weight or

1 interpretation, and we say that is simply unarguable
2 because it's expressly referenced. It's just not
3 possible to understand how they could have reached
4 that view.

5 Now, if we take the ignored point, which we
6 say is not the relevant standard, that is not what the
7 Supreme Court should have been doing, but they do use
8 the word "ignored," that the First Superior Court
9 plainly did not ignore the evidence. They were aware
10 of it, they expressly mention it.

11 Now, for reasons that the First Superior
12 Court states—and Mr. President as you rightly say, the
13 Court did not need to go on to assess damages because
14 liability was not established, but to say that the
15 Court ignored that evidence is simply wrong because
16 the Court expressly cited it, we say.

17 And Motive 5, again, is very similar. The
18 suggestion here by Muresa is that the First Superior
19 Court ignored a witness statement in relation to
20 alleged threats concerning seizure and confiscation,
21 and the First Superior Court expressly refer to that
22 and described it, and again, we say it's just not

1 possible to understand how the Supreme Court could
2 have believed that that evidence did not exist.

3 And again, very similarly, Motive 6 on the
4 last page of the demonstrative. Again, the suggestion
5 that accounting expert evidence did not exist or
6 perhaps was ignored; and again, there are numerous
7 references in the First Superior Court's judgment to
8 that evidence, and we say, you just can't understand
9 how a court--how the Supreme Court could have taken a
10 view that the First Superior Court thought that
11 evidence didn't exist. You just can't understand it.

12 And even if you adopt the standard of
13 ignored, well, you can't say it's ignored. It's
14 expressly mentioned numerous times.

15 So, we say that the starting point in looking
16 at the Supreme Court's judgment, the basis upon which
17 the Supreme Court put itself into a position to
18 consider the substantive appeal was manifestly flawed,
19 obviously flawed, and it is impossible to understand
20 how the Supreme Court reached the Decision that it did
21 in relation to that matter.

22 Now I want to--

1 ARBITRATOR GRIGERA NAÓN: Mr. Williams, for
2 me to understand your general approach to this, are
3 you saying that there is a blatant, flagrant violation
4 of Panamanian procedural law and, because of that,
5 there is a claim of denial of justice? Or at the same
6 time, or alternatively that, because of what happened
7 at the level of the Supreme Court, due process brings
8 up something through international level that was
9 directly violated?

10 MR. WILLIAMS: We are saying both.

11 ARBITRATOR GRIGERA NAÓN: Okay.

12 MR. WILLIAMS: Sir, I want to return then, if
13 I may, to the A3 Demonstrative, which is the CD-0003,
14 to then look at the three grounds for liability that
15 the Supreme Court found. And the first ground, then,
16 was the bringing of the trademark opposition
17 proceedings were, themselves, reckless.

18 And the Supreme Court itself sets out the
19 test for recklessness by citing again the jurist
20 Fábrega, and you will see that's on Page 16, and it is
21 a high test. It is, as appears on the screen, then,
22 it is: "RECKLESSNESS AND PROCEDURAL MALICE. It is

1 behavior adopted by someone who knows or should know
2 that he has no reason to litigate and yet does it
3 abusing jurisdiction. That implies a crafty behavior,
4 unfair maneuvering, bad faith representations, and no
5 legal or factual support.

6 "Procedural malice consists of the use of
7 procedural powers with the deliberate purpose of
8 obstructing a proceeding's proper development and
9 decision of the proceeding. Procedural recklessness
10 is present when the litigant knows, or should have
11 known, that there was no legal reason to file or
12 challenge a claim. There is procedural malice in the
13 obstructionist and delaying tactics employed."

14 So, this is an extreme test, the bringing or
15 defending of the proceedings. Essentially where there
16 is no legal basis to do so in order maliciously to
17 cause harm to the other Party.

18 In this case, the Supreme Court appears to
19 have found that BSLS's opposition to the trademark
20 application by Muresa met that standard for four
21 reasons. And the first is that the Supreme Court
22 found that Muresa had a legal right to market the

1 product and had the right to representation and
2 distribution of the brand;

3 Second, that Muresa's product competes with
4 BSLs's product;

5 Third, that BSLs had intent to cause damage;

6 And, fourth, that the opposition itself was
7 without legal basis.

8 So we need to look at each of those in turn.

9 So, first, that it was reckless for BSLs to
10 bring a trademark opposition because Muresa had the
11 legal right to sell its products. Now, this is an
12 extraordinary finding because it, we say, entirely
13 misunderstands the purpose of intellectual property
14 and Panamanian intellectual-property law.

15 Trademark opposition proceedings are
16 concerned with whether marks can be registered, not
17 whether products can be sold. Muresa had been selling
18 tires under the RIVERSTONE mark since 2000, some two
19 years before it applied to register its trademark.

20 The fact that BSLs opposed the registration
21 did not affect Muresa's ability to continue selling.
22 Muresa's right to sell goods in any particular country

1 could be affected only if BSLS had obtained an
2 injunction in that country to restrain sale or seize
3 goods, but at no time did BSLS seek such an injunction
4 against any company in the Luque Group in Panama, or
5 anywhere else, and at no time was any such injunction
6 ordered.

7 So, the finding of the Supreme Court that it
8 was reckless of BSLS to bring a trademark opposition
9 because Muresa had a legal right to sell its products,
10 we say simply cannot be understood. It misunderstands
11 what intellectual property is.

12 The Supreme Court's second finding was that
13 the trademark opposition was reckless because BSLS
14 competes with Muresa. This is absurd. Much of the
15 purpose of the trademark opposition regime is to
16 protect registered or previously used trademarks from
17 confusingly similar marks for the same or similar
18 products.

19 Indeed, BSLS's opposition was brought under
20 Paragraph 9 of Article 91 of Law 35 of 1996, which
21 expressly specifies that it applies in respect of
22 goods or services that are the same or of the same

1 type.

2 Now, it's hard to imagine how one could
3 interpret that language "goods or services" that are
4 of the same--that are the same or of the same type to
5 mean anything other than "competitive goods and
6 services." The Supreme Court's finding, is,
7 therefore, we say, entirely inconsistent with
8 Panamanian trademark law. It would mean that any
9 trademark opposition that involved goods that are the
10 same or of the same type was reckless or negligent.
11 That's absurd.

12 The Supreme Court's third finding of
13 recklessness was that BSLs had the intent to cause
14 damages. The Supreme Court does not explain this
15 finding at all. It seems to be based on the fact that
16 Riverstone was a competitor to Bridgestone and
17 Firestone, already in the market, so it was inferred
18 that BSLs would want to harm a competitor, but that is
19 ridiculous. As we've seen, many, if not most
20 oppositions, are between competing products. And the
21 motive for the opposition is obviously to protect the
22 opposing party's interests.

1 If the consequence is that the Applicant
2 suffers loss, that does not make the opposition
3 application reckless or negligent. Indeed, on the
4 Supreme Court's logic, it would make the great
5 majority of oppositions reckless. This is absurd.

6 The Eighth Circuit Court specifically held
7 that BSLS and BSJ had acted in evident good faith in
8 bringing the opposition. This was simply a case of
9 trademark owners exercising their rights under
10 Panamanian Law to protect their trademark from
11 confusingly similar marks.

12 The fact that the opposition failed obviously
13 does not mean that there was any wrongdoing. BSLS's
14 opposition was a perfectly reasonable step to take and
15 was done responsibly. For that reason, the Court
16 decided that BSLS and BSJ would not be liable for
17 costs, even though its opposition had failed.

18 As Mr. Arjona and Mr. Molino have explained,
19 Panamanian courts typically follow the principle that
20 costs follow the event. And that's pursuant to
21 Articles 196 of Law 135 and Article 1071 of the
22 Judicial Code.

1 In other words, it is exceptional for the
2 Court to decide not to order that the loser pays in
3 litigation, and it does so only if it decides that the
4 losing Party has acted with evident good faith.
5 That's the effect of Article 196 and Article 1071, and
6 that was the decision of the Trademark Opposition
7 Court here. There was simply no basis, therefore, for
8 the Supreme Court to find that BSLs intended to cause
9 harm to Muresa.

10 It is also important to note that
11 Articles 1071 and 217 of the Judicial Code are
12 essentially polar opposites. Article 1071 requires
13 that costs will be payable by the losing party unless
14 it has acted with evident good faith, whereas
15 Article 217 holds a party liable for damages caused by
16 their bad faith in conducting proceedings.

17 The Supreme Court did not even attempt to
18 reconcile the fact that the Eighth Circuit Court had
19 made a finding of evident good faith under
20 Article 1071 with its own finding of bad faith under
21 Article 217. As a matter of logic, if the judgment is
22 to satisfy a test of being coherent and explaining the

1 basis for the Judgment, it would need to explain how
2 these two provisions could operate together; how the
3 Supreme Court could make a finding which was the polar
4 opposite of the finding of the lower court.

5 Now, the fourth basis for the Supreme Court's
6 finding of recklessness was that the opposition was
7 without legal basis and then if one looks back at the
8 Fábrega quote on Page 16 of the judgment that we
9 looked at earlier, the Supreme Court is saying that
10 BSLs had no basis whatever to bring its opposition.
11 It did so deviously as an unfair maneuver in bad faith
12 and without factual legal support and without
13 legitimate grounds. And, therefore, the bringing of
14 the opposition was itself reckless negligent or in bad
15 faith.

16 But there is nothing--nothing--to support
17 that finding other than perhaps the Supreme Court's
18 own fundamental misunderstanding that it is wrong to
19 oppose the registration of a mark for a competing
20 product.

21 And as we've already looked at, the Eighth
22 Civil Court expressly made a finding of evident good

1 faith and on that basis, did not order BSLS, as the
2 losing Party, to pay Muresa's costs.

3 Mr. Kingsbury has explained, in his Third
4 Witness Statement, Paragraphs 6 and 13, that the
5 Bridgestone group generally, group of companies,
6 generally opposes marks for tires with the suffix
7 "-STONE" globally. And in approximately 60 percent of
8 those cases, that opposition is successful, although,
9 of course, the rates of success depend on the
10 jurisdiction in question.

11 In Panama, BSLS has been successful in
12 opposing applications for registration of "-STONE"
13 suffix trademarks for tires in other cases.
14 Therefore, BSLS has successfully opposed applications
15 for FASTONE for tires in July 2014, RIXSTONE for tires
16 in September 2014, and GRANDSTONE for tires in
17 August 2018.

18 And, of course, no two cases are identical,
19 and those other cases, there was no use evidence that
20 the marks were being used, whereas in RIVERSTONE,
21 there was.

22 Nevertheless, the legal grounds for

1 opposition are the same in all of those cases, and
2 BSLS's success in the FASTONE, RIVERSTONE, and
3 GRANDSTONE cases, taken together with the Eight
4 Circuit Court's finding of evident good faith in its
5 decision on costs, we say makes it simply impossible
6 to understand how the Supreme Court can have found
7 that BSLS's opposition had no legal basis whatsoever;
8 and certainly the Supreme Court made no attempt to
9 explain.

10 PRESIDENT PHILLIPS: Are you running a
11 separate point on res judicata?

12 MR. WILLIAMS: Mr. Arjona's Report does deal
13 with res judicata, and we do say that the findings of
14 the lower court, which were not appealed--Muresa had
15 the opportunity to appeal those decisions and chose
16 not to--we say meant that those decisions were final
17 decisions and, that, therefore, it was not open to
18 reopen those decisions. We do say that.

19 PRESIDENT PHILLIPS: If you are running res
20 judicata, I personally will need some help. I'm
21 familiar with our common law or equitable approach to
22 res judicata, and that distinguishes between issue

1 estoppel and cause-of-action estoppel.

2 My understanding is, under Panamanian law,
3 res judicata is statutory, and the statute only
4 appears to address cause-of-action estoppel.

5 Is this correct?

6 MR. WILLIAMS: This is, no doubt, a point
7 that would be more productively explored with
8 Mr. Arjona.

9 Our principal point in relation to this
10 subject area is that the decision made by the Supreme
11 Court simply makes no sense and is not coherent and is
12 not explained. That is our principal point. Res
13 judicata is not a point that I would take as a
14 first-level argument before this Tribunal.

15 Mr. Arjona has raised it in his report, and
16 it can be explored further with him.

17 I wanted to go back to our Demonstrative
18 Number 3, and at Row 3, the demonstrative refers to a
19 Foley & Lardner letter that had been sent in
20 November 2004, and the Supreme Court found that that
21 letter was obviously intimidating and reckless, and
22 appears to have been a primary basis for the Supreme

1 Court's finding of liability against BSLS and BSJ, and
2 the letter is on the screen.

3 And we say that there are, at a high level,
4 two denial-of-justice problems with the Supreme
5 Court's finding of liability in relation to this
6 letter.

7 The first, it's irrational and unreasonable
8 for the Supreme Court to consider that this letter
9 could have been intimidating and reckless because of
10 its content, and who sent it and to whom it was sent.

11 And the second ground for denial of justice,
12 we say, is that there was a fundamental lack of due
13 process in the Supreme Court's reliance on this
14 document because it was not properly admitted into
15 evidence, and BSLS did not have a proper opportunity
16 or, indeed, any opportunity, we say, to respond to it.

17 So, the letter was sent by lawyers of BFS
18 Brands and Bridgestone/Firestone North American Tire,
19 that they were owners of the Bridgestone or Firestone
20 registered trademarks in the U.S., and the letter is
21 not sent by or on behalf of BSLS or BSJ. It was sent
22 following a successful opposition action by BFS Brands

1 and Bridgestone/Firestone North American Tire to an
2 application for registration of the RIVERSTONE mark by
3 L.V. International.

4 It plainly is not addressed to Muresa. It's
5 addressed to L.V. International, which is the Party to
6 the U.S. litigation. It did not--and it specifically
7 did not make any demand as to the use of the
8 RIVERSTONE mark outside the U.S., and it says in the
9 last paragraph: "Without undertaking a
10 country-by-country analysis at this time, and without
11 making any specific demand at this time directed to
12 use of the RIVERSTONE mark in any particular foreign
13 country, you and your client should know that
14 Bridgestone/Firestone objects to and does not condone
15 the use or registration anywhere in the world of the
16 mark RIVERSTONE for tires. Hence, L.V. International
17 is acting at its own peril if it does use the mark."

18 So, turning to what the Supreme Court found
19 in relation, then, to the Foley & Lardner letter--and
20 if we can get that up on the screen, the Supreme Court
21 judgment--and there is the finding. So, it says:
22 "The Appellants complained in the present cassation

1 recourse," and then it refers to the Foley & Lardner
2 letter, and the Supreme Court says--and that shows
3 it--"that the Plaintiff's legal representatives
4 stated," and then just to pause there for a moment,
5 this is obviously wrong, "Foley & Lardner were acting
6 for the U.S. companies BFS brands and
7 Bridgestone/Firestone North American Tire, not for
8 BSLS."

9 Indeed, the Supreme Court's own judgment
10 quotes at Page 4 Muresa's first motion in which it
11 says itself that Foley was acting for BFS brands.

12 So, the finding by the Supreme Court that
13 Foley was acting for BSLS in sending the letter is
14 internally inconsistent with its own judgment and
15 impossible to understand, we say.

16 And then the finding continues, and it says
17 that: "The Plaintiffs' legal representatives stated,
18 in an intimidating manner, that Opposition Proceedings
19 were going to be filed in various countries against
20 the registration of the RIVERSTONE tire brand."

21 But, again, the letter doesn't say that. It
22 says that Bridgestone/Firestone objects to

1 registration outside the U.S. of the RIVERSTONE mark
2 for tires.

3 And then the letter continues. They also
4 added: "Without any legal basis, at least under
5 Panamanian law, that the plaintiffs should abstain
6 from selling the product."

7 But again, the letter didn't say that. It
8 specifically did not make any demand as to the use of
9 the RIVERSTONE mark outside the U.S., but said that
10 Bridgestone/Firestone objects to the use of RIVERSTONE
11 for tires.

12 So, we say that this letter is a standard
13 letter to be sent in the U.S. It isn't intimidating,
14 and in that regard, we refer to Ms. Jacobs-Meadway's
15 Report: "Bridgestone/Firestone are registered marks
16 in most countries worldwide, and the fundamental
17 purpose of registration is to enable opposition to the
18 registration of confusingly similar marks."

19 If Muresa somehow subsequently obtained a
20 copy of the letter and decided as a result to stop
21 selling RIVERSTONE tires, that's its own decision, but
22 it is simply impossible to understand how the Supreme

1 Court can have found that the letter amounted to
2 recklessness by BSLS and BSJ. They had nothing to do
3 with this letter.

4 And equally, it's impossible to understand
5 how the Supreme Court can have found that such alleged
6 recklessness caused Muresa to stop selling tires.

7 Indeed, when Muresa brought its damages claim
8 against BSLS, its Complaint did not even mention the
9 Foley letter. Muresa said only that BSLS had brought
10 the opposition action and that that was the cause of
11 its alleged loss.

12 So, the Foley letter was only introduced into
13 the damages claim at a late stage. And, in that
14 context, I want to very briefly to refer to my last
15 demonstrative, you'll be pleased to know, which is
16 CD-0005. And this demonstrative simply gives the
17 chronology of the damages proceedings that Muresa
18 brought before the Eleventh Circuit Civil Court. And
19 we set out there the chain of--the chronology in that
20 litigation and when evidence was submitted.

21 And the Foley letter, you'll see the very
22 first time it's mentioned is on Page 2 at Line 18,

1 when L.V. International filed a petition seeking
2 permission to intervene, so it wanted to be joined to
3 the action and, on that basis, it has attached the
4 Foley letter, but that was an application to
5 intervene, and that was not dealt with until much
6 later. Indeed, it was only in June 2012, that L.V.
7 International was given permission to intervene.

8 And Article 1265 requires that evidence be
9 submitted at the evidence-taking stage, which is much
10 earlier in these proceedings. It's at--it's up to
11 Row 8 in that demonstrative. That's when the
12 evidence-taking stage ended.

13 And the first mention of the Foley letter,
14 even if one assumed that the petition to intervene is
15 somehow part of these proceedings and attachment,
16 somehow puts evidence on the record, that it's long
17 after the evidence-taking stage.

18 And in Panama, under Panamanian law, it is
19 fundamental that evidence be submitted, documentary
20 evidence be submitted, at the evidence-taking stage
21 and not later, and the experts will address that
22 question in due course.

1 I mean, to a common lawyer, it might seem
2 like an overly technical approach. One might, in
3 common-law proceedings, one often sees the Tribunal
4 take the approach that, well, so long as the other
5 side is able to deal with it, we can allow evidence in
6 late, but under Panamanian law, that is absolutely not
7 the case. And it is a very fundamental aspect of
8 Panamanian procedural law that evidence needs to be
9 submitted in the evidence-taking stage.

10 And the consequence of the evidence not being
11 submitted during the evidence-taking stage is that
12 BSLs was not able to challenge that evidence, was not
13 able to challenge the relevance or admissibility of
14 that evidence, and it was not able to put in witness
15 testimony in response to it.

16 For example, it may well have been relevant
17 for BSLs, perhaps, to say, for example, to put in a
18 witness evidence from the relevant lawyer at Foley &
19 Lardner confirming who they were acting for and that
20 they were not acting for BSLs. It had no opportunity
21 to do that because of the stage at which the Foley
22 letter was introduced into these proceedings.

1 And, indeed, had that evidence been put in,
2 or had BSLS had an opportunity to put in that
3 evidence, perhaps the Supreme Court would not have
4 made its extraordinary mistake in finding that the
5 Foley letter was sent on behalf of BSLS, but it had no
6 opportunity.

7 And as Professor Paulsson observes at
8 Paragraph 58 of his Report: "The inability to address
9 or make submissions in respect of important basic
10 evidence could, in principle, form an element of a
11 denial of justice under Article 10.5 of the TPA."

12 But remarkably, the Supreme Court's Judgment
13 found on Page 12, the Chamber notes that: "The
14 aforementioned evidence," therefore including the
15 Foley letter, "on whose grounds the merits are based
16 was duly and timely submitted to the Court, and does
17 not appear to have been challenged as to its
18 authenticity and truthfulness."

19 Now, BSLS had no opportunity to do that. An
20 extraordinary finding.

21 So, we say, that the Supreme Court's finding
22 that the Foley Letter amounted to recklessness by BSLS

1 is simply impossible to understand and is a denial of
2 justice. It also exhibits, we say, a shocking lack of
3 due process.

4 ARBITRATOR GRIGERA NAÓN: So, what you have
5 done so far, if I understand you correctly, is
6 analyzing this issue of the Foley letter in connection
7 with the finding of reckless and intimidating conduct
8 on the side of the Bridgestone companies. But this is
9 in addition to the argument that the Supreme Court
10 improperly referred to Article 217 of the procedural
11 code?

12 This is a different argument that you're
13 making. You are not abandoning the other argument?

14 I want to understand what you are stating
15 here.

16 MR. WILLIAMS: So what I'm trying to do, as
17 you'll have gathered, is go through each element of
18 the Supreme Court Judgment to look at--so we can
19 understand it and try to understand what basis there
20 was for it. And, of course, our case is that there
21 was no basis, and no competent or honest court could
22 have reached that Decision.

1 Now, you are quite right that there is an
2 issue of consistency, and the argument of consistency
3 relates to the fact that the Supreme Court found
4 liability under Article 217, notwithstanding that the
5 Complaint by Muresa was not brought under Article 217.

6 Now, that point remains, and we say that that
7 point is absolutely right. However, again, that is
8 not our primary case. Our primary position is simply
9 that looking at, in this regard, looking at the Foley
10 letter, the Supreme Court's finding of liability based
11 on the Foley letter is so fundamentally flawed that no
12 competent court could have reached that outcome. We
13 don't abandon 217, the consistency argument, but our
14 primary case is as I've explained.

15 ARBITRATOR THOMAS: Mr. Williams, may I just
16 pick up on a point.

17 You have described the importance under
18 Panamanian law of the evidence phase of the
19 proceeding, and you make the point with your
20 Demonstrative CD-0005, that it was not until
21 11 May 2010 that the first of L.V. International's
22 petitions was filed with the Court. And later on, of

1 course, the First Instance Court rejects the amended
2 application.

3 The question I have for you with respect to
4 Panamanian law is this: What is the legal effect of a
5 decision of the Superior Court to permit the
6 intervention on the state of the record that was
7 before the First Instance Court?

8 MR. WILLIAMS: And as I understand your
9 question, in a sense it is the fact that in June 2012,
10 ultimately, the intervention was permitted. Does that
11 mean, then, that for the purposes of the record at
12 first instance, the attachment to the petition seeking
13 intervention is to be deemed to be on the record in
14 May 2010.

15 ARBITRATOR THOMAS: Well, I'm not sure
16 whether I would put it exactly this way.

17 MR. WILLIAMS: Sorry.

18 ARBITRATOR THOMAS: Mechanically, because as
19 I understand it, the claim has been dismissed already,
20 but after the Claim was dismissed, there's a judgment
21 of the First Instance Court saying that the
22 application was also inadmissible. That application

1 is then taken on appeal, and the Supreme Court says
2 that it is admissible.

3 Now, my question is a very narrow one: What
4 is the effect on the file, as it were, since the case
5 continues through the levels of appeal? Clearly, the
6 trial judge had not considered that evidence because
7 the trial judge also meant it rejected its
8 admissibility, but it is now part of the file,
9 evidently, as it goes up through the levels.

10 I'm trying to understand what this means
11 under Panamanian law. And perhaps, if you wish to
12 leave this over to the experts, you may do so. I just
13 wonder whether, in light of your demonstrative, you
14 had an answer for me at this point.

15 MR. WILLIAMS: I'm afraid I don't have a
16 ready answer for you, but it may be that after
17 the--that during the break I can consult and give you
18 that answer. But as I sit here at the moment, I'm
19 afraid I do not.

20 I wanted, then, in Demonstrative Number 3,
21 the larger document, then, to go to Row 4. And Row 4
22 sets out the third finding of the Supreme Court upon

1 which it's determined that BSLS and BSJ were liable.
2 And so that third ground, then, was a finding that the
3 withdrawal of the appeal, the appeal of the Trademark
4 Court's decision, that that withdrawal was reckless.
5 And the relevant provision of Panamanian law in
6 relation to appeals and withdrawal of appeals is
7 Article 1132 of the Judicial Code, and Article 1132 of
8 the Judicial Code states that a notice of appeal must
9 be filed within three working days of the notification
10 of a judgment.

11 "Notification" means the point at which the
12 parties or their lawyers are provided with the
13 Judgment. So, in this case, BSLS/BSJ was notified on
14 31 July 2006, and, therefore, the deadline to appeal,
15 to file an appeal, was 3 August 2006. That means the
16 decision as to whether or not to appeal had to be
17 taken very quickly, within three days.

18 Now, when foreign parties are involved in a
19 case, taking a decision within three days becomes
20 especially difficult. So as we know, BSLS and BSJ
21 were in the U.S. and Japan respectively, different
22 time zones, language issues. The truth is that it's

1 very difficult to see how a considered and informed
2 decision can be made on whether to appeal, in light of
3 legal advice, could be made within three days.

4 And, therefore, the effect of Article 1132 is
5 that it is commonplace for parties, and especially
6 foreign parties, to have to file an appeal on a
7 precautionary basis. But if parties then act promptly
8 to withdraw the appeal, then it causes no cost or
9 prejudice to the other Party.

10 And Article 193 of Law Number 35, provides
11 that, where an appeal has been allowed, a term of 10
12 days shall be set; the first five days for the
13 appellant to substantiate his appeal, and the last
14 five days for the rebuttal by his adversary.

15 So, in the present case, the appeal was
16 allowed or admitted on 21 August 2006, and the parties
17 were deemed to have been notified of it on 29 August
18 and, therefore, BSLS had until 5 September to file a
19 substantiation of the appeal.

20 BSLS withdrew its appeal on 5 September 2006,
21 so the last day of the period in which it had to
22 substantiate its appeal. Therefore, Muresa never had

1 anything to respond to and, therefore, could incur no
2 cost.

3 On 8 September 2006, the Third Superior Court
4 issued an order admitting the withdrawal of the appeal
5 and ordering that BSLS pay court costs of PAB 50,
6 which is USD 50.

7 So, if Muresa had incurred costs, it could
8 have appealed the Court's order and ask that BSLS pay
9 those costs, but Muresa made no such application and
10 did not appeal the Court's Decision.

11 So, we say withdrawal of an appeal,
12 particularly at an early stage, before the appeal is
13 substantiated, is the opposite of reckless behavior.
14 It means that Court time is not wasted. Because of
15 the three-day deadline to file an appeal, it's
16 inevitable that Parties will have to put in
17 precautionary appeals, but there's nothing reckless
18 about withdrawing that in a timely way, and that is
19 exactly what BSLS did.

20 We say it is incomprehensible that the
21 Supreme Court could find the withdrawal of an appeal
22 in these circumstances to be reckless or evidence of

1 bad faith. And it is notable that Respondent has put
2 in no argument and no evidence in relation to this
3 matter.

4 Finally, there's the issue that the
5 withdrawal of the appeal was not raised by Muresa in
6 its Complaint and, therefore, we say that there is a
7 serious error for the Supreme Court to have relied on
8 this in making its Decision.

9 So, turning to Row 5, then, of my
10 demonstrative, "Causation." You will be pleased to
11 know this is the last page of this demonstrative.

12 So, the Supreme Court's findings on causation
13 were incoherent and incomprehensible, and we say that
14 they could only have been the result of incompetence
15 or bad faith.

16 First, the Supreme Court accepted Muresa's
17 witness evidence from its employees, in particular
18 Mr. Samaniego's evidence quoted on Page take 10 of the
19 judgment, and Muresa's Accounting Expert Report quoted
20 on Page 12 of the Judgment, and these baldly assert
21 that the opposition caused Riverstone's sales to
22 cease, but they provided no explanation as to why that

1 was the case. But it was on this basis that the
2 Supreme Court found on Page 11, the Court noticed from
3 all witness statements that coincidentally due to the
4 process opposing the registration of the RIVERSTONE
5 brand filed by Muresa against BSLS, the plaintiff
6 suffered recurrent damages because they found
7 themselves in a situation of having to improvise with
8 other brands, even lower quality brands, to meet sales
9 demands in the market.

10 Now, it's notable that there is no
11 explanation, either in the Judgment or in Muresa's
12 evidence, of why a trademark opposition is said to
13 have caused Muresa to stop selling RIVERSTONE mark
14 tires. That alleged causation makes no sense. As
15 I've said already, a trademark opposition concerns
16 whether the Applicant should be entitled to
17 registration of its mark. It does not prevent the
18 Applicant continuing to make sales. That would
19 require an injunction, which BSLS never sought and the
20 Court never ordered.

21 The loss that Muresa claims to have suffered
22 was from sales stopping throughout Central and South

1 America and the Caribbean and elsewhere. It is simply
2 impossible to understand why an opposition action in
3 Panama would result in lost sales throughout Latin
4 America and elsewhere.

5 Third, the Supreme Court's unexplained
6 findings on causation ignored contrary documentary
7 evidence, and evidence from BSLS's expert and from the
8 Court's own expert. The Muresa witnesses stated that
9 sales of RIVERSTONE tires had stopped; and the
10 reference for that is C-154, Page 3, and C-158,
11 Page 4, and C-159, Page 5.

12 But that was flatly contradicted by
13 documentary evidence, also provided by Muresa, which
14 showed that sales of RIVERSTONE tires continued
15 throughout the opposition action; and that's at C-162
16 Pages 2 to 4, and C-163, Page 3.

17 BSLS filed its trademark opposition on
18 5 April 2005, but Muresa's expert gave evidence that,
19 in 2005, its sales of RIVERSTONE tires actually
20 increased by 18 percent in relation to the prior year.
21 That's at Page 11 of the Supreme Court's own judgment,
22 quoting Muresa's expert.

1 And Muresa's witness evidence was that it had
2 to start selling inferior-quality tires to make up for
3 the fact that it could no longer sell RIVERSTONE
4 tires. That's on Page 10 of the Judgment, but the
5 documentary evidence showed that these
6 inferior-quality tires were already being sold by
7 Muresa, alongside RIVERSTONE tires prior to the
8 opposition. This is noted by Justice Mitchell in his
9 dissent at Page 22 of the Judgment.

10 So, we know that the majority of the Supreme
11 Court were aware of this point but they choose to
12 ignore it, and they choose to provide no explanation
13 of this issue.

14 Fourth, the Supreme Court's findings on
15 causation were actually contrary to the allegations
16 made in Muresa's own pleadings. The Supreme Court
17 found that damages were caused by a decrease in sales
18 whereas Muresa's claim alleged that sales had ceased;
19 and that's at C-16, Page 7, Ground 6 of the Complaint.

20 That is a serious procedural defect.
21 Professor Paulsson accepts that: "A conscious failure
22 of a court to conduct an examination of the evidence

1 and a decision to ignore critical documentary evidence
2 could result in a denial of justice," and that's at
3 Paragraph 71 of his Report.

4 In the present case, we know that the
5 majority of the Supreme Court did make a conscious
6 decision to ignore evidence contrary to their findings
7 because, again, such evidence is expressly cited by
8 Justice Mitchell, and the Majority make no mention of
9 it.

10 Mr. Lee says that it is normal for Supreme
11 Court cassation judgment to be short and not to
12 contain the level of detail contained in judgments in
13 common-law jurisdiction, but it does not address the
14 specific point raised by the Claimants.

15 The Supreme Court Judgment does explain what
16 evidence they relied on, and the basis for their
17 findings other than the finding of loss for which
18 there is no explanation whatsoever. The Supreme
19 Court's failure to even mention the contradictory
20 evidence or to explain why it chose one expert's
21 evidence over the other, or why it found
22 Mr. Samaniego's evidence particularly persuasive when

1 this evidence was, on the face of it, less reliable
2 than other evidence on the record, we say, is
3 incomprehensible.

4 The same is true for the expert evidence, and
5 Mr. Paulsson agrees again that if the Supreme Court
6 consciously ignored the Expert's Reports, that would
7 form an element of proof of denial of justice; and
8 that's at Paragraph 71.

9 Professor Paulsson also agrees that:
10 "Conscious reliance on one Party's fact and expert
11 witness and conscious disregard of the other Party's
12 documentary and expert evidence, together with a
13 disregard of the court-appointed expert evidence, then
14 there would be an absence of due process sufficient to
15 be an element of proof for denial of justice."

16 There were three sets of experts in these
17 proceedings, one each appointed by the Bridgestone
18 Parties and Muresa and TGFL, and one appointed by the
19 Court. Typically the Court would focus on its own
20 expert's report to the extent that there were
21 differences between the two party-appointed experts
22 because the Court's expert is there to be neutral. It

1 would, therefore, not have been surprising if the
2 Supreme Court had only referred to the Court's expert,
3 but the Supreme Court had totally ignored the
4 court-appointed expert, as well as BSL's expert, and
5 only relied on Muresa and TGFL's expert.

6 Justice Mitchell refers to the other expert
7 evidence in his dissent, so there cannot have been an
8 error by the Supreme Court Majority in forgetting to
9 consult the evidence of the other Experts. Therefore,
10 this falls into the category of treatment described by
11 Mr. Paulsson: "There is no explanation for the
12 failure to refer to that piece of evidence except for
13 bias, fraud, dishonesty, lack of impartiality or gross
14 incompetence and not merely bona fide error," and that
15 is at Paragraph 66 of Professor Paulsson's Report.

16 In answer to this, the Respondent relies on
17 the statement at Page 14 by Supreme Court in its
18 judgment that it had fully verified the body of
19 evidence. The Supreme Court actually said this
20 Chamber fully verified the body of evidence on which
21 the notion of factual error is based about the
22 existence of evidence. These are items that the

1 Chamber addressed in detail when verifying the
2 respective reasons.

3 So, the Supreme Court is clearly stating that
4 it had not verified all of the evidence, but what it
5 was verifying was that it specifically had looked at
6 the evidence that Muresa had asked it to look at in
7 its six reasons: The so-called "ignored evidence,"
8 its witness statements, its expert reports, the Foley
9 letter, the fact of the withdrawal of the appeal.

10 The Panamanian Supreme Court itself set out
11 the requirements for substantiation of judgments in a
12 decision of 15 December 2014, and that required that:
13 "The substantiation required by the constitution in
14 any substantive judicial decision requires that it is
15 founded upon points of fact and law, which includes an
16 indication of the value that the judge assigns to each
17 of the probative elements included in the Court
18 record. Substantiation, therefore, is not deemed to
19 be satisfied with a simple review of the documents of
20 the file or a merely descriptive and shallow allusion
21 to the arguments invoked by the Parties."

22 The truth is that the Supreme Court simply

1 ignored evidence which did not support the conclusion
2 it was determined to reach. This was a fundamental
3 breach of due process, we say.

4 And then lastly, Row 6, "Loss," and the
5 Supreme Courts' finding on loss is that--

6 PRESIDENT PHILLIPS: Would that be a good
7 moment to break for quarter of an hour?

8 MR. WILLIAMS: Yes.

9 PRESIDENT PHILLIPS: We're adjourning for 15
10 minutes.

11 (Brief recess.)

12 PRESIDENT PHILLIPS: Are you ready,
13 Mr. Debevoise, or do you got problems?

14 MR. DEBEVOISE: Respondents are ready.

15 PRESIDENT PHILLIPS: All right.

16 We will give our ruling in relation to the
17 Claimants' application to adduce further material of
18 Panamanian Law. We think it is right that the
19 two-page extract from the Fábrega treatise should be
20 admitted in response to the Rejoinder, albeit that the
21 procedures that we've prescribed in our First
22 Procedural Order have not, unfortunately, been

1 followed, so we will permit that material to be
2 adduced.

3 So far as the U.S. and English authorities
4 are concerned, we consider that the fact that they are
5 said to be uncontroversial is a very good reason why
6 they should not be admitted at this last stage, and
7 that application is refused.

8 MS. GEHRING FLORES: Mr. President, if I may,
9 just for a point, perhaps, a point of humor, the
10 Fabrica treatise was also labeled as
11 "uncontroversial." That said, we would disagree that
12 the Fabrica treatise, for what it is being proposed,
13 is uncontroversial. The arguments that Mr. Williams
14 has been expounding upon in his Opening Statement that
15 are based on that treatise are new--are new--and we
16 believe they're based on an incorrect application of
17 that treatise, but I'm sure that the Tribunal will
18 have a chance to explore this with the Panamanian
19 Civil Procedure Experts later.

20 PRESIDENT PHILLIPS: I'm sure we will.

21 MS. GEHRING-FLORES: Thank you.

22 MR. WILLIAMS: Mr. President, perhaps I could

1 start with going back to Mr. Thomas's question which
2 we've had an opportunity to consult about over the
3 short break, and the position then in relation to
4 evidence attached to a petition to intervene by a
5 third party is evidence which is, for the purposes of
6 that petition to intervene, it is not then, if the
7 petition is granted, the consequence of that is not
8 that the evidence which is attached to the petition to
9 intervene then becomes part of the evidence in the
10 underlying litigation. The two, if you like, are
11 separate processes.

12 In the event that a third party's documents
13 or a third party has documents which it wishes to be
14 admitted in evidence, then the relevant provision of
15 the Judicial Code is Article 871, and that then
16 specifies a process by the judge by which that
17 material is to go through an evidentiary phase in a
18 similar way under 1265 that the Parties to the
19 litigation are subject then to an evidentiary phase
20 for any evidence that they wish to rely on or put on
21 the record.

22 ARBITRATOR THOMAS: Thank you.

1 PRESIDENT PHILLIPS: Just on that, it's your
2 case that the Claimants had no opportunity to respond
3 to this evidence. If it had been their case that the
4 letter was a forgery, I find it surprising that that's
5 not a point that could have been made, but that's
6 perhaps something to be explored with the experts.

7 MR. WILLIAMS: I suppose as a practical
8 matter, it is not the case that anyone suggests it is
9 a forgery, but there would have been a practical
10 objection at the evidentiary phase that this is
11 irrelevant and should not be put on the record because
12 it is irrelevant, has nothing to do with BSLS, so that
13 would have been a matter which the judge would have
14 decided at the evidentiary phase.

15 And then, in addition, there is the further
16 point as I mentioned, that there would have been an
17 opportunity for BSLS to put in witness evidence, and
18 it did not have that opportunity as a result of the
19 stage in the proceedings at which the Foley letter was
20 raised. I don't say "put in evidence" because, of
21 course, that is a contentious point, but even at the
22 point that it was raised, if one even assumed that it

1 was evidence for that purpose at that time, it meant
2 that BSLS did not have an opportunity to put in
3 witness evidence.

4 So, Mr. President, Members of the Tribunal, I
5 want to then briefly touch on Row 6 in
6 Demonstrative 3, which is the row which considers the
7 Supreme Court's finding in relation to loss, and the
8 Supreme Court's finding on loss appears at Page 18 of
9 the Judgment, with the Supreme Court ordering BSJ and
10 BSLS to pay Muresa and TGFL the sum of \$5 million as
11 compensation for contractual liability, and there is
12 no attempt to explain where that number came from.

13 Mr. Arjona has indicated that the Supreme
14 Court is required to justify its finding on loss, and
15 that is in Arjona 2, Paragraph 67 to 92.

16 Mr. Lee says that there is implicit
17 explanation. He says that in Lee 1-161 and Lee 2-87
18 to 88, which he says arises from the references in the
19 Supreme Court judgment to the witness and expert
20 evidence. However, the only reference in the judgment
21 to alleged quantum of loss is that Muresa is said to
22 have suffered loss of PAB 3.03, which is \$3 million at

1 Page 11 of the Judgment. The difference between that
2 and \$5 million that Muresa and TGFL were required to
3 pay is not explained. There is no mention of any
4 further amount in the judgment. Therefore, we say
5 there is not even an implicit explanation of
6 \$5 million. And in any event, the damages analysis
7 must be explicit, not implicit, and this is a point
8 that Justice Mitchell raised in his dissent on Page 25
9 of the Judgment.

10 So, moving on, then, from the analysis of the
11 Supreme Court judgment through Demonstrative 3, I
12 wanted, very briefly, to say something about
13 corruption.

14 Now, the findings of the Supreme Court on
15 their own and taken together, we say, amount to a
16 judicial decision that is so egregiously wrong that no
17 honest or competent court could possibly have given
18 it, and the Tribunal needs to go no further. And, of
19 course, the reality is that it's vanishingly unlikely
20 that a Party that is the victim of denial of justice
21 can prove corruption, but in the present case, there
22 is circumstantial evidence.

1 Now, Constantine Partasides, the well-known
2 arbitration practitioner/academic, has recently
3 published an article in the ICSID Review on precisely
4 the question of proving corruption in investor-State
5 arbitration, and that is at CLA-153, Paragraph 77, and
6 he says this: "Where an inference is a reasonable
7 conclusion to draw from the known or assumed facts,
8 tribunals should be willing to draw the inference to
9 determine allegations of illegality as they would any
10 other allegation. Indeed, more so given the often
11 deliberately concealed nature of an illegality.
12 Tribunals in other cases have accepted that corruption
13 is rarely proven by direct cogent evidence, but rather
14 it usually depends on an accumulation of
15 circumstantial evidence." And in relation to that,
16 see the UFG and Egypt Decision, which is at CLA-137,
17 Paragraph 7.52.

18 And it's, of course, true, as the Respondent
19 notes, the Tribunal must be satisfied that each of the
20 elements of the Claim are proven, but such proof in
21 the case of corruption may not be direct and may
22 include inferences in circumstantial evidence, and we

1 say in the present case there are circumstantial
2 points that support a conclusion that the Supreme
3 Court's, what we say is "incomprehensible" judgment,
4 was the result of corruption.

5 Now, I'm going to pause here. I don't
6 believe that anything I'm going to say on this
7 requires that we go off-line, but, of course, I would
8 invite the Respondent to let me know immediately if
9 they feel that that is occurring and, of course, we
10 can then make the relevant arrangements.

11 MR. DEBEVOISE: Well, certainly any reference
12 to the three complaints which were the object of your
13 Supplemental Reply should be off-line.

14 MR. WILLIAMS: So, the starting point in
15 terms of the environment of corruption--again, so
16 start broad and then move narrow, so the starting
17 point is what we say is the established prevalence of
18 corruption, unfortunately, in Panama, and there are
19 numerous reports and NGO reports that such corruption,
20 unfortunately, extends to the judiciary where there is
21 a serious issue; and, in that regard, I will refer
22 only to the Claimants' Memorial Paragraphs 116 to 130

1 in its Reply; Paragraphs 7 to 9, and 40 to 48 in the
2 Supplemental Reply, and that sets out the basis for
3 that suggestion. And the allegations of corruption
4 that have been made extend to the Supreme Court.
5 These are not made public, so the Claimants' only
6 aware of those that they have discovered through press
7 searches; and of those complaints, only two, it seems,
8 have ever resulted in any investigation by the
9 National Assembly.

10 Mr. Arjona, a former Chief Justice of the
11 Panamanian Supreme Court explains that, in the vast
12 majority of cases, complaints against Supreme Court
13 judges are dismissed. That's at Arjona 3,
14 Paragraph 18. And very few are investigated. He
15 says: "The political composition of the Credentials
16 Committee, the system of reciprocal judgment among
17 justices and deputies and the lack of ethical or
18 disciplinary consequences for those decisions are some
19 of the reasons that may, to varying degrees, explain
20 why these charges have not been admitted."

21 And there have been specific corruption
22 allegations made against the drafting justice in the

1 Muresa case, Mr. Ortega. These involve his son and
2 his assistant, and the reference there is C-230.

3 Now, in this case, there is specific evidence
4 which goes to corruption beyond the mere environment,
5 and specific evidence that we have is what Ambassador
6 Gonzalez-Revilla said in his meeting with
7 representatives of Bridgestone at the Panamanian
8 Embassy in Washington, D.C., on 13 March 2015. At the
9 very beginning of this meeting, whilst the
10 circumstances of this case were being described,
11 Mr. Gonzalez-Revilla interrupted the explanation and
12 said: "You know what this is; right? It's
13 corruption." This admission by Panama's
14 representative to the U.S. was astonishing to the
15 Bridgestone representatives at the meeting. He
16 recalled his words and described them in their Witness
17 Statements, and that is the statements of Mr. Akey and
18 Mr. Lightfoot.

19 Now, it's very significant that Ambassador
20 Gonzalez-Revilla was Panama's representative in the
21 U.S., and that he said that this judgment was the
22 result of corruption. Now, of course, this is

1 embarrassing for Panama, and now the suggestion that
2 this admission was made is denied. The Respondent has
3 abandoned its initial hopeless argument that the
4 Ambassador was not speaking in his official capacity,
5 and now the issue rests simply on whether he did or
6 did not say what it is alleged he said, therefore,
7 there is a dispute as to who is to be believed. But
8 the Respondent has chosen not to call or to question
9 the Claimants' witnesses on this issue, so their
10 recollections will not be tested, and their witness
11 evidence stands as it is. We say the Tribunal should
12 accept what Mr. Akey and Mr. Lightfoot say in their
13 Witness Statements because the Respondent has avoided
14 giving them an opportunity to give oral testimony.

15 PRESIDENT PHILLIPS: Could I just check, is
16 it correct that you've abandoned your point?

17 MR. DEBEVOISE: I was about to raise an
18 objection on that basis. We have not abandoned that
19 point.

20 MR. WILLIAMS: Noted, thank you.

21 And on top of what I have outlined, we say
22 that the Tribunal should draw adverse inferences from

1 the Respondent's failure properly to conduct searches
2 and to produce relevant evidence. The Claimants
3 requested that the Respondent search for documents and
4 communications between the three Supreme Court
5 Justices and any third parties. The Respondent first
6 argued that such request was irrelevant and too broad,
7 and that the Claimants had not provided evidence of
8 the existence of any such documents. The Tribunal,
9 however, ordered the production of such documents;
10 and, following that, the Respondent claimed that no
11 such documents existed.

12 Third, having been ordered to explain how it
13 could conclude that no documents existed, the
14 Respondent explained that it had searched merely by
15 writing to one of the three Justices who simply
16 recited the usual practice that all documents are held
17 within a particular case file, and that third parties
18 are not consulted in connection with cases. No actual
19 searches of hard copy or electronic documents were
20 undertaken, and the other two Justices were not even
21 asked to carry out searches.

22 Now, to recall, there have been a number of

1 specific corruption allegations against the drafting
2 Justice, Mr. Ortega, that involved his son and his
3 assistant. On any view, it is appropriate, therefore,
4 that searches be made to ascertain if there are any
5 communications between the Justices and third parties.
6 That was not done. Justice Ortega was on the Supreme
7 Court at the time that the document requests were
8 made, and at the time of Procedural Order Number 7.
9 He retired from the Supreme Court on 13 March 2019.
10 Justice Ortega could and should, therefore, have been
11 asked to search for documents responsive to the
12 Claimant's request, but he was not. It may be that
13 there could be relevant communications between
14 Mr. Ortega and his son and his assistant or any other
15 third party, but we will never know.

16 As Mr. Partasides--

17 (End of open session. Attorneys' Eyes Only
18 information follows.)

1 ATTORNEYS' EYES ONLY SESSION

2 MR. DEBEVOISE: Mr. President, Claimants'
3 counsel seems to be entering into the area of the
4 so-called "third complaint" related to allegations
5 against Justice Ortega's son, which is one of the
6 three documents which is restricted. I think,
7 therefore, at a minimum, we should be off-line during
8 this time.

9 But I think I have a further objection, too,
10 which is that he's misstating to the Tribunal the
11 content of that Complaint, and I think that he's
12 trying to draw you out on matters that you have
13 previously addressed rather satisfactorily after what
14 surely was deliberate consideration.

15 MR. WILLIAMS: Mr. President, I should say
16 that I have no more submissions to make in relation to
17 the matters that I have just mentioned. I'm about to
18 end what I'm going to say on the question of
19 corruption.

20 And I would say--we can probably disagree,
21 but I would say that what I just mentioned are matters
22 of public record, they're in the press, so therefore,

1 they're not confidential. But it's academic because
2 I'm moving on, I'm no longer going to be saying
3 anything further about what I've just covered.

4 PRESIDENT PHILLIPS: Very well.

5 ARBITRATOR GRIGERA NAÓN: We heard from the
6 submission of the United States that the standard is
7 clear and convincing evidence. I assume that that's
8 not the standards you're suggesting we should follow.
9 I assume that you're talking about circumstantial
10 evidence, inferences, preponderance of the evidence.
11 How do you fit whatever you said?

12 MR. WILLIAMS: We say that, in the context of
13 corruption in denial of justice, it is vanishingly
14 unlikely that there will be direct evidence of
15 corruption. It is, in principle, possible, but
16 extraordinarily unlikely. And we rely on the UFG and
17 Egypt Decision, that the accumulation of
18 circumstantial evidence for these purposes is
19 sufficient because that is all, realistically, that
20 can be achieved.

21 I mean, in this case, we have the environment
22 of corruption, we have what we say is a specific

1 admission by Panama's representative, and we have a
2 failure, we say, to undertake proper searches and to
3 give production of documents which the Tribunal
4 ordered should have been done. And we say, taken
5 together, those matters amount to circumstantial
6 evidence that, in the context of this Supreme Court
7 Judgment, this profoundly flawed Supreme Court
8 Judgment, we say, should be sufficient to support a
9 finding of corruption.

10 However, the Tribunal does not need to take
11 that final step. As we said, it is sufficient for the
12 Tribunal to make the finding that no honest or
13 competent court could have produced the Supreme Court
14 Judgment and could have made each of the individual
15 findings that we rely on.

16 SECRETARY TORRES: Mr. President, may I
17 reopen the feed?

18 PRESIDENT PHILLIPS: Yes.

19 (End of Attorneys' Eyes Only session.)
20

OPEN SESSION

1
2 MR. WILLIAMS: It's probably helpful in this
3 context, then, to reference Mr. Partasides again, who
4 I've quoted from before in his recent Article in the
5 ICSID Review. He said this: "Once a certain prima
6 facie threshold of evidence is reached by the Party
7 alleging illegality, which may not, in and of itself,
8 be enough to discharge the standard of proof, it
9 should not be adequate, given the nature of the
10 allegation, for the defendant to sit back and not
11 contribute to the evidentiary exchange on the issue."
12 And we say that's precisely what's happened.

13 What has happened is that a threshold of
14 evidence has been achieved, but contrary to the
15 Tribunal's orders, the Respondent has simply sat back
16 and not complied with the Tribunal's requirements, as
17 a result of which, evidence that should have been
18 available is simply not available. We do not know
19 what the outcome of those searches and document--of
20 those searches would have been. We just don't know.

21 And in light of the fact that Respondent
22 refused to actually carry out any searches of any hard

1 copy or electronic documents or to ask two out of
2 three of the justices that issued the Supreme Court
3 Judgment to conduct any searches, we say the Tribunal
4 should infer that there were communications, and that
5 such communications would support a finding of
6 corruption.

7 The last topic that I wanted to address the
8 Tribunal on is in relation to BSLS's entitlement to
9 recover the \$5.431 million.

10 PRESIDENT PHILLIPS: Just before you move
11 away from the Judgment of the Supreme Court, could you
12 help us with this. We've had statistics of the number
13 of cases that the Supreme Court has to deal with each
14 year, and on my calculation, this particular court of
15 three Justices would have over a thousand. What
16 inferences do we draw as to the amount of time that
17 they would actually have available to spend
18 considering the voluminous evidence that was put
19 before them in this case?

20 MR. WILLIAMS: Mr. President, we say that it
21 may be--it may be--that the Panamanian Supreme Court
22 is overworked, but that is not an answer to our

1 suggestion that the treaty protections have been
2 breached. If Panama does not resource its Supreme
3 Court adequately, that is not an excuse.

4 The Supreme Court issued a judgment which no
5 competent or honest court could have done.

6 Now, it may be that the reason why no
7 competent or honest court could have produced that
8 judgment is because, in the circumstances, the Courts
9 were just overwhelmed with work and Panama had not
10 sufficiently resourced its Supreme Court.

11 Perhaps--perhaps, I don't know--perhaps that is why
12 such a flawed judgment was issued, but that does not
13 mean that that does not amount to a defense to the
14 breaches of the standards upon which our claim rests.

15 I am going to, very briefly, and you will
16 please it will be the end of me, get into why BSLS is
17 entitled to recover the full \$5.431 million.

18 So, as a result of the denial of justice,
19 BSLS was held jointly and severally liable to pay
20 Muresa and TGFL the sum of \$5.431 million. BSLS paid
21 the sum in full on 19 August 2016. This sum
22 represents the loss incurred by BSLS on account of the

1 denial of justice, and BSLS seeks to recover that sum
2 in full.

3 The Parties agree that, in cases of denial of
4 justice, the prevailing standard for recovery under
5 international law is the oft-cited Factory at Chorzów.
6 Wrongly pronounced. I mean, we're all very familiar
7 with this, so as far as possible, reparation must wipe
8 out all of the consequences of the illegal act and
9 re-establish the situation which would, in all
10 possibility have existed if that act had not been
11 committed.

12 The Supreme Court held both BSLS and BSJ
13 jointly and severally liable to pay the Judgment debt.
14 And each, of course, was liable to pay the full
15 amount, and the Parties were at liberty to decide
16 which of them should pay as their corporate needs
17 dictated, and that, we say, was recognized by the
18 Tribunal in the expedited objections phase, and the
19 reference there is Paragraph 330.

20 Now, the Respondent, however, still insists
21 that because there was joint and several liability,
22 neither Party incurred loss on the day that the

1 Supreme Court ordered payment. Instead, because it
2 was not clear which Party would pay, the Respondent
3 says that loss was not suffered until it was actually
4 paid, and no authority has been offered in support of
5 that surprising suggestion. However, Mobil
6 Investments Canada and Canada is authority for the
7 proposition that loss is, indeed, suffered on the day
8 that payment was ordered. The Tribunal in that case
9 held that damages are incurred and compensation is due
10 when there is a firm obligation to make a payment, and
11 there is a call for payment for expenditure or when a
12 payment or expenditure related to the implementation
13 of the guidelines has been made. In that case, the
14 question was whether compensation was due to the
15 Claimant based on money owed to the Respondent, and so
16 there was an issue as to which of the possibilities
17 listed above applied, for example, whether there was a
18 firm obligation to make payment or not. In this case,
19 there is no question as to when and whether there was
20 a firm obligation to make payment because such
21 obligation arose from the order contained within the
22 Supreme Court Judgment.

1 The Tribunal in this arbitration made the
2 same finding, and then that's the Decision on the
3 Expedited Objections, Paragraph 328.

4 Ultimately, it was BSLS that paid the
5 5.4 million. There was no agreement or policy in
6 place between BSJ and BSLS as to who should pay any
7 damages if a third party sued them in relation to any
8 trademark opposition. It's hardly surprising that
9 there was no agreement or policy since this had never
10 happened, anywhere in the world, ever before.

11 There was a 2010 Agreement under which they
12 agreed to share the costs of pursuing trademark
13 oppositions, but this did not extend to cover payment
14 of damages claimed by third parties. And it made
15 sense that BSLS should pay because of geographic
16 responsibilities. So trademark enforcement and
17 protection issues related to the Americas are
18 generally handled, out of the U.S., by BSLS and other
19 U.S. entity, and BSLS had responsibility for the
20 protection of the FIRESTONE trademark around the
21 world, including in Panama.

22 Further, it was BSLS, rather than BSJ, that

1 was facing imminent enforcement action, and BSLS took
2 into account tax issues; and this was mentioned by
3 Mr. Kingsbury in his oral testimony in the
4 September 2017 hearing at Page 483, Lines 18 and 19.

5 Further, BSLS took into account that it had
6 standing to bring the present arbitration claim to
7 recover the sum paid, whereas BSJ did not. And,
8 again, Mr. Kingsbury covers that at Page 484, Line 1
9 to 6.

10 So, BSLS entered into an arrangement with BSJ
11 as recorded in the 20 July 2016 BSLS Board Resolution;
12 and that's at R-95. Under that arrangement, BSLS paid
13 the full amount of the 5.4 million damages, and, in
14 return, was entitled to retain for itself all of the
15 fruits of the present arbitration. Therefore, BSLS
16 has not obtained any contribution from BSJ in respect
17 to the 5.4 million.

18 The Claimants, of course, accept that they
19 should act reasonably. But BSLS's payment of the 5.4,
20 and its agreement with BSJ in that regard, are, in the
21 circumstances, we say, entirely reasonable. BSLS
22 obtained a loan from BSAM to pay the Judgment debt.

1 It's not unusual, of course, for a company to obtain
2 financing to pay a debt, and it made sense for BSAM to
3 provide this loan because BSAM is the main profit
4 center for the Americas within the Bridgestone group
5 of companies, and it was readily able to provide a
6 U.S. currency loan.

7 Now, the Respondent suggests that this is not
8 a real loan, but the financial statements show that
9 BSLS makes quarterly interest payments on it; and
10 that's at C-273, shown from the bank statements.

11 BSLS's financial statements record the fact that the
12 payment--that the repayment of the principal amount of
13 the loan will be delayed until conclusion of these
14 arbitration proceedings. But that does not mean the
15 loan is not repayable, and there is no agreement that
16 the loan is not repayable if BSLS loses the present
17 arbitration.

18 ARBITRATOR GRIGERA NAÓN: Mr. Williams, you
19 say that the books indicate that the loan won't be
20 repaid until the end of this arbitration, but I read
21 the Loan Agreement. The Loan Agreement provides for,
22 I believe, a maturity in 2017, and a one-shot

1 extension until 2018, and that's it.

2 There are new arrangements that justify your
3 accounting, or what's going on?

4 MR. WILLIAMS: The debt has been rolled over
5 each year subsequently, and Mr. Kingsbury is available
6 as a witness and will be giving evidence and no doubt
7 will be asked questions on precisely this issue.

8 That is all I wanted to say on the damages
9 point, but my colleague, Ms. Kepchar, will discuss the
10 IP issues and the damages claimed beyond the 5.4.

11 MS. KEPCHAR: Mr. President, Members of the
12 Tribunal, good morning. I have the dubious honor of
13 being the last speaker before lunch. My name is Karol
14 Kepchar.

15 I'm following onto Mr. Williams's Opening
16 Statement on the Claimant's 5.43 million claim for
17 damages with a discussion of a fundamentally different
18 type of damages incurred by the Claimants as a result
19 of the Supreme Court's Decision.

20 The 5.43 million is but one category of loss
21 incurred by these Claimants, and that amount should be
22 restored for the reasons Mr. Williams articulated.

1 But the matter at hand, as the Tribunal
2 already well knows, involves a special type of
3 intellectual property: Trademarks. And this case
4 involves not just any trademarks. BRIDGESTONE and
5 FIRESTONE are beyond question globally famous marks
6 and have been declared as such in many countries
7 around the world.

8 Because trademark rights are involved here
9 and examining what damage was incurred by the
10 Claimants by the Supreme Court Decision, a second,
11 different type of damage must also be considered, and
12 that is damage to the trademark rights themselves;
13 damage resulting from a Supreme Court decision that
14 was not only wrong in the result, it was a shocking
15 departure from internationally accepted trademark laws
16 and norms, as well as Panamanian law.

17 Gentlemen, this case has been pending for
18 several years, and to this day, Respondent has not
19 identified a single case anywhere that assessed any
20 trademark owner, much less the owner of a globally
21 famous trademark, money damages for bringing and
22 losing a trademark opposition--mind you, on the merits

1 and on substantial evidence, not summarily--and while
2 it seems trivial, withdrawing an appeal of a decision
3 before either party had made any submissions.

4 Yes, there was also a demand letter, as
5 referred to by Mr. Williams, sent, to which both the
6 Supreme Court, and now Respondent, giving an enormous
7 amount of weight. But it is entirely unwarranted. We
8 can call the letter a Reservation of Rights Letter, a
9 Cease and Desist Letter, a Demand Letter, or something
10 else entirely, but the only thing that matters here is
11 what the letter actually says, who said it, to whom,
12 and where. And each respect having no connection with
13 Panama.

14 The Tribunal does not need trademark experts
15 to understand the plain language of that letter.

16 Notably, though, all four trademark experts
17 in this case agree that these types of letters are
18 routine, standard, trademark enforcement tools.
19 That's not in dispute.

20 And Respondent's efforts to justify Muresa's
21 state of mind, its high anxiety and extreme and
22 baffling decision-making, by offering the statements

1 of trademark law experts, that, just honestly, makes
2 no sense. It's not clear how a trademark law expert
3 saying Muresa's reactions were "not irrational" or
4 "not unreasonable" or that it felt bullied helps at
5 all in illuminating the Supreme Court's assessment of
6 the Bridgestone Parties' behavior. That's what the
7 Supreme Court said was "reckless."

8 I want to be very clear: Claimants offer
9 their trademark law experts not for the purpose of
10 re-litigating the merits, which is obviously not why
11 Claimants are here before this Tribunal. Claimants
12 offer Ms. Jacobs-Meadway and Mr. Molino to help the
13 Tribunal in assessing whether any competent and honest
14 court looking at the same case would have arrived at
15 such a decision, but equally importantly in
16 understanding the full consequences of that decision
17 on the trademark rights at issue.

18 The evidence offered by the Claimants helps
19 explain the unique purpose and function of trademarks,
20 quite different from other types of "intellectual
21 property" rights.

22 First, put simply, trademarks are an

1 indicator of source. They enable consumers to make
2 efficient and informed choices among the products and
3 services of different Parties. But importantly,
4 trademarks also embody the reputation of the business
5 in the public sphere; not just to consumers, but to
6 distributors, manufacturers, investors, and the public
7 at large. A trademark functions in a way as a persona
8 of business. That reputation of that persona can be
9 enhanced or it can be damaged. This reputational
10 element of trademarks often called "goodwill."

11 The Claimants enjoy licensed rights in the
12 BRIDGESTONE and FIRESTONE marks in Panama and, as
13 such, they enjoy the benefits of the goodwill
14 associated with these iconic, historic marks. But
15 they also bear the negative repercussions of any
16 damage to those valuable rights.

17 Respondent disputes that Licensees share the
18 benefit and the risk of goodwill, but that's not
19 correct; and Claimant's expert, Ms. Jacobs-Meadway,
20 will explain exactly why that's the case to the
21 Tribunal.

22 Given the special attributes of trademarks,

1 trademarks can be damaged in any number of ways. They
2 can be legally invalidated or limited by a judicial
3 action, or by failure of the trademark owner to
4 adequate police against copycats or other infringers.
5 Goodwill, that reputational dimension of trademarks,
6 can also be damaged in various ways. There could be
7 quality issues with the goods, but importantly, there
8 can also be external events that damage goodwill.

9 For example, the company Nike was in the
10 press and plagued by reports that it used child labor.
11 That was not a quality issue with its products.
12 Businesses can be tarnished by association with
13 criminals or certain political agendas.

14 Most relevant in this case, a judicial
15 decision can damage intellectual property. For
16 example, a U.S. Supreme Court ruling several years
17 ago, invalidate certain business method patents,
18 called into question the validity of all business
19 method patents. Who would pay for a license or
20 purchase, a business method patent, at that same rate
21 as it would have before that Decision issued?

22 One can easily see how a cloud of doubt and

1 risk created by a court decision can cause the value
2 of intellectual property assets to decrease.

3 Even a pending legal proceeding may lead
4 manufacturers and customers to walk away from the
5 Party involved, as claimed by Muresa itself in the
6 damages case in this matter.

7 Claimants' trademark expert,
8 Ms. Jacobs-Meadway, explains the legal and practical
9 consequences of the Supreme Court Decision for the
10 Parties, noting that numerous points where the Supreme
11 Court's Decision departs from internationally
12 harmonized and accepted trade law of principles.
13 These consequences include, for the Claimants, at
14 least, a chilling effect on the exercise of trademark
15 rights.

16 Mr. Kingsbury's testimony will also be
17 relevant to that point.

18 The increased likelihood that products
19 bearing confusingly similar marks will enter the
20 market is another risk. That will likely occur if
21 trademark owners are faced with the impossible choice
22 between facing potential multimillion-dollar damages

1 if they lose a trademark opposition, or foregoing that
2 risk and allowing a similar mark to register and enter
3 the market, resulting in loss of exclusivity and the
4 erosion of the breadth of its rights.

5 Also, decisions of one tribunal may influence
6 the determination of issues in other jurisdictions
7 and, of course, in other cases within that
8 jurisdiction, even if there is no formal system of
9 binding precedent.

10 Mr. Arjona's statements are also relevant to
11 that point.

12 It's critical to bear all of these trademark
13 concepts in mind because they are necessary as a
14 foundation for the damages analysis addressing the
15 impact to the trademark rights that the Claimants
16 offer through Mr. Daniel, Claimants' damages expert.

17 Claimants will establish--

18 PRESIDENT PHILLIPS: Just before we get on to
19 Mr. Daniel--

20 MS. KEPCHAR: Yes.

21 PRESIDENT PHILLIPS: --so I can follow your
22 submissions, it seems to me that these submissions

1 would apply to all trademarks in Panama. The argument
2 is that this decision of the Supreme Court
3 demonstrates that if you tried to enforce or defend
4 the trademark in Panama, you may get zapped for
5 damages, so that all trademarks have been devalued.

6 Is that the case?

7 MS. KEPCHAR: I do--yes, Mr. President. I do
8 believe that that's a potential impact of this
9 decision. Absolutely.

10 With Mr. Daniel, Claimants will establish
11 that they, as rights-holders to the BRIDGESTONE and
12 FIRESTONE marks, have, in fact, incurred damage as a
13 result of the Supreme Court decision.

14 Gentlemen, as I'm not an accounting expert or
15 damages expert by any stretch, Mr. Daniel is the best
16 messenger of his own analysis and conclusions. But,
17 in my simpler, layperson's term, what Mr. Daniel does
18 is quantify how much the risks to the trademark rights
19 created by the Supreme Court Decision impacts the
20 value of the trademarks.

21 As Mr. Daniel will explain in detail, he
22 considered commonly accepted valuation methodologies

1 to compare the value of the marks before the Supreme
2 Court Decision, to the value of the marks after that
3 Decision.

4 He concluded that the value decreased. The
5 academic underpinnings for Mr. Daniel's approach is
6 the Heath & Mace Study, which is referenced in
7 Mr. Daniel's First Report, which found that a change
8 to legal protections for trademarks in the U.S.
9 Trademark dilution statute had a demonstrable economic
10 impact on trademark owners and competitors.

11 Respondent's expert Mr. Shopp's analysis is
12 over-simplistic. Mr. Shopp looks only at sales and
13 profitability of products under the marks, sees no
14 change, and stops there.

15 Mr. Daniel's model starts with the revenue
16 streams, but then does the necessary extra analysis to
17 capture the change in buyer and seller expectations
18 before and after the Supreme Court Decision regarding
19 sales, profitability, and, importantly, risk, and the
20 impact those would have on the value of trademark
21 rights.

22 Mr. Daniel developed a damages analysis using

1 standard methodologies that was most appropriate to
2 the consequences created by this most extraordinary of
3 Supreme Court cases. But Mr. Daniel's damages
4 methodology is, frankly, quite intuitive, in the world
5 of trademarks, particularly. A helpful analogy might
6 be that of an owner who purchased a structurally sound
7 building in, say, Riverside, California, but in the
8 recent earthquake, the earth shifted, making the
9 building unstable.

10 Whether the owner is seeking to sell at this
11 moment or not, it's obvious that the value of the
12 building has gone down. The building doesn't have to
13 fall down for the loss to the value to occur. That's
14 the economic concept of "unrealized loss." The risk
15 itself decreases the value.

16 As to the geographic scope of Mr. Daniel's
17 analysis, he does two separate damages calculations:
18 One for Panama and one for the BSCR Region, looking at
19 the royalty basis for each region.

20 The reason for assessing damages in Panama is
21 straightforward, but there are several reasons why the
22 regions applied by BSCR is an appropriate focus.

1 First, the Colón Free Trade Zone through
2 which BSCR sells and ships products to the greater
3 region, is located in the Republic of Panama,
4 undeniably. Sales of BRIDGESTONE and FIRESTONE tires
5 through the Zone of Panama utilize the very trademark
6 rights in Panama that the Tribunal has deemed to be
7 Claimants' investments in Panama.

8 Panama, as a WTO member, is obligated under
9 the TRIPS Agreement to apply intellectual property
10 rights, border measures, and criminal measures set
11 forth in TRIPS to protect those rights in Panama.

12 It's also worth noting that Claimants'
13 position that the BSCR Region is the appropriate
14 territory for determining the royalty base for the
15 damages analysis is completely consistent with the
16 Supreme Court's crediting Muresa's evidence of lost
17 sales as Muresa's lost sales in Panama, even though
18 these sales were for tires manufactured and sold from
19 China through the Colón Free Trade Zone for broader
20 distribution to Central, South America, and the
21 Caribbean.

22 To summarize, Mr. Daniel concluded that the

1 appropriate range of damages for the decrease in value
2 of the Claimants' trademark rights caused by the
3 Supreme Court Decision is for--is between about
4 500,000 and a million for Panama and between
5 6.7 million approximately and 12.8 approximately for
6 the BSCR Region, and those numbers are, of course,
7 specifically defined in his Report.

8 We look forward to further discussion of
9 these issues with Mr. Daniel when he appears later
10 this week.

11 Thank you to the Tribunal. Claimants'
12 Opening Submissions are concluded.

13 PRESIDENT PHILLIPS: Thank you very much.

14 Over to the Respondent.

15 MR. DEBEVOISE: Would you like us to resume
16 after lunch?

17 (Tribunal conferring.)

18 PRESIDENT PHILLIPS: We prefer to carry
19 straight on, and if we finish early this evening, that
20 will be a bonus.

21 MR. DEBEVOISE: Then I think we just need a
22 few minutes to set up, and then we will be ready.

1 PRESIDENT PHILLIPS: We will certainly have a
2 break for five minutes to enable you to get in order.

3 (Brief recess.)

4 MR. DEBEVOISE: Mr. President, I thank you
5 for the Tribunal's patience with the arrangements
6 here, and I think we're now ready to proceed.

7 I think Ms. Silberman will proceed for about
8 an hour and 15, hour and 20 minutes followed by
9 Ms. Gaela Gehring Flores, and then I will have a quick
10 wrap-up of about 10 minutes. Overall, I think it
11 should go two hours or a little bit more, so you can
12 decide at what point you need a human rights break or
13 a lunch break or anything else.

14 PRESIDENT PHILLIPS: Very well. In
15 principle, we will be going on until about 1:00, but
16 if you find that you've reached a convenient break
17 shortly before then, we will adjourn at your
18 suggestion.

19 MS. SILBERMAN: Excellent. Will do.
20 Mr. President.

21 OPENING STATEMENT BY COUNSEL FOR RESPONDENT

22 MS. SILBERMAN: And good afternoon to you and

1 the other Members of the Tribunal.

2 Now, approximately five years ago, on an
3 ordinary Wednesday in May, Panama's Supreme Court
4 issued an ordinary cassation decision. The Decision
5 followed an ordinary, if lengthy, civil proceeding,
6 and there is nothing particularly remarkable about the
7 Decision itself. A lower court was overruled; one
8 side won, the other side lost; and the majority in
9 dissent were split – all ordinary occurrences.

10 But the losing party apparently believed in
11 its case quite strongly – so much so that it continued
12 arguing and arguing it again and again. It appealed
13 to the Supreme Court; it appealed to the Japanese
14 Government; it appealed to the U.S. Government; and
15 now it has appealed to you.

16 But as the United States has explained and
17 stated again this morning, international tribunals are
18 not courts of appeal. The appeal here shouldn't have
19 been filed. We shouldn't have to be here today.

20 Now, with that caveat stated, we are very
21 grateful to be here. And this is so because, over the
22 course of the past few years, the Bridgestone group

1 has been tireless in publicly decrying Panama and
2 denouncing its public officials. They have deemed
3 respected jurists to be "incompetent and dishonest,"
4 and they have used the word "corruption" more than a
5 hundred times – and that was just before today.

6 These allegations are baseless – in the
7 literal sense of the word. For example, Claimants
8 have not even purported to identify a single factual
9 allegation as to what the supposed corruption
10 supposedly entailed. Was it collusion? Was it
11 bribery? Who was involved? They don't explain.

12 And neither did the Ambassador. So, the
13 Claimants adverted to this toward the end of their
14 closing this morning. Nowhere in that statement –
15 which is fervently disputed by the Ambassador, who you
16 will be meeting next month – is there an explanation
17 about what supposedly happened here. There is no
18 basis on which you could possibly make factual
19 findings.

20 Now, the Tribunal is bound, of course, to
21 rely on actual evidence, and to reserve judgment until
22 the end of this case. But the internet can be less

1 discerning. And that's one of the reasons why we are
2 grateful to be here today: because we're going to set
3 the record straight, not just for the Tribunal, but
4 also for anyone watching who happened to hear these
5 words.

6 We're going to begin by walking you through
7 the record and through the actual documents – not just
8 the three that the Claimants showed you today. This
9 is necessary in order for you to evaluate what
10 happened in this case and the Supreme Court's Judgment
11 in Panama.

12 At the end of our discussion, you may find
13 that you disagree with the Supreme Court, that you
14 might have concluded otherwise, but what you're not
15 going to see is a denial of justice under customary
16 international law. So, let's begin with some
17 background.

18 Now, in 1979, the Bridgestone Tire Company
19 was just one of a number of players in the global tire
20 market. A few years later, in 1981, it set its sights
21 on expansion, and more specifically upon becoming one
22 of the world's top three manufacturers of rubber

1 products and tires. The fight to the top was a
2 battle, but the company achieved a coup.

3 In 1988, Bridgestone acquired a former
4 competitor, Firestone. At the time, Firestone was
5 already a strong brand in its own right. And
6 BRIDGESTONE and FIRESTONE trademarks, both "-STONE"
7 suffix marks, had coexisted throughout the world.

8 Following the acquisition, the company
9 changed its name to Bridgestone/Firestone, which I
10 will return to a bit later. Now, approximately a
11 decade later, in 1999, a company named Muresa
12 Intertrade began to market tires under the brand name
13 RIVERSTONE. And these activities don't appear to have
14 caught the attention of the Bridgestone group, perhaps
15 because, at the time, the group was dealing with a
16 quite large product-safety scandal.

17 In the year 2000, as you may recall, there
18 was a defect in certain Bridgestone group tires that
19 was linked to numerous crashes, injuries, and even
20 fatalities, and this prompted a global backlash and a
21 steep decline in business – not to mention a
22 14.4 million tire recall. So, accordingly, for a

1 period of time, the RIVERSTONE side went on its way
2 without any objection, and it began requesting
3 registration of the RIVERSTONE trademark around the
4 world.

5 In May of 2002, for example, Muresa applies
6 for registration of the RIVERSTONE trademark in
7 Panama. And a few months later, in August, its sister
8 entity, L.V. International, applied for registration
9 of RIVERSTONE trademark in the United States. And
10 while these applications were pending, as Mr. Williams
11 mentioned earlier, there were sales of RIVERSTONE
12 tires – large sales, in fact. In 2003, for example,
13 Muresa sold \$3.4 million in RIVERSTONE-brand tires.

14 Now, throughout that same year, L.V.
15 International continues seeking registration of the
16 RIVERSTONE mark in various countries. It submitted
17 applications in Bolivia, Costa Rica, the Dominican
18 Republic, Nicaragua, and Peru. And in their
19 pleadings, the Claimants neglected to mention this in
20 their timeline or argued [*sic*] that the applications
21 had been opposed by Bridgestone entities. And that
22 stood out to us in light of certain other arguments

1 that were made—for example, the following:

2 First of all, that as you will recall,
3 Bridgestone Licensing is the owner of the FIRESTONE
4 trademark in all countries outside of the United
5 States, and that the BRIDGESTONE trademark is held by
6 Bridgestone Japan, or Bridgestone Corporation.

7 Second, that "a key aspect of the Bridgestone
8 group's business is to protect and maintain the
9 BRIDGESTONE and FIRESTONE trademarks."

10 Third, the idea that this exercise involves
11 "Bridgestone carefully and diligently monitor[ing] the
12 tire markets and trademark registries in each
13 jurisdiction in which it has a presence," and then
14 going on to assert objections as relevant to the
15 registration of any other mark.

16 And fourth, that the Bridgestone group has a
17 presence in some of these jurisdictions. Costa Rica,
18 for example, is home to BSCR — the entire basis for
19 Claimants' argument about the BSCR Region. And there
20 is also evidence that Costa Rica and Peru were home to
21 BRIDGESTONE/FIRESTONE tire factories.

22 Now, at some point the Bridgestone group did

1 wake up, and in December 2003, it opposed the
2 application that L.V. International had submitted to
3 the United States. The "opposition," or challenge,
4 alleged that the RIVERSTONE trademark was confusingly
5 similar to BRIDGESTONE and FIRESTONE. L.V.
6 International responded shortly into the new year, and
7 it denied the allegation of confusing similarity. And
8 in the meantime, while the case was pending,
9 authorities in Costa Rica, Guatemala, and Nicaragua
10 all registered the RIVERSTONE trademark, which in
11 practical terms meant that the RIVERSTONE brand could
12 be sold without opposition (without challenge) in all
13 of these countries. And that's what happened: sales
14 continued. As expert reports would later show, sales
15 were on an upward trend.

16 Now, in the meantime, the U.S. Trademark
17 Opposition Proceeding continued. At least, it did
18 until 2004, when – suddenly, without any explanation
19 that can be found in the record – L.V. International
20 withdrew its application. The U.S. authorities then
21 rejected the application as having been abandoned, and
22 the law firm of Foley & Lardner sent what we've been

1 calling the Demand Letter.

2 Now, I'm sure that you've already reviewed
3 this letter in full. So, I would just like to pause
4 briefly on a couple of points that stand out.

5 First, this letter, as you know, made its way
6 into the Panamanian proceeding, and one of Claimants'
7 arguments is that it wasn't properly authenticated in
8 that proceeding. As an initial matter, though, there
9 is no question that this letter itself is authentic.

10 This version that I have on the screen: this is
11 Claimants' own exhibit. And Claimants have stated
12 repeatedly that the Bridgestone group transmitted this
13 letter.

14 Earlier today, there was an argument that
15 Bridgestone Licensing had nothing to do with this
16 letter at all; it was just BFS Brands. But there have
17 been other occasions when Claimants themselves have
18 connected both Bridgestone Licensing and Bridgestone
19 Corporation to this letter, and the fact that it
20 refers to trademarks around the world means
21 necessarily that one of these entities must have been
22 involved (because BFS itself didn't have rights to use

1 FIRESTONE or BRIDGESTONE trademarks everywhere in the
2 world).

3 Now, second, the date of this letter is the
4 3rd of November of 2004. And this was after certain
5 countries, as I mentioned, had registered the
6 RIVERSTONE trademark. And that meant necessarily that
7 the Bridgestone group couldn't just object to the use
8 and registration of the mark everywhere in the world.
9 There were jurisdictions in which the mark had been
10 registered and could be used.

11 Yet, notably, around this same time, the
12 Bridgestone group developed a new policy – one that
13 their own Mr. Kingsbury called an "extremely
14 aggressive" one. The policy involved automatically
15 changing--automatically challenging the registration
16 for any "-STONE" suffix mark. This was bold, to say
17 the least, for a company that had been born of two
18 former competitors named Bridgestone and Firestone.

19 Now, third, in their pleadings, the Claimants
20 argue that this letter was just a normal one: a
21 standard reservation of rights letter that no person
22 could ever fear. But the letter was sent by a global

1 law firm with offices in 19 countries--or 19 places to
2 what has to have been a family firm or solo
3 practitioner. If you were the solo practitioner,
4 mightn't you be intimidated by this?

5 And to be clear, the purpose of this letter
6 was to intimidate. It was to deter the use of the
7 RIVERSTONE mark. Mr. Kingsbury admitted that last
8 time we were all together, during the Hearing on
9 Expedited Objections.

10 And the conclusion also follows directly from
11 the text of the letter as well. It states: "Please
12 take notice that Bridgestone/Firestone," which was the
13 common name of the company, "please take notice that
14 Bridgestone/Firestone objects not only to any
15 registration of the RIVERSTONE mark by your client,
16 but also to any use of the mark."

17 The letter continues:
18 "Bridgestone/Firestone's position . . . is not limited
19 to the United States. [Now,] without taking a
20 country-by-country analysis . . . , you and your
21 client should know that Bridgestone/Firestone objects
22 to and does not condone the use or registration

1 anywhere in the world of the RIVERSTONE mark for
2 tires. Hence, L.V. International, Inc. is acting at
3 its own peril if it chooses to use the mark RIVERSTONE
4 in other countries."

5 Now, in 2005, the Bridgestone group followed
6 through on this threat that it had made – and it did
7 so in February. So, in January of that year, the
8 RIVERSTONE mark was registered in Bolivia. And then –
9 in February – Panama's DIGERPI, which is the
10 Industrial Property Board, published an application
11 for registration of the RIVERSTONE mark in the State's
12 Official Bulletin. In practical terms, this signaled
13 that DIGERPI had concluded that the application
14 complied with the requirements for registration and
15 would go on to be registered if no valid objection
16 were made. The publication apparently caught the
17 attention of a law firm that had been instructed by
18 Bridgestone Licensing to monitor its trademarks, and
19 this brings us now to the Panamanian Opposition
20 Proceeding.

21 Now, in their pleadings, Claimants argue
22 essentially that it is ludicrous that challenging a

1 trademark could be cause for a damages claim. Earlier
2 this morning, Mr. Williams used the term "ridiculous."
3 But, in March 2005, at the outset of the Opposition
4 Proceeding, Bridgestone Corporation and Bridgestone
5 Licensing granted powers of attorney to a Panamanian
6 firm which contemplated the possibility of claims
7 against the Bridgestone entities. Let me show you
8 those documents. For example, this is the Power of
9 Attorney for Bridgestone Corporation, and it's the
10 Power of Attorney in which Bridgestone Corporation
11 authorized the law firm of Benedetti & Benedetti to
12 represent them in connection with the Opposition
13 Proceeding in Panama. In addition to authorizing the
14 filing of a claim, there also was authority to file
15 counterclaims and complaints as a plaintiff or as a
16 defendant, which is a possibility that would only make
17 sense in the event of a claim against Bridgestone.

18 The attorneys were empowered, in short, to
19 "do whatever is necessary before the national,
20 judicial, and/or administrative authorities, either as
21 a plaintiff or as a defendant, to protect the interest
22 of the grantor." This same language, or similar

1 language, also appeared in the power of attorney that
2 Bridgestone Licensing signed.

3 Now, turning back to the timeline: in
4 April of 2005, these two Bridgestone entities – which
5 I will refer to as "Bridgestone Litigants" – filed an
6 opposition suit against Muresa in Panamanian court.
7 Their allegation was that the RIVERSTONE trademark was
8 confusingly similar to BRIDGESTONE and FIRESTONE. The
9 Bridgestone Litigants asserted that, "without a doubt,
10 when the customers see the RIVERSTONE [trademark], . .
11 . there [is] a grave risk of confusion and
12 association" with the BRIDGESTONE and FIRESTONE marks.

13 In June, a few weeks later, Muresa contested
14 the suit – arguing on the very first page that the
15 opposition claim had been "reckless." In addition,
16 Muresa argued, among other things, that the RIVERSTONE
17 & DESIGN trademark was original and distinct, and that
18 it was something that "consumers can easily
19 distinguish in comparison to the 'BRIDGESTONE and
20 FIRESTONE' trademarks."

21 Now, as the case progressed, there also were
22 third-party intervenors. In August of 2005, L.V.

1 International petitioned to intervene as a special
2 type of intervenor that is known as a "coadyuvante."
3 As Article 603 of the Panamanian Judicial Code
4 explains, a coadyuvante is a third-party that
5 intervenes for the purpose of assisting one of the
6 parties. If its application to intervene is granted,
7 the coadyuvante is permitted to introduce both
8 evidence and claims. This is important, as we will
9 discuss.

10 Now, Tire Group, another sister entity, also
11 petitioned to intervene as a coadyuvante. And this
12 submission asserted, among other things, that
13 RIVERSTONE, BRIDGESTONE, and FIRESTONE tires "ha[d]
14 coexisted in the national and international markets,
15 for example in [a list of 18 different countries . . .
16 ."

17 Why is this important? Let's turn to the
18 Witness Statement of Ms. Audrey Williams. As you may
19 recall, Ms. Williams is a member of the firm of
20 Benedetti & Benedetti, and that's the firm that was
21 retained by the Bridgestone Litigants to represent
22 them in this Opposition Proceeding. As Ms. Williams

1 explains, "in the case of an opposition [proceeding],
2 . . . [if there is] proof that the confronted marks
3 can coexist . . . in the market [it means that] the
4 [opposition] action would be dismissed because there
5 would be no likelihood of confusion or association."

6 Later, in August, the court granted the
7 coadyuvante petitions, and that meant that the two
8 coadyuvantes, Tire Group and L.V. International,
9 joined as intervenors. The Bridgestone Litigants
10 appealed to Superior Court, and the Opposition
11 Proceeding was then suspended so that the appellate
12 court could deal with this issue.

13 On October 14, 2005, the Bridgestone
14 Litigants submitted arguments in support of appeal.
15 Muresa, Tire Group, and L.V. International then
16 contested the appeal, but eventually, the appeal was
17 rejected, so the coadyuvantes were permitted to stay.

18 PRESIDENT PHILLIPS: Could I just ask you to
19 help me with the coadyuvantes.

20 MS. SILBERMAN: Yes.

21 PRESIDENT PHILLIPS: They intervene to
22 support a party, and they can bring further claims but

1 can they or can they not advance claims in their own
2 right as oppose to supporting the original party?

3 MS. SILBERMAN: This is something that I
4 would like to confer with Mr. Lee about, and it's
5 something that to the extent that we don't have a
6 chance to discuss it today, he can answer it tomorrow.

7 PRESIDENT PHILLIPS: Thank you.

8 MS. SILBERMAN: Now, when the Opposition
9 Proceeding resumed, it was in the evidentiary phase,
10 and both parties presented evidence in support of
11 their positions. But for present purposes, I just want
12 to focus on what the Bridgestone Litigants submitted –
13 what they did submit and didn't submit – because it
14 became relevant later on, once this entire file became
15 part of the record that was submitted in the Tort
16 Proceeding.

17 So, the submission included evidence that was
18 materials from the U.S. Opposition Proceeding – a
19 foreign opposition proceeding. The Bridgestone
20 Litigants submitted that evidence. What was not
21 submitted was any evidence of consumer confusion,
22 which, as Ms. Williams had stated, was very important.

1 Now, in May of 2006, the parties presented
2 their closing arguments. And a few months later, the
3 court handed down its decision, dismissing the
4 opposition claim that the Bridgestone Litigants had
5 filed.

6 Here are the highlights from that Decision,
7 which is in the record at Exhibit R-40:

8 The court acknowledged that there are, of
9 course, "similarities of an orthographic and phonetic
10 nature" among the marks. Nevertheless, these
11 similarities do not cause sufficient confusion.

12 As the court explained, as Ms. Williams has
13 stated: market conditions are "one of the determinant
14 factors to eliminate any likelihood of confusion"
15 among the marks. And in practice, these trademarks
16 had had occasion to co-exist. In fact, the court
17 continued, "[t]he commercialization of the
18 [RIVERSTONE tires has] taken place in Panama [and 23
19 other countries]." And "[h]undreds of thousands of
20 [RIVERSTONE tires have been sold." through
21 "transactions that[] reached significant figures
22 (millions of dollars)"

1 And yet, throughout all this time, "there
2 [wa]s no evidence that the[marks'] coexistence had
3 caused error, confusion, mistake, or [that it]
4 misle[d] or dece[ived] the public" And so,
5 accordingly, the court concluded, there was no reason
6 to deny access to the trademark registry to
7 RIVERSTONE.

8 And then the court concluded by deciding the
9 issue of costs, and stated: "[The Bridgestone
10 Litigants] will be exonerated from the payment of
11 costs, given that this [court] considers that [those
12 litigants] acted with apparent good faith. . . . Thus,
13 they will only be compelled to cover the expenses of
14 the proceeding."

15 Now, at first, the Bridgestone Litigants
16 sought to appeal this judgment, and the appellate
17 court went on to establish a deadline for their more
18 fulsome arguments. But, as Claimants have explained,
19 in the days leading up to the deadline for submitting
20 those arguments, the Bridgestone Litigants decided not
21 to pursue the appeal. They withdrew the appeal on the
22 5th of September 2006, and the court dismissed the

1 case with a symbolic award of procedural costs.

2 And, in practical terms, this meant that, as
3 Claimants themselves have put it: "Tires with the
4 RIVERSTONE mark [are permitted to] be sold in Panama."

5 Now, in their Reply, Claimants were somewhat
6 cavalier about this. Their position was: "Th[e]
7 opposition failed – so be it." Get over it; move on.
8 But that was much easier for the BRIDGESTONE side to
9 say than the RIVERSTONE side.

10 As witnesses from Muresa and Tire Group would
11 later go on to explain, RIVERSTONE trademarks were
12 challenged in various countries around the world –
13 and, because of that, Muresa and Tire Group had to
14 "spend large sums of money every year. . . ." For
15 example, traveling to those countries and hiring
16 attorneys to resolve the problems.

17 In addition, witnesses testified they were
18 "notified in the Dominican Republic of the seizure of
19 the [RIVERSTONE] inventory that [their] distributors
20 [had] had in that country."

21 And on top of this, customers reportedly
22 refused to buy RIVERSTONE tires for fear of reprisal

1 against them and seizure of the tires.

2 Because of that, Muresa and Tire Group
3 mitigated by selling lower-quality substitutes. But
4 they had to do that at cost, or less than cost, and
5 customers would often return the lower-quality tires.
6 Because of that, profits went down.

7 And in addition, there were certain tack-on
8 effects. For example, Muresa and Tire Group witnesses
9 testified that they were unable to achieve shipping
10 quotas, resulting in breach of certain shipping
11 contracts.

12 Eventually, Muresa and Tire Group decided
13 that they'd had enough, and in September 2007, they
14 initiated a civil lawsuit in Panama against the
15 Bridgestone Litigants.

16 Now, I'm going to show you the Complaint,
17 which is a document that Claimants had focused on
18 significantly in their pleadings but wasn't one of the
19 three documents that they showed you earlier today.

20 In their pleadings, Claimants focused on this
21 document almost to the exclusion of any other. They
22 jumped straight from this document to the Supreme

1 Court Decision, without analyzing what happened in the
2 middle— what arguments were presented. And how could
3 you possibly determine whether or not the Bridgestone
4 Litigants had an opportunity to be heard without
5 examining their pleadings? You can't. So, we're
6 going to look at that now, but we'll start with the
7 Complaint.

8 So, at bottom, the Complaint was a claim for
9 the amount of \$5 million, plus the costs and expenses
10 that were generated by the proceeding. And as a basis
11 for this request, Muresa and Tire Group alleged that
12 they had incurred damage and loss as a result of the
13 Opposition Complaint.

14 Now, this morning, Claimants asserted that
15 the withdrawal of the opposition appeal was, "not
16 mentioned by Muresa in the Complaint." That was on
17 Page 86 of the provisional transcript. But the
18 reality is that this was mentioned in the document.
19 It's mentioned in the very first paragraph.

20 Now, that paragraph happens to be on page 5
21 of the exhibit, which is Exhibit C-16, because the
22 exhibit includes a power of attorney, but this does

1 appear in the very first paragraph.

2 What else did the Complaint say?

3 Importantly, the Complaint requested a copy of the
4 opposition record and that it be transferred to the
5 First Instance Court that was deciding the civil
6 claim. That opposition record, as I mentioned
7 earlier, also included certain materials from a U.S.
8 Opposition Proceeding abroad – materials that the
9 Bridgestone Litigants themselves had submitted.

10 And this, of course, is a point on which the
11 Bridgestone Litigants supposedly didn't have an
12 opportunity to be heard: The issue of opposition
13 proceedings abroad.

14 Now, at the end of the Complaint, there was a
15 section headed "Legal Grounds," and here the
16 plaintiffs provided a non-exhaustive list. So, you
17 see a list of articles: "Articles 256, 665, 1012,
18 1255, and other related articles of the Judicial
19 Code." This isn't exhaustive. It continues:
20 "Articles 1644 and 1644-A, and 1706 and other related
21 articles of the Civil Code."

22 Now, one of the questions in the pleadings

1 arose out of a discussion between Article 1644 of the
2 Civil Code and a different article – a provision of
3 the Judicial Code. So, I'd like to just remind you
4 quickly what Article 1644 says. It states: "Any who
5 causes damage to another by action or omission through
6 fault or negligence is obliged to compensate the
7 damage caused."

8 Then, Article 1644-A continues: "Included in
9 the damage caused is both material damage and
10 emotional distress."

11 Now, following the Complaint, on the 18th of
12 September of 2007, the First Instance Court
13 established a deadline for the Bridgestone Litigants'
14 Answer. This was 40 business days. And that deadline
15 was ultimately extended for approximately a year to
16 allow for international service of process upon the
17 Bridgestone Litigants.

18 Eventually, more than a year later, on the
19 13th of October 2008, Bridgestone Licensing submitted
20 its Answer, and here's what Bridgestone Licensing had
21 to say:

22 First, it asserted: "The Respondent did not

1 commit any negligent or reckless, or bad-faith act or
2 omission to the detriment of the Plaintiffs."

3 Now, the word "reckless" doesn't appear in
4 Article 1644 or Article 1644-A. Where does it come
5 from?

6 The submission goes on: "In order for a
7 plaintiff to be liable for damages and consequence of
8 a proceedings" – of a court proceeding – "by express
9 and clear mandate of Article 217 [of the] Judicial
10 Code, it is imperative for such plaintiffs to have
11 acted recklessly or in bad faith."

12 Bridgestone Licensing introduced the issue of
13 Article 217. And here is what that article says, it
14 states: "The parties shall be liable for damages
15 caused to another party or to a third party by their
16 reckless or bad faith procedural conduct."

17 Now, in their pleadings, Claimants have
18 argued that Bridgestone Licensing and Bridgestone
19 Corporation didn't have an opportunity to be heard on
20 Article 217. But as you can see from those slides,
21 that simply isn't true.

22 And in addition to discussing Article 217 of

1 the Judicial Code, Bridgestone Licensing also
2 mentioned a foreign opposition proceeding – another
3 point on which Claimants say that Bridgestone
4 Licensing and Bridgestone Japan didn't have an
5 opportunity to be heard. Bridgestone Licensing refers
6 expressly to the Opposition Proceeding in the U.S.,
7 even though, of course, Bridgestone Licensing was not
8 a party to that proceeding.

9 And to be clear, all of these points were
10 part of Bridgestone Licensing's defense. There was a
11 section that stated: "With regard to Facts to support
12 our defense, we state the following" They
13 state: "Our client, [Bridgestone Licensing], did not
14 act recklessly Our client, [Bridgestone
15 Licensing], acted with outstanding good faith"

16 They also mentioned the opposition procedure
17 in the United States against L.V. International.

18 And the Answer concluded by stating that
19 there would be evidence and arguments to come.
20 Specifically, that there would be "arguments and
21 evidence that [the lawyers] consider[ed] appropriate
22 for the best defense and protection of Bridgestone

1 Licensing Services.”

2 Now, in 2009, approximately 10 months later,
3 Bridgestone Corporation submitted its own Answer. And
4 this Answer was very much similar to the one that had
5 been submitted by Bridgestone Licensing. For example,
6 it argued that the applicable standards was found in
7 Article 217 of the Judicial Code, and that this was
8 recklessness or frivolous procedural conduct. And
9 Bridgestone Corporation also advanced a merits
10 defense, arguing that it had “acted with outstanding
11 good faith.”

12 And to be clear, this was a defense to a
13 claim of recklessness. The Answer stated: “[A]t no
14 time did our principal act recklessly or in bad faith
15 or file frivolous litigation, and therefore the
16 requirements for liability set forth in Article 217 of
17 the Judicial Code . . . are not met.”

18 On the same day of this submission – the same
19 day of Bridgestone Corporation's answer – both of the
20 Bridgestone Litigants also submitted a joint motion to
21 dismiss for lack of jurisdiction. And, in that
22 document, they again argued that Article 217 of the

1 Judicial Code was the applicable standard. Their
2 theory was that because Article 217 of the Judicial
3 Code applied, the claim should have been submitted to
4 the court that had decided the Opposition Proceeding,
5 and that this new court wasn't authorized to be
6 hearing the claim.

7 The next month, September 2009, Muresa and
8 Tire Group contested the motion to dismiss, arguing
9 that their claim could proceed. In addition, they
10 describe some of factual points that they intended to
11 establish, and the discussion included references to
12 the foreign opposition proceedings.

13 Now, the case then moved on to the
14 evidentiary phase, and on September 28th of 2009,
15 Muresa and Tire Group submitted their list of
16 affirmative evidence – which you should know is a term
17 that in Panama refers to quite a number of things. It
18 refers to documents, sworn evidence, statements by the
19 parties, statements by witnesses, expert opinions,
20 reports, scientific means, and any other rational
21 means which serve to mold the opinion of the judge.
22 All of that serves as evidence.

1 And Muresa and Tire Group submitted examples
2 of this. So, their list included documents; witness
3 testimony (I believe from 17 different witnesses) —
4 including witnesses from L.V. International, which at
5 the time was not a party; and it included a request
6 for the appointment of accounting experts to respond
7 to a series of questions on damages.

8 In addition, Muresa and Tire Group reiterated
9 their request that a copy of the Opposition Proceeding
10 file be transmitted to the First Instance Court.

11 A few days later, on October 1st, 2009,
12 Muresa and Tire Group supplemented their list of
13 affirmative evidence, and the Bridgestone Litigants
14 had an opportunity to respond.

15 So, first, on that same day, the Bridgestone
16 Litigants submitted their affirmative evidence, and
17 their list included a copy of the record from the U.S.
18 Opposition Proceeding—no witness, though. Following
19 that, there was a list of counter-evidence, countering
20 what Muresa and Tire Group had put forward.

21 Further, on October 9th, 2009, the
22 Bridgestone Litigants objected to the admission of

1 certain items on Muresa and Tire Group's list, and
2 those issues were later decided by the court.

3 Now, before the court got to that point,
4 before there was any decision on evidence, the
5 Bridgestone Litigants allocated the risk of an adverse
6 decision. Let me take you to this.

7 Now, I don't have the actual document up on
8 the screen because Claimants gave it to us only
9 yesterday. But I do have a 2016 resolution that
10 describes the 2010 Agreement, and it states--

11 PRESIDENT PHILLIPS: I'm sorry, I don't
12 understand what is meant by "allocated risk of adverse
13 decision."

14 MS. SILBERMAN: Let me show you.

15 So, in this document, or -- this is a document
16 that's summarizing the 2010 Agreement--which as I
17 mentioned the Claimants only disclosed yesterday: The
18 Bridgestone Litigants agreed, in this particular
19 agreement, "to split 50:50 the cost of . . .
20 opposition . . . actions against third parties and the
21 cost of defending against any counteractions taken by
22 third parties."

1 Now, earlier today, Claimants argued that
2 this agreement didn't cover the cost of damages claims
3 by third-parties, but that's not how the parties
4 themselves interpreted this document. When push came
5 to shove, they interpreted this to apply to the
6 damages award in the Muresa case. Ms. Gehring Flores
7 will return to this point a bit later on.

8 So, still in 2010, we move on to the court's
9 decision about the admission of evidence on the
10 parties' lists. And the vast majority of the evidence
11 was admitted, including all of the documentary
12 evidence from the Plaintiffs, the witness testimony,
13 and the idea of expert reports. Dates were
14 established for the examination of witnesses, and the
15 court also commissioned expert reports – not just from
16 Muresa and Tire Group but also from the Bridgestone
17 Litigants and from a court-appointed expert.

18 ARBITRATOR GRIGERA NAÓN: I see that you're
19 following a chronological order, which is good for
20 everybody, but are you already done with this famous
21 Article 217 of the Judicial Code?

22 MS. SILBERMAN: Oh no, the parties come back

1 to this many, many times in the proceedings.

2 ARBITRATOR GRIGERA NAÓN: So you are going
3 still to address that, because I have a question in
4 that connection.

5 MS. SILBERMAN: If you want to ask now, I'm
6 happy to try to address it as well.

7 ARBITRATOR GRIGERA NAÓN: Okay.

8 I am looking at the document, which is
9 Exhibit C-0167, which is the Decision of the
10 Panamanian Supreme Court as to what extent this
11 cassation appeal was going to be accepted. And there
12 it discriminates between two different concepts. One
13 concept refers to the evidence, and the other concept
14 refers to what they call—I'm looking at the English
15 translation—"The second concept corresponds to the
16 direct violation, the latter being invoked
17 accordingly."

18 Now, this second violation is the only one in
19 which a reference is made to Article 217, but this,
20 counsel, was rejected as a basis for the cassation.
21 And I think that the argument that has been made by
22 your opposing counsel is that since this was outside

1 of the scope of what the Cassation Court had to
2 decide, the fact that the Cassation Court anyway made
3 a reference to Article 217 was what they call
4 "inconsistent," and this is part of their basis of
5 their denial of justice argument.

6 So, nothing that happened before is relevant,
7 that's according to the opposition. What seems
8 relevant is what the Cassation Court said they
9 couldn't look at, and finally looked at, and on that
10 basis made a decision.

11 You understand what I'm saying?

12 MS. SILBERMAN: I do, yes.

13 ARBITRATOR GRIGERA NAÓN: Okay.

14 MS. SILBERMAN: So, I would like to--

15 ARBITRATOR GRIGERA NAÓN: This is why I said
16 chronologically it doesn't fit with your analysis so
17 far, but if you want me to raise it, I raise it.

18 MS. SILBERMAN: So, I'd like to respond in
19 part now and come back to the question again later
20 once I've had a chance to re-review this particular
21 document in context.

22 But part of the answer is if the question is:

1 "does one document state that the court is not going
2 to be addressing this issue, and then the court does
3 address that issue?" That may be a question of
4 mistake.

5 If the question is, did the parties have an
6 opportunity to be heard – which is what actually is
7 the question under customary international law,
8 because courts cannot be held in violation of
9 international law for a simple typo, a mistake –

10 If that second piece is what the question is,
11 there's no doubt that the Bridgestone Litigants had an
12 opportunity to be heard on all of these issues. And,
13 in the pleadings that were submitted after that point,
14 the Bridgestone Litigants themselves discussed the
15 issue of recklessness.

16 So we will turn to that, and as you will see,
17 this issue came up again and again and again in the
18 appellate proceeding, which we will get into.
19 Eventually, the court issued a ruling on the issue of
20 recklessness. The Bridgestone Litigants asked the
21 court to do that in their request for relief, and the
22 Claimants make no complaint whatsoever about that

1 finding. It's just when the court ruled against them
2 they have some sort of issue.

3 ARBITRATOR GRIGERA NAÓN: I understand you're
4 going to look at a document and come back?

5 MS. SILBERMAN: Yes.

6 ARBITRATOR GRIGERA NAÓN: Okay. Thank you.

7 MS. SILBERMAN: So, for now, let's continue
8 with the timeline in the evidentiary phase.

9 As I mentioned, the court had established
10 dates for the examination of witnesses, and I'd like
11 to walk you through a bit of that testimony because
12 it's quite revealing.

13 So, first, Muresa's Tire Sale Manager
14 testified and was cross-examined by the Bridgestone
15 Litigants, and here is what he had to say. He says:
16 "When we found out about the objection to the
17 registration of the [RIVERSTONE] brand, we had to
18 create contingency plans . . . [and] had to obtain
19 other brands to satisfy the needs of our customers."

20 This was harmful because: "Introducing these
21 brands that were not at the market at that time
22 recognized," it "forced us to introduce them at a

1 lower price," and that was "detriment[al] [to] the
2 company's profit margin."

3 Then there is cross-examination by the
4 Bridgestone Litigants: "Will the witness state the
5 reason for adopting a contingency plan?"

6 Well, the witness says, "we were worried
7 about an instruction that would allow the Bridgestone
8 Corporation to carry out seizures or prevent the sale
9 of []tires[,] and the situation was very delicate
10 [because] we had product[s] in the warehouse, product
11 in transit, and product in the factory with the
12 RIVERSTONE brand."

13 Now, later that day, there's more testimony,
14 this time from Muresa's Warehouse Manager. This
15 witness testifies and is cross-examined by the
16 Bridgestone Litigants. And here, there's a discussion
17 of when the witness first heard of the challenge that
18 was submitted by the Bridgestone Litigants, and the
19 witness explains: Well, in April of 2005, "Management
20 held a meeting with the sales persons and [the
21 witness], informing [them] that they [needed] to cease
22 selling RIVERSTONE [tires] . . . and not to import

1 [any] more" -at least "until some issues with the
2 BRIDGESTONE and FIRESTONE brand were resolved."

3 And then, on cross-examination, the
4 Bridgestone Litigants come up with what they are sure
5 is a winning argument: Do you have a document?
6 "Could the witness state if you remember a document
7 that refers to the Bridgestone Corporation and
8 Bridgestone Licensing with the order to halt sales?"

9 This pattern repeats itself again and again.

10 So later, we have Muresa's import manager
11 being examined, and the witness first testifies on
12 whether or not she knows that, "in addition to
13 challenges that occurred in Panama[:] Were there
14 [other] challenges [from] other countries?"

15 No objection from the Bridgestone Litigants.

16 The witness answers: "Correct, in the United
17 States, also in China, countries in which we sold our
18 products such as the Dominican Republic, Haiti,
19 Colombia, Venezuela"

20 And then on cross, there is the question
21 again: Do you have a document? "Can the witness say
22 if she remembers or she knows whether she saw a

1 written document from Bridgestone Licensing and
2 Bridgestone Corporation requesting the stoppage of
3 manufacturing and sale of the Riverstone product?"

4 This happens again, again, and again.

5 So, from April 23rd to the 5th of May,
6 additional witnesses testified and are cross-examined
7 by the Bridgestone Litigants. The witnesses discuss
8 opposition proceedings both in Panama and abroad, and
9 they testify in detail about the resulting impact.

10 And on cross, every witness is asked whether
11 he or she has seen any correspondence from the
12 Bridgestone Litigants requesting the suspension or
13 cessation of RIVERSTONE sales. The Bridgestone
14 Litigants were challenging the witnesses to find a
15 document.

16 So here are some of the occasions on which
17 the Bridgestone Litigants don't object to questions
18 about opposition proceedings abroad, and here are the
19 exchanges asking for documents: "Will the witness
20 state . . . were you presented or shown a note or
21 document ordering a halt to the importation or
22 production of RIVERSTONE products from Bridgestone

1 Corporation or Bridgestone Licensing?" "Will the
2 witness state if . . . at any time [you've] received
3 from the Bridgestone Corporation or Bridgestone
4 Licensing companies any letter or corporation [sic]
5 requesting that, there be a suspension or cessation of
6 sale of RIVERSTONE products?" Have you seen a
7 document?

8 This continues, again, and again, and again.

9 And at one point, Muresa and Tire Group
10 actually object. They say it's fine to ask this
11 question, but you should ask it of someone else.
12 You're asking a person who wouldn't have any
13 knowledge. And the Bridgestone Litigants push forward
14 with the question regardless. They wanted to hear the
15 answer.

16 Now, all of this changes after L.V.
17 International submits its Coadyuvante Petition. On
18 May 10th, 2010. L.V. submits a petition--

19 PRESIDENT PHILLIPS: Might that be a good
20 moment to adjourn for lunch?

21 MS. SILBERMAN: Yes, shall I just finish the
22 sentence so we have--

1 PRESIDENT PHILLIPS: Yes.

2 MS. SILBERMAN: So L.V. International submits
3 a coadyuvante petition, and appended to that Petition
4 is a notarized copy of the Demand Letter. The
5 Petition itself describes this as a "threat" against
6 Muresa, Tire Group, and L.V. International.

7 We will come back to this after the break.

8 PRESIDENT PHILLIPS: We'll adjourn until
9 2:00.

10 (Whereupon, at 1:01 p.m., the Hearing was
11 adjourned until 2:00 p.m., the same day.)

12 AFTERNOON SESSION

13 PRESIDENT PHILLIPS: Right. Shall we resume?

14 MS. SILBERMAN: Yes.

15 Good afternoon, Mr. President, Members of the
16 Tribunal.

17 Now, before the break, we were in the midst
18 of the First Instance Proceeding at the evidentiary
19 phase, during the period of time when the parties were
20 presenting questions to the various experts. And as I
21 mentioned, there was this pattern going on where the
22 witnesses for the Muresa and Tire Group – which all of

1 them were because the Bridgestone Litigants didn't put
2 forward any witnesses of their own — now, all
3 those witnesses were testifying: "We were frightened;
4 we were frightened that tires would be seized; we were
5 told by management to stop production, to just stop
6 selling tires for a while." And every single time, the
7 Bridgestone Litigants came back and said: "But do you
8 have a document from Bridgestone Corporation or
9 Bridgestone Licensing stating that this should
10 happen?" "Do you have a document?" "Do you have a
11 document?" "Do you have a document?" And the
12 witnesses, some of them, weren't people who would have
13 seen that particular document — like a person who was
14 the manager of the warehouse.

15 And so, this goes on for some time until we
16 get to May 10th of 2010: L.V. International
17 submits the document. It submits a coadyuvante
18 petition, and it appends to that petition a notarized
19 copy of the Demand Letter, describing the letter as a
20 threat against Muresa, Tire Group, and L.V.
21 International.

22 Now, a few days later — and this had been

1 pre-scheduled – the President of L.V. International
2 was coming to testify. And he's examined, asked
3 questions by Muresa and Tire Group, and then
4 cross-examined by Bridgestone Licensing and
5 Bridgestone Corporation. And here is what happens on
6 direct: Muresa and Tire Group asked him: "Will the
7 witness state if you have seen a document, any threats
8 or document which would prevent the sale of RIVERSTONE
9 tires?"

10 The Bridgestone Litigants object. After
11 spending all this time saying, "do you have a
12 document, do you have a document, do you have a
13 document," Muresa presents the question, and the
14 Bridgestone Litigants object. Now, that said, later
15 in the day, the witness goes on to testify about the
16 Demand Letter, and the Bridgestone Litigants pose
17 questions on cross-examination.

18 Following this testimony on the
19 24th of May 2010, the experts submitted their reports.
20 As I mentioned earlier, there were experts for Tire
21 Group and Muresa; there was an expert for the
22 Bridgestone Litigants; and there also was a

1 court-appointed expert as well. And both the
2 court-appointed expert and the Muresa/Tire Group
3 experts appended the Demand Letter to their reports.

4 In late May of 2010, the parties examined the
5 experts, and the court-appointed expert explains that
6 she had asked Muresa's CPA and the Sales Manager for
7 any document which stated that they couldn't sell
8 RIVERSTONE tires, and in return, she received the
9 Demand Letter. That's why it was appended to her
10 report. In addition, the Muresa and Tire Group
11 experts also cited the Demand Letter as a contributing
12 factor to the injury. The Bridgestone Litigants asked
13 questions about the letter on cross.

14 Then we move on to the submissions phase,
15 which was in June of 2010. So, L.V. International at
16 that point submits a corrected coadyuvante petition.
17 But this petition, just like the earlier version, also
18 discusses and encloses the Demand Letter.

19 Following that, Muresa and Tire Group
20 presented closing arguments in writing. And, let me
21 just show you a couple of those.

22 The submission quotes the Demand Letter in

1 full and it discuss it throughout pages 3 and 4 and 34
2 and 48--on 40, 41, 42, 61, 63. And Muresa and Tire
3 Group allege that they had been injured through
4 "reckless and malicious" acts by the Bridgestone
5 Litigants. Their argument is, in essence, that "the
6 [Bridgestone Litigants] began an international
7 persecution of [Muresa and Tire Group] at the global
8 level and even tried to intimidate them, successfully,
9 by announcing to [their] clients or buyers throughout
10 the world that they would be subject to legal actions
11 filed by them."

12 Now, one week later, which means that the
13 Bridgestone Litigants had a week to respond, the
14 Bridgestone Litigants presented their closing
15 arguments, and here is what they had to say:

16 First, their closing argument advanced
17 arguments in respect of the legal standard. Again,
18 the Bridgestone Litigants insisted that "the
19 claims . . . are governed by Article 217 of the
20 Judicial Code" There also were arguments in
21 the submission on procedural matters. So, here you
22 see, for example, the res judicata theory – the

1 theory that, because the Opposition Proceeding Court
2 had in its statement on costs concluded that the
3 Bridgestone Litigants had acted in good faith, that
4 the tort proceeding wasn't allowed to revisit that
5 issue.

6 There also were alleged violations of the
7 principle of consistency. You've seen that discussed
8 in Claimants' pleadings in this proceeding as well.

9 And importantly, the Bridgestone Litigants
10 also advanced arguments on and objections to the
11 Demand Letter. They argued that it was submitted
12 extemporaneously. They argued that it was irrelevant
13 because it didn't refer, on its face, to any of the
14 parties in the proceeding. They argued that it was a
15 copy and incorrectly translated, that it was submitted
16 in contravention of certain articles of the Judicial
17 Code, that again Claimants repeat in their pleadings
18 in this proceeding. And notably, all of these
19 arguments were in respect of the version of the Demand
20 Letter that was appended to the expert report of
21 Muresa and Tire Group. There was no objection at all
22 to the copy of the Demand Letter that was attached to

1 the court-appointed expert's report.

2 Now, in addition to this, the Bridgestone
3 Litigants also advanced merits defenses. They said:
4 "It is false that the note constitutes an intimidating
5 action against [the Plaintiffs], due to the fact that
6 it is addressed to an American attorney . . . and is
7 related to a trial in the United States lost by L.V.
8 International" They also assert that it has
9 been "proven that the [Bridgestone Litigants] acted in
10 good faith and in the lawful exercise of a
11 right"

12 In addition to merits arguments, and
13 procedural arguments, and objections to evidence, and
14 analysis of evidence, there also was a discussion of
15 damages. They argued "the non-existence of the causal
16 nexus." They said there was no damage that has been
17 verified that was suffered either by Muresa or by Tire
18 Group.

19 Now, after this point, the First Instance
20 Court rejected the Bridgestone Litigants' Motion to
21 Dismiss – which as you'll recall they submitted at the
22 outset of the proceeding. And a few weeks after that,

1 the First Instance Court rendered its decision on the
2 merits. Let's turn to this now.

3 A couple of things are notable, the first of
4 which is that the First Instance Court didn't rule on
5 the objections to the admission of the Demand Letter
6 as an attachment to the report of Muresa and Tire
7 Group's experts. This is notable because, as former
8 Justice Lee explains: "[I]f a judge does not rule on
9 an objection within a legal period, the evidence is
10 considered admitted by operation of law, it is
11 incorporated into the record, and becomes part of the
12 evidence of the proceeding."

13 Second, the First Instance Court rejected the
14 res judicata argument. It stated that the parties in
15 the Panamanian Opposition Proceeding "were not totally
16 the same parties involved in th[is] proceeding" – the
17 Tort Proceeding – and "n[or] is there identity of
18 property, or object, or claim."

19 It continued: "Under no assumption can a res
20 judicata objection operate in this proceeding because
21 it does not conform to any of the assumptions
22 enshrined in the standard."

1 Now, earlier today, Mr. Williams argued that
2 the good-faith statement was "final and binding."
3 You'll find that at Page 70 of the provisional
4 transcript. But importantly, in their pleadings, the
5 Claimants conceded that "[Bridgestone Licensing's] and
6 [Bridgestone Corporation]'s application for a res
7 judicata declaration was refused"

8 The third point about the First Instance
9 Court's ruling that is important is that it rejected
10 the claim: rejected the claim by Muresa and Tire
11 Group. In doing so, it accepted that in principle
12 "[f]ear of seizure caused the Plaintiffs to stop
13 production and sale of the RIVERSTONE brand." But then
14 the court continued, "that wasn't a decision based on
15 any judicial order." It continued: "Muresa
16 Intertrade alleges as a basis for their claim, that
17 they were prevented from selling and distributing the
18 RIVERSTONE brand as a result of the [Opposition
19 Proceeding]. That's why the claim is denied."

20 Let's turn then to the appellate proceeding.

21 On January 5th, 2011, Muresa and Tire Group
22 appealed the First Instance Decision. And you should

1 know that the recourse of appeal enables the Court of
2 Appeals to conduct the full review of the entire case,
3 examining everything that's done in the proceedings.

4 Now, Professor Thomas, you had asked a
5 question earlier about the provisions of the Judicial
6 Code, to the extent that they existed, whether they
7 would enable a party to introduce new evidence — For
8 example, following the Coadyuvante Petition. And in
9 an appeal, this is permitted. The parties are
10 permitted to introduce new evidence, the parties are
11 permitted to challenge aspects of the prior ruling,
12 and the court at any point in the proceedings is
13 permitted ex officio to introduce new evidence. On
14 top of that, the parties are permitted to ask the
15 court or the judge to do that. So, for a first
16 instance proceeding and an appeal, Article 793 of the
17 Judicial Code is what covers this, and in a cassation
18 proceeding, it's Article 1195. The parties' rights to
19 ask that the justices or judges do this is confirmed
20 in Article 473 of the Judicial Code.

21 Now, here is what Muresa and Tire Group
22 argued in their appeal: First of all, it was all

1 about the Demand Letter. The Demand Letter was the
2 central focus. The Demand Letter was mentioned
3 throughout the submission, including in the section
4 setting out the request for relief. In addition,
5 Muresa and Tire Group argued that the Demand Letter
6 was a threat that the Bridgestone Litigants fulfilled
7 by opposing registration in various jurisdictions.

8 In terms of procedural matters, the
9 submission observed that the Coadyuvante Petition was
10 never decided by the First Instance Court, and the
11 damages claim was increased to \$5.7 million.

12 Now, as before, the Bridgestone Litigants
13 responded. They responded on the 14th of January
14 of 2011, and this was another opportunity for the
15 Bridgestone Litigants to be heard.

16 In their response, they asserted that they
17 had already established the absence of recklessness
18 before the First Instance Court. And although the
19 Claimants now allege that Bridgestone Corporation and
20 Bridgestone Licensing didn't have an opportunity to be
21 heard, here it states expressly: "Our clients, in
22 their defense, established that there was

1 no . . . recklessness or fraudulent act." They
2 presented a defense on this issue, one that they were
3 satisfied with.

4 Now, as before, the Bridgestone Litigants
5 repeated their argument that the governing law is
6 Article 217 of the Judicial Code. They stated,
7 "Article 217 of the Judicial Code is what governs the
8 circumstances in question." "The legal regulation
9 that governs in this case is Article 217 of the
10 Judicial Code." "[T]hese proceedings should be
11 analyzed and applied from the point of view of
12 Article 217 of the Judicial Code."

13 And in addition, the Bridgestone Litigants
14 advanced arguments on evidence – including the Demand
15 Letter – and they presented a merits defense. They
16 stated: "It's necessary, according to Article 217,
17 for a party to have acted recklessly or in bad faith."
18 "The claimant party has not proven nor will [it] be
19 able to prove that our clients acted in this
20 manner" "[O]n the contrary, the [Bridgestone
21 Litigants] acted in good faith"

22 And in addition to this, the Bridgestone

1 Litigants affirmatively asked the Appellate Court to
2 decide the question of recklessness. In their request
3 for relief, they asked for a conclusion that their
4 actions in the underlying proceedings, the Opposition
5 Proceedings, "were not reckless or in bad faith."

6 On the 6th of April 2011, the Appellate Court
7 ordered the First Instance Court to decide the
8 Coadyuvante Petition. So, that issue went back to the
9 lower court; and, on May 5th, the First Instance Court
10 rejected the Coadyuvante Petition. Its conclusion was
11 that the Petition was essentially out of time. So,
12 L.V. International appealed, requesting to intervene
13 as a coadyuvante in the appellate proceeding, and the
14 Bridgestone Litigants then had an opportunity to
15 object. They objected to the intervention of L.V.
16 International as a coadyuvante.

17 And, importantly, they objected to both "the
18 form and the substance of every piece of evidence
19 submitted with the third-party Coadyuvante
20 Application." The argument was that they were
21 "irrelevant to the proceeding," and that those
22 documents were "foreign documents that were not

1 properly authenticated." Therefore, they were of
2 little probative value.

3 Now, earlier today, Mr. Williams said that
4 the problem with the admission of the Demand Letter –
5 or the submission of the Demand Letter –was that the
6 Bridgestone Litigants didn't have a chance to respond.
7 If they had a chance, he said, "they would have
8 objected to relevance." That's on pages 96 to 97 of
9 the transcript. But they did. They objected on
10 relevance grounds. They discussed those issues that
11 Claimants say they didn't have an opportunity to be
12 heard on.

13 Later that month, on June 19th, the Appellate
14 Court granted the Coadyuvante Petition, explaining
15 that the Petition contained relevant evidence. And
16 this didn't quite come through in the English version,
17 so I just wanted to put up here for you the Spanish
18 version, which as you will see it says (in Spanish) "y
19 a ella se acompañaron pruebas pertinentes" (through
20 interpretation) "the relevant evidence was attached,"
21 (in English) "accompanied by pertinent evidence."

22 Following this, the First Instance Court

1 issued a formal notice of the reinsertion into the
2 physical file of the Coadyuvante Petition. So, there
3 can be no question that the Coadyuvante Petition, the
4 documents that were attached to it, and what was
5 discussed in that Petition became part of the formal
6 file in the Appellate Proceeding. This was the file
7 that went up to the Panamanian Supreme Court.

8 Following this, in May of 2013, the Appellate Court
9 issued a judgment dismissing the appeal. Let's turn
10 now to that decision.

11 So, the decision began by stating that Muresa
12 and Tire Group's "disagreement with the First Instance
13 Court inevitably leaves us to exhaustively examine the
14 body of evidence that is the basis of the claim, in
15 accordance, of course, with the requirements to
16 establish non-contractual liability." What does that
17 mean? Specifically, it means that the court "needs to
18 verify whether the Respondents acted recklessly and in
19 bad faith."

20 Now, the court observed that "there are no
21 precise rules to define recklessness and malice." But
22 "recklessness – represented by an abuse of the

1 litigation right – should be characterized by
2 excessive conduct, where recklessness goes beyond a
3 mere exercise of procedural rights authorized by the
4 law in defense of an interest.”

5 And here is what the Appellate Decision had
6 to say in its analysis: "From an exam[ination] of the
7 record, this court deems that the Plaintiffs did not
8 comply with the burden to prove the factual
9 requirements of the legal rules invoked in this
10 case. . . . The Plaintiffs did not prove that the
11 Respondents had incurred excesses beyond the exercise
12 of a right that the law itself allows in this type of
13 business.”

14 Now, again, earlier today, the Claimants
15 alleged that the finding that the Supreme Court made
16 that the lower court had made a mistake on the issue
17 of the existence or not of evidence is impossible to
18 understand. But it's not, because what's on the screen
19 – plus an additional sentence that I'll read to you –
20 represents the entirety of the Appellate Court's
21 analysis. So, let me read the entire paragraph to
22 you.

1 It states: "From an exam of the record, this
2 court deems that the Plaintiffs did not comply with
3 the burden to prove the factual requirements of the
4 legal rules invoked in this case. The Plaintiffs
5 evidently did not prove that there was recklessness,
6 willful misconduct, or gross negligence in the
7 Respondents' conduct when the Respondents opposed the
8 trademark registration filed by the Plaintiffs before
9 the courts. The Plaintiffs did not prove that the
10 Respondents had incurred excesses beyond the exercise
11 of the right that the law itself allows in this type
12 of business."

13 This was the only discussion. And what the
14 Supreme Court was saying was that, in this discussion,
15 evidence is missing. It's not impossible to
16 understand.

17 Now, this brings us, finally, to the
18 cassation proceeding.

19 PRESIDENT PHILLIPS: Just before we go on, I
20 don't think we've got any evidence as to the case load
21 on the First Superior Court. All cases going up to
22 cassation would have to go through this appellate

1 process.

2 MS. SILBERMAN: Yes.

3 PRESIDENT PHILLIPS: So, would it be right to
4 infer they have a pretty heavy case load as well?

5 MS. SILBERMAN: I can ask Justice Lee if he
6 can find the numbers, but yes, in general, a cassation
7 proceeding is a challenge against a second instance
8 ruling, so they would have to follow through in that
9 way.

10 So, Muresa and Tire Group initiated their
11 Cassation Proceeding by means of a Cassation Request
12 dated the 1st of July of 2013. And let's just touch
13 briefly on some of the basic facts about cassation.

14 Cassation, as mentioned, is a mechanism for
15 reviewing and vacating second instance decisions, and
16 this mechanism is only available in instances of
17 certain procedural and substantive errors. In certain
18 situations, if a decision is vacated on particular
19 procedural grounds, the case is remanded to the lower
20 court. But if a decision is vacated on substantive
21 grounds, the Supreme Court decides the case and is
22 permitted to order ex officio that evidence be

1 produced.

2 Now, cassation proceedings begin with an
3 admissibility phase. And if a cassation request
4 survives this phase, then the parties may request that
5 an oral hearing be held. The default style of
6 pleading is by means of written submissions. In this
7 particular case, there wasn't any request for a
8 hearing.

9 Now, the Cassation Request was based on two
10 alleged grounds. The first alleged basis was that the
11 Appellate Decision contained a factual error
12 pertaining to the existence or absence of evidence.
13 The theory was that outcome-determinative evidence had
14 been ignored.

15 Now, I don't have this on the slide, but I
16 should mention that, in this first request as well, on
17 page 7 of the Cassation Request, it expressly states
18 that this claim was based on Article 217 of the
19 Judicial Code in addition to several others. This
20 also was the case for the second Cassation Request.
21 And the theory there was that the Appellate Court
22 directly contravened Articles 1644 of the Civil Code

1 and Article 217 of the Judicial Code by failing to
2 apply them.

3 The relief requested was revocation of the
4 Appellate and First Instance Decisions, and the amount
5 of \$5 million in damages plus expenses or costs.

6 Now, in terms of the evidence that supposedly
7 was ignored, there were six items, as the Claimants
8 mentioned earlier: The Demand Letter; tire sales
9 certifications by the companies' CPA; the Bridgestone
10 Litigants' withdrawal of their appeal in the
11 Panamanian Opposition Action; witness testimony on the
12 damage suffered by Muresa and Tire Group; witness
13 testimony on the effect of the Bridgestone Litigants'
14 threats and foreign actions; and Muresa and Tire
15 Group's expert report.

16 Following receipt of that document, the
17 Bridgestone Litigants objected to the admissibility of
18 that cassation request. Here again they had an
19 opportunity to present arguments. They argued, first
20 of all, that the Appellate Court had examined all six
21 items of evidence; that the evidence was not
22 outcome-determinative; that the alleged threats or

1 warning don't actually constitute any type of damage
2 because Muresa and Tire Group could have chosen to
3 ignore those threats; and then they argued that the
4 second ground for cassation was duplicative of the
5 first.

6 In December 2013, the Supreme Court deemed
7 the first Cassation Request admissible but it rejected
8 the second for being duplicative. And the Decision is
9 signed by Justices Oyden Ortega Durán, Hernán de León
10 Batista, and Harley Mitchell.

11 Now, I would like to return to the question
12 that was asked earlier about what was actually stated
13 in this decision on admissibility. So, if you turn to
14 the document, which is Exhibit R-50.

15 Sorry, Exhibit C-167.

16 Let's turn to page 2.

17 And in the second paragraph it states that
18 "the Cassation Recourse is related to the merits and
19 two concepts are invoked." In the next paragraph it
20 goes on to discuss the first concept. And then
21 following that, it states that the provisions of law
22 that had been invoked were Articles 780 and 217 of the

1 Judicial Code, in addition to Article 1644 of the
2 Civil Code, as well as Article 1 of the law Number 57
3 of September 1st, 1978.

4 Following that, it states that grounds for
5 cassation have been met, and again this comes through
6 in the original Spanish version; the English
7 translation may have some issues. But in any event, in
8 the following paragraph, they then go on to discuss
9 the second concept, and further down Article 217 of
10 the Judicial Code and Article 1644 are mentioned as
11 well. So, it should have been clear that both of
12 those – to the parties at least – that both of those
13 provisions would be at issue in the ensuing Cassation
14 Proceeding. And, in fact, it was clear because the
15 parties presented arguments on those issues.

16 So, on January 3rd, 2014, Muresa and Tire
17 Group submitted their arguments in support of
18 cassation, and here is what they argued:

19 First, they said: "The Appellate Court
20 fail[ed] to consider evidence that appears in the file
21 and that clearly proves that the Defendants did not
22 act in good faith" And they said: "There is

1 a series of . . . different elements of evidence that
2 lead to the conclusion that the defendants' actions .
3 . . involved recklessness, thus causing damage to our
4 clients. . . . [W]e are not faced with an isolated
5 incident or piece of evidence," as Claimants had
6 argued this morning, "but a series of evidence that
7 was ignored."

8 And they argued that "the defendants,"
9 meaning the Bridgestone Litigants, "because of their
10 multinational power, are in a position to easily
11 oblige small companies . . . to cease production on
12 account of pressure." These companies (the
13 Bridgestone Litigants), they argued, "make every
14 effort to remove their competitors from the
15 market . . . and use their lawyers to ensure that
16 competitors have no doubt regarding the seriousness of
17 their threats." In essence this was a response to the
18 "but we were only filing an opposition suit" argument.
19 That was all that it was. "No," Muresa and Tire Group
20 say, it was more than that, given the size of the
21 Bridgestone Litigants, and the fact that they were
22 using lawyers to enforce their threats.

1 The Bridgestone Litigants then respond and
2 here is what they have to say. First, they note that:
3 "The appellant insists that there has been [a] bad
4 faith and recklessness [allegation]" – "a claim that
5 can be tried." So, the res judicata argument
6 disappears.

7 Then they go on to say that, in order
8 for the claim "to be recognized, there must be
9 evidence that determines and demonstrates the
10 recklessness of the judicial action that is
11 alleged to be the cause of the damage." And
12 then they walk through every single item of
13 evidence, presenting arguments. They touch on
14 the Demand Letter, arguing that it "has no
15 evidentiary value," and also making technical
16 and procedural arguments. They make arguments
17 on the CPA certifications, arguing that they go
18 to quantum as opposed to the existence of
19 injury. They discount the withdrawal of the
20 appeal, arguing that it "doesn't represent the
21 abuse of the right to litigate." And then
22 continue on with the remaining three. "The

1 statements [of testimony] of the employees of
2 the company on the probable factors that had an
3 impact on the stoppage of the [sale] of a
4 product doesn't [actually] constitute evidence
5 of damage by the [Bridgestone Litigants]."

6 "The alleged threat or se[izures] in other
7 countries . . . are totally irrelevant and
8 pointless" "The accounting expert . .
9 . of the Plaintiff . . . doesn't have the
10 ability to [overturn]the appealed decision
11 because it focuses on [quantifying] the
12 possible damage," but doesn't establish
13 causation.

14 They had an opportunity to be heard
15 on all of these points – and exercised it.

16 And so eventually, based on all of these arguments
17 and everything that had come before them, the Supreme
18 Court issues its ruling on May 28th of 2014, and it
19 vacates and overturns the Appellate Court Decision.

20 Now, Claimants asserted this morning that
21 "our principal point is that the decision made by the
22 Supreme Court simply makes no sense and is not

1 coherent." That was at page 71. Well, when you walk
2 through the reasoning, it does make sense. Here is
3 what the Supreme Court said.

4 It stated, there was "an infringement of
5 substantive rules of law due to factual error
6 regarding the existence of evidence." That was the
7 first basis for cassation invoked. The Court
8 continues: This basis for cassation "occurs when
9 evidence in the proceeding was ignored by the
10 Appellate Court when issuing a decision, and when such
11 evidence would have had an influence on the
12 dispositive part of the decision."

13 "[A] thorough review of the challenged
14 decision shows that the evidence referred to in the
15 list of six items was ignored."

16 "Now it is up to this Chamber [of the Court]
17 to determine if an appropriate analysis of that
18 evidence supports the Plaintiffs' claims, thus having
19 an influence on the dispositive part of the
20 [Appellate] Decision."

21 "This Chamber fully verified the body of
22 evidence on which the notion of factual error is

1 based”

2 “[A]n analysis of the evidence . . . ha[s] an
3 effect on the dispositive part of the [challenged]
4 judgment. That is why the judgment must be
5 overturned.”

6 “This Chamber shares the doctrinal analysis
7 set forth in the [Appellate] Court'[s] Decision,”
8 meaning “[p]rocedural recklessness is a behavior
9 adopted by someone who knows, or should know, that he
10 has no reason to litigate and yet does it, abusing
11 jurisdiction.”

12 Nevertheless, “we do not share the [Appellate]
13 Court's assessment[] that the evidence submitted does
14 not show any negligence by the [Bridgestone
15 Litigants], as provided for in Article 1644.”

16 “[T]here [was] strong evidence that [Muresa
17 and Tire Group] had a legal right to market a product,
18 [and] that such product was also substantially
19 important to generate income”

20 And yet the Bridgestone Litigants'
21 “representatives stated, in an intimidating manner,
22 that opposition proceedings were going to be filed in

1 various countries. . . . They also added, without any
2 legal basis, at least under Panamanian Law, that the
3 Plaintiffs should abstain from selling the product.
4 This is obviously as in plainly intimidating and
5 reckless conduct."

6 "The [Bridgestone Litigants] filed an action
7 lacking in legal grounds . . . by opposing the
8 registration of the RIVERSTONE tire brand." In
9 essence, they "went to extremes to oppose the
10 registration of a product brand that was conveniently
11 commercially competitive. And then, after spending a
12 significant amount of time in litigation, they
13 withdrew the appeal that they had filed against [the]
14 adverse Decision."

15 Now, "[i]t is not this Chamber's intention to
16 say that initiating a legal action to claim a right
17 may be interpreted as a synonym for damages that may
18 be caused" to the other party. So, it's not the mere
19 act of initiating an opposition proceeding that's a
20 problem. It's just in this case when "there's strong
21 evidence that the Plaintiffs/Appellants [Muresa and
22 Tire Group] had a legal right to market a product,

1 [and] that[] product was also substantially important
2 to generate income, and conveniently a commercially
3 competitive item, such a situation may be key for
4 anyone who, with no strong legal grounds and the will
5 to cause damages to such commercial competitiveness,
6 wishes to jeopardize the party's dominant market
7 presence."

8 "This Chamber considers that the conduct by the
9 [Bridgestone Litigants] is precisely a reflection of
10 such a situation," and "[their] behavior cannot be
11 held as good faith behavior; indeed, it is negligent
12 behavior."

13 The Court continues: "The [opposition]
14 action caused irreversible damages to the key part of
15 the Plaintiffs' business activities."

16 "[E]xpert accounting reports show what the
17 RIVERSTONE brand meant for the Plaintiffs . . . in
18 terms of sales [I]t was a well-positioned
19 brand, well-known for durability and quality." And
20 "losing this product has a substantial impact in terms
21 of the companies' revenue."

22 The "expert report also shows a decrease in

1 sales of [Tire Group]. For the year 2005, sales of
2 the RIVERSTONE brand were 56% of total sales, in 2006
3 they went down to 33%, in 2007 to 35%, and in 2008 to
4 2%. The report states that decreases were caused by
5 the Opposition Request against the trademark
6 registration."

7 Now, in their pleadings and again this
8 morning, the Claimants asserted that they simply
9 couldn't follow the Supreme Court's reasoning on
10 damages. But, again that's not true. Following the
11 issuance of the Supreme Court Judgment at issue, the
12 Bridgestone Litigants attempted in various ways to
13 challenge that decision in the Panamanian courts. And,
14 one of the motions they submitted was a Motion for
15 Clarification and Revision. And, in that document they
16 laid out in meticulous detail what exactly the Court
17 had done. They understood the reasoning. It was
18 plain that it could be followed.

19 Now, the Court also mentioned that this same
20 situation on damages: "the situation is also verified
21 by witness statements made by Plaintiffs' employees
22 [which] showed a sales crisis reflected in the

1 Plaintiffs' earnings which, despite implementation of
2 contingency plans, could not prevent the loss of sales
3 or market position of the RIVERSTONE brand."

4 And so, in light of all of this, the Court
5 "decides as follows: [The Bridgestone] Litigants are
6 ordered to jointly pay Muresa and Tire Group the sum
7 of . . . US\$ 5 million," and to "jointly pay all of
8 the procedural costs to the Plaintiffs . . . as well
9 as expenses."

10 The Claimants' reaction to this is that this
11 decision is "fundamentally unfair and outrageously
12 wrong and cannot be justified on any rational basis."
13 They go so far as to argue that the Supreme Court
14 Judgment is "so clearly and manifestly wrong that it
15 could only have been procured through corruption."
16 "The result was shocking," they say. They used that
17 word this morning; they used it in their pleadings;
18 it appears in the witness statements: "Shocking."

19 But is it so shocking? Is it shocking that
20 the Supreme Court overturned an Appellate Decision?
21 Can't be; that happens all the time. Is it shocking
22 that the Supreme Court decided a merits claim? No,

1 that possibility is expressly contemplated in the
2 Judicial Code, and both Parties' Panamanian Law
3 experts agree that such is the case. Now, there is a
4 citation missing on this slide. It should be to
5 Exhibit R-138.

6 Is it shocking that the Bridgestone Litigants
7 might suffer an adverse decision? No. Every party
8 can lose, and the Bridgestone Litigants even planned
9 for that eventuality.

10 In addition, to the extent that the
11 Bridgestone Litigants were concerned about losing, it
12 may be that they should have hired specialized Supreme
13 Court counsel before the Supreme Court Judgment was
14 rendered. As the Claimants explained in their
15 Memorial, it wasn't until after the Supreme Court
16 Judgment they supposedly found specific--counsel with
17 specific expertise in Supreme Court matters.

18 Is it shocking that the Supreme Court might
19 rule on the basis of recklessness? No. The lower
20 court decided on that basis, and the Bridgestone
21 Litigants accepted it.

22 Is it shocking that a court might consider

1 the Bridgestone Litigants' behavior to be aggressive?
2 Not shocking, either. Claimants' witness,
3 Mr. Kingsbury, has stated before the U.S. Government:
4 "We are extremely aggressive with "-STONE" suffix
5 marks."

6 Is it shocking that a court might conclude
7 that trademark policing had gone too far? No. Again,
8 in Claimants' own words, "trademark opposition
9 actions . . . are specifically designed to balance the
10 right of the trademark holder to protect its brand[]
11 with the right of other entities to conduct business
12 and compete fairly." And that means necessarily that
13 there is a line. And any line can be crossed.

14 What about the Demand Letter? Is it shocking
15 that the Demand Letter was part of the analysis? It
16 can't be. The Bridgestone Litigants egged that on.
17 They asked question after question after question,
18 challenging Muresa and Tire Group to find a document.
19 "Have you seen this document?" "Do you have a
20 document?" "Can you prove that with a document?" "Can
21 I see a document?" The document was submitted. It
22 was a document that existed. It was an authentic

1 document. How is this shocking?

2 Is it shocking that a court might conclude
3 that the realization of the threat in the Demand
4 Letter had caused a decrease in sales? That can't be
5 shocking, either. Mr. Kingsbury conceded that that
6 was the purpose – that the purpose of the letter was
7 to try to “deter the person who is trying to register
8 and to use the mark from actually using it.”

9 And further, the First Instance Court, if
10 you'll recall, concluded that fear of seizure had
11 caused the plaintiff to stop production and sale of
12 the RIVERSTONE brand. And, the Claimants haven't
13 advanced any argument in respect of the First Instance
14 Court Decision.

15 So, why is this shocking? Well, in their
16 Memorial, the Claimants allege that “Bridgestone's
17 representatives were shocked because they never before
18 encountered a situation in which a court determined
19 that simply filing an opposition proceeding was
20 unlawful and reckless, and ordered damages to be
21 paid.” But as I just showed you, the premise is
22 false; that's not what the Supreme Court did. That's

1 not the basis for its finding.

2 And in any event, new fact patterns emerging
3 simply cannot be shocking.

4 So, the Claimants purport to be from the
5 United States, and here is the leading treatise on
6 trademarks and unfair competition in the U.S. It
7 states: "The law of unfair competition is a
8 constantly changing body of law, and the lack of
9 precedent directly on point need not preclude a
10 claim." And then in the footnote:

11 "Nothing . . . requires that there be a reported case
12 in advance of an unfair practice holding the practice
13 to be unfair."

14 In addition, the treatise goes on to state
15 that examples of unfair competition include "[f]iling
16 a groundless lawsuit or administrative challenge as an
17 aggressive competitive weapon."

18 So, this leaves us essentially with the
19 Claimants' argument that the finding of the Supreme
20 Court is "illogical and impossible to understand"
21 because all that the Bridgestone Litigants were doing
22 was "invok[ing] the mechanism for trademark opposition

1 that's mandated under Panamanian Law." Again, this
2 was repeated this morning: "This was simply a case of
3 the FIRESTONE mark owners exercising their rights
4 under Panamanian Law."

5 Let's try it this way, if the Claimants can't
6 understand, if the Bridgestone Litigants couldn't
7 understand: Walking into a store isn't harmful to
8 anyone. But what if you're the bull walking into the
9 china shop? Do you get to say, "I was just walking?"
10 Can a court not take those circumstances into account?
11 That's what the Panamanian Court was doing here.

12 Now, the Claimants didn't really spend very
13 much time on this piece this morning – their actual
14 denial of justice claim – but I do just want to close
15 the loop as we turn to the main flaws in the
16 Claimants' case.

17 In essence there are two: First, neither
18 Claimant has identified any cognizable merits theory.
19 And second, neither Claimant has identified any
20 injury.

21 On the first point, here are what the
22 Claimants' arguments were in their pleadings.

1 First, they argued that "Bridgestone Licensing and
2 Bridgestone Japan had no opportunity to deal with
3 Article 217 of the Judicial Code."

4 They also complained that "the Supreme Court
5 decided that the Bridgestone Litigants were liable
6 because they were reckless and intimidating in filing
7 opposition actions against the RIVERSTONE mark in
8 several countries." And, they claim that "this
9 violates the international due process principle that
10 the parties have a right to a fair hearing and to be
11 able to confront findings made against them." And,
12 yes, "findings" was the word there, which seems a bit
13 off because the parties don't always have an ability
14 to confront the findings of a court because of the
15 principle of finality. There is, in most instances, a
16 right to appeal; there is an opportunity to review in
17 Panama on cassation; but there aren't endless
18 opportunities to challenge a court decision.

19 Their third argument is that "[Bridgestone
20 Licensing] and [Bridgestone Japan] had no opportunity
21 to respond to and deal with the Demand Letter." And
22 here, one of the arguments this morning was that

1 "Bridgestone Licensing did not have a proper
2 opportunity or indeed any opportunity to respond to
3 the letter." That's on page 72.

4 A similar argument was: "Bridgestone
5 Licensing wasn't able to challenge the relevance or
6 admissibility of that evidence, the Demand Letter, and
7 was not able to put in a witness statement in response
8 to it." That was at page 78.

9 But you know that's not true. The
10 Bridgestone Litigants presented arguments on all of
11 these issues. They had an opportunity, and they
12 exercised it. And before I show you that, let me just
13 quickly ask where is Bridgestone Americas? All of
14 these arguments are about Bridgestone Licensing, and
15 Bridgestone Corporation (or Bridgestone Japan).
16 Bridgestone Americas isn't mentioned because
17 Bridgestone Americas wasn't there. It wasn't a party
18 to the proceeding. It could have attempted to
19 intervene as a coadyuvante to assist the Bridgestone
20 Litigants, but it didn't.

21 And as the United States confirmed this
22 morning, "a Claimant must establish that the

1 enterprise sought to be, but was prohibited--either
2 was or sought to be but was prohibited--from becoming
3 a party to an adjudicatory proceeding in order for the
4 treatment to give rise to a denial of justice."

5 Bridgestone Americas was not there. It did not try to
6 be there. It has no standing to bring a denial of
7 justice claim under customary international law.

8 And let's be clear, that's what this is. The
9 only standard articulated in the Treaty is a customary
10 international law standard, minimum standard of
11 treatment – which includes fair and equitable
12 treatment, but does not create any additional
13 obligations beyond the customary international law
14 minimum standard. And the Claimants conceded this
15 morning that if the customary international law
16 standard applies, Bridgestone Americas doesn't have
17 standing.

18 Now, you have seen all of these pieces
19 before, but just for your convenience, we have
20 collected them all into single slides. This shows
21 that the Bridgestone Litigants made use of their right
22 to be heard. They presented arguments on Article 217

1 of the Judicial Code. And even if they hadn't, they
2 had opportunities to respond to those arguments by
3 Muresa. They presented arguments on foreign
4 opposition proceedings.

5 And they had ample opportunity to be heard on
6 the Demand Letter. They asked questions during
7 cross-examination. The issue came up during witness
8 testimony. It came up during the testimony of the
9 court-appointed expert. It came up, and the
10 Bridgestone Litigants argued the point in their
11 opposition to the coadyuvante appeal. It was argued
12 in closing arguments. The Bridgestone Litigants
13 discussed it in the opposition to the appeal by Muresa
14 and Tire Group, the opposition to the admission of the
15 Cassation Recourse, the response to the Cassation
16 Recourse, and even following the Supreme Court
17 Judgment, in a Request for Review.

18 Now, Claimants have conceded that "the
19 allegation that a host [S]tate through its judiciary
20 has denied justice to an investor is a serious one,"
21 but the Claimants have utterly failed to make the
22 requisite showing. All they are doing is appealing.

1 This isn't a valid basis for a claim.

2 Now, to the extent that there were anything
3 at all that is shocking about this case, it is the
4 complete lack of any basis, both on the merits and in
5 terms of injury and quantum. So, I will turn the
6 floor now over to my partner, Ms. Gaela Gehring Flores
7 to discuss the issues of injury.

8 MS. GEHRING FLORES: Before I proceed, Mr.
9 President, Members of the Tribunal, I just wanted to
10 check to make sure no one needs a human rights break
11 or anything of the sort.

12 PRESIDENT PHILLIPS: Commence on.

13 MS. GEHRING FLORES: Okay. Good afternoon,
14 Mr. President, Members of the Tribunal, counsel. My
15 name is Gaela Gehring Flores, and I will continue the
16 submissions on behalf of the Republic of Panama by
17 addressing Claimants' submissions on injury and
18 damages after which I will cede the floor to my
19 partner Mr. Whitney Debevoise who will give concluding
20 remarks.

21 Like Ms. Silberman, I will begin by reference
22 to the text of the U.S.-Panama Trade Promotion

1 Agreement, or the "TPA" in this case. Article 10.16
2 of the TPA requires and, as emphasized by the U.S.
3 representative this morning, that each Claimant, on
4 its own behalf, established that it has incurred loss
5 or damage by reason of, or arising out of, that
6 breach.

7 This provision is designed to preclude claims
8 for hypothetical, future harm, which are likewise
9 barred under general principles of international law.

10 In this case, Claimants have failed to
11 satisfy this threshold jurisdictional requirement
12 under the TPA, as neither Bridgestone Licensing nor
13 Bridgestone Americas has demonstrated that it "has
14 incurred loss or damage by reason of" the Supreme
15 Court Judgment.

16 Every Claimant must establish injury before
17 proceeding to the question of quantum. To state the
18 obvious: If there is no injury, there is nothing to
19 quantify. One cannot quantify an empty set. For that
20 reason, this Tribunal need not proceed to the question
21 of quantum. However, for the sake of completeness, I
22 will briefly address the Claimants' quantum arguments

1 along the way.

2 As you have seen, Claimants' case has evolved
3 somewhat dramatically over time. In fact, I believe
4 we have seen Claimants' most recent installment this
5 morning during Opening Statements. Indeed, there are
6 aspects of their arguments that still aren't quite
7 clear, nearly three years after Claimants submitted
8 their Request for Arbitration and as we stand here in
9 the final Merits Hearing.

10 What is clear is that Claimants are seeking
11 compensation for two types of alleged injury:

12 First, Bridgestone Licensing seeks to recover
13 the entire \$5.431 million awarded by the Supreme Court
14 in the Tort Proceeding.

15 Second, Bridgestone Licensing and Bridgestone
16 Americas jointly claim between \$550,000 and
17 \$14.5 million for some other alleged damage to their
18 respective investments that they allegedly may somehow
19 suffer in the future. I will address each head of
20 alleged injury in turn.

21 Let's begin with Bridgestone Licensing's
22 claim for damages awarded by the Supreme Court in

1 2014. I will refer to this as Bridgestone Licensing's
2 claim for the "Muresa Damages Award."

3 This claim fails for a number of reasons.
4 First and foremost, Bridgestone Licensing has failed
5 to demonstrate that it actually suffered any economic
6 loss associated with the payment of the Muresa Damages
7 Award. This failure is so critical and as confirmed
8 by the U.S. Representative this morning, that it
9 prohibits Bridgestone Licensing from recovering under
10 this Treaty. Thus, our inquiry can and should stop
11 here.

12 But, even if it were possible to conclude
13 that Bridgestone Licensing suffered any economic loss
14 in paying the Muresa Damages Award, it has failed to
15 prove that it alone suffered that loss, leaving an
16 open question as to exactly how much of any
17 conceivable loss Bridgestone Licensing actually
18 suffered. In this manner, Bridgestone Licensing has
19 failed to quantify any supposed loss associated with
20 the Muresa Damages Award. Bridgestone Licensing
21 claims \$5.4 million, which is the full amount of the
22 Supreme Court's damages award that it shared jointly

1 and severally with Bridgestone Japan. That creates a
2 number of sticky issues, each of which I will address
3 in turn.

4 Bridgestone Licensing's claim for the Muresa
5 Damages Award will be familiar to the Tribunal because
6 it was discussed at length during the Expedited
7 Objections phase.

8 Bridgestone Licensing thus has had ample
9 opportunity to substantiate this claim. Yet Claimants
10 have presented a shifting story about the payment of
11 the Muresa Damages Award, and a careful review of the
12 record reveals very little by way of actual evidence
13 to support this supposedly straightforward claim.

14 Unlike Claimants, who actually bear the burden
15 of proof in this proceeding, I will approach this
16 claim in a systematic way by asking and attempting to
17 answer a series of important questions. So let's begin
18 with the most basic question: Who paid the
19 Muresa Damages Award? This question should have
20 elicited a straightforward answer from the beginning.
21 Unfortunately, it did not.

22 In their 2016 Request for Arbitration,

1 Claimants had stated that Bridgestone Corporation, the
2 Japanese parent company, had paid the damages Award
3 through its subsidiary BSLs, or Bridgestone Licensing.

4 In response to Panama's Expedited Objections,
5 Claimants insisted that Bridgestone Licensing had paid
6 this Award. They submitted a bank statement showing a
7 transfer of funds from Bridgestone Licensing's
8 account.

9 So, Claimants' answer is that Bridgestone
10 Licensing transferred payment to Muresa.

11 But Bridgestone Licensing was jointly and
12 severally liable with its Japanese parent company, so
13 either entity could have paid.

14 The next logical question is: Why exactly
15 did Bridgestone Licensing pay the Muresa Award? The
16 Tribunal will recall from the evidence submitted
17 during the Expedited Objections phase that Bridgestone
18 Licensing is a licensing company with no employees or
19 office space. This suggests that the Japanese parent
20 corporation, and not this mere licensing company,
21 would be best positioned to pay the Muresa Damages
22 Award.

1 This was confirmed by Panama's damages
2 expert, Mr. Shopp. Based on Claimants' financial
3 records, Mr. Shopp determined that, in the years
4 preceding the payment of the damages award,
5 Bridgestone Licensing maintained a cash balance of at
6 least a million dollars less than the amount of the
7 Supreme Court Judgment.

8 As you can see on your screen, I have on only
9 displayed the part of the chart from Mr. Shopp's First
10 Report that shows the cash balance before the payment
11 that was made on August 16, 2016. I will show you the
12 remainder of the chart shortly.

13 So, again, the question is: Why would
14 Bridgestone Licensing be the one to make the payment?
15 The Tribunal asked this very question during the
16 Hearing on Expedited Objections, and you can see it on
17 your screens.

18 Claimants have been in a position to answer
19 this question clearly and directly with supporting
20 evidence. Instead, they've thrown out a number of
21 competing suggestions over time.

22 They have suggested, for example, that

1 Bridgestone Licensing's Board of Directors considered
2 this to be "in the best interests of the Company";
3 that Bridgestone Licensing had a vaguely described
4 "natural commercial interest" to pay; and that
5 Bridgestone Licensing paid because its work involves
6 trademarks.

7 It was in a passing comment that Claimants
8 provided the most straightforward answer to this
9 simple question to date. Specifically, they conceded
10 that Bridgestone Licensing paid because it was
11 "covered by a guarantee."

12 That "guarantee" appears to be the
13 U.S.-Panama TPA, which Claimants also have described
14 as an "insurance policy." Members of the Tribunal, I
15 think I need not express how troubling these
16 characterizations of a bilateral treaty are, but that
17 is how Claimants see the Treaty: An insurance policy.

18 All of this is to say that the Bridgestone
19 group deliberately resolved to transfer the payment
20 from Bridgestone Licensing in order to orchestrate
21 jurisdiction under the TPA.

22 That brings me to the next question. As I

1 previously indicated, Claimants' records demonstrate
2 that Bridgestone Licensing had historically maintained
3 much less than \$5 million in its bank account, so how
4 did Bridgestone Licensing make this \$5.431 million
5 payment?

6 Yet again, this simple question has not been
7 met with a direct answer from the Claimants.

8 During their Opening Submissions at the
9 Hearing on Expedited Objections, counsel for Claimants
10 was asked directly if the funds came from the Japanese
11 parent company, Bridgestone Corporation. Counsel
12 claimed, in no uncertain terms, that the funds did not
13 come from Bridgestone Corporation.

14 The Tribunal: "Does that exhibit show that
15 it paid out of its own funds rather than provided by
16 the parent?"

17 "Yes." Claimants' counsel: "Yes. The funds
18 were not provided by the parent, but that doesn't show
19 in the exhibit. It's just a bank statement of BSLs."

20 In doing so and in response to the Tribunal's
21 questions about the source of funds, Claimants implied
22 that the funds were those of Bridgestone Licensing

1 alone.

2 We now know that this response was
3 incomplete, if not abjectly misleading. During the
4 cross-examination of Mr. Kingsbury, a different
5 version of the story emerged. Mr. Kingsbury admitted
6 that Bridgestone Americas had loaned \$6 million to
7 Bridgestone Licensing to enable it to pay the damages
8 award.

9 In other words, the funds to pay the Muresa
10 Damages Award did not come from Bridgestone Licensing.

11 Mr. Kingsbury's unexpected revelation came
12 during the Expedited Objections phase, so Claimants
13 had plenty of time to formulate an answer to the final
14 and most fundamental question for the purpose of their
15 claim of injury: Did Bridgestone Licensing itself
16 incur a financial loss as a result of the payment of
17 the Muresa Damages Award?

18 But when the time came in their Memorial to
19 clarify this issue, Claimants failed to even broach
20 the subject of the source of the payment transferred
21 by Bridgestone Licensing. This did not stop them,
22 however, from simply making a bald assertion of loss.

1 In its Counter-Memorial, Panama called this
2 attention to this gaping hole in Claimants' claim. So
3 did Panama's damages expert, Mr. Shopp. As I
4 mentioned previously, Mr. Shopp reviewed the financial
5 records provided by Claimants and developed the chart
6 on your screen.

7 When viewed in its entirety, the chart
8 clearly shows that Bridgestone Licensing paid using a
9 cash inflow from Bridgestone Americas. There can be
10 no better illustration that Bridgestone Licensing did
11 not incur a financial loss.

12 Faced with this evidence, and having over a
13 year-and-a-half to ponder the question first raised
14 during the Expedited Objections Hearing, Claimants at
15 last responded regarding the source of the payment in
16 their Reply.

17 Their "discussion," if it can be called that,
18 consists of the assertion that the transfer of funds
19 from Bridgestone Americas to Bridgestone Licensing was
20 a "genuine loan," because quarterly interest payments
21 are made.

22 The only document Claimants have submitted in

1 support of the notion that interest payments on the
2 loan were made by Bridgestone Licensing is an exhibit
3 labeled--labeled--"BSLS bank statements." This is
4 Exhibit C-273 to which Mr. Williams referred earlier
5 this morning. Claimants said that this exhibit shows
6 "Payments of interest made by BSLS to BSAM."

7 This document shows no such thing.

8 For starters, a glance at the first page of
9 the document reveals that it is actually a bank
10 statement for Bridgestone Americas.

11 And, contrary to Claimants' assertion, this
12 statement actually shows electronic payments from
13 Bridgestone Americas to Bridgestone Licensing.

14 Members of the Tribunal, if those are loan
15 repayments, they are going in the wrong direction.
16 The question that Claimants were asked nearly two
17 years ago is quite simple. Claimants inexplicably
18 delayed an incongruous answer to this simple question
19 is a critical failure, and we are left wondering
20 whether this could possibly be an inadvertent error,
21 or whether this is an attempt to conceal the truth.

22 As if this were not enough, the documents

1 Claimants produced in response to Panama's document
2 requests also contradict their theory of the so-called
3 "genuine loan."

4 For example, internal Bridgestone documents
5 make clear that the so-called "loan" simply rolls over
6 every year. I believe counsel for Claimants confirmed
7 that this morning.

8 Another internal document suggests that the
9 so-called "loan" is, in fact, contingent on the
10 outcome of this arbitration; in other words,
11 Bridgestone Licensing will never be required to repay
12 this "loan" unless Bridgestone Licensing is awarded
13 damages in this arbitration. You can see this at
14 Exhibit VP-46, Tab 4.

15 To sum this up: Bridgestone Licensing
16 asserts it suffered a financial loss when it executed
17 a payment of the Muresa Damages Award through its bank
18 account. Bridgestone Licensing characterizes this as
19 a self-evident loss because \$5.4 million was
20 transferred out of its bank account. But the reality
21 is that that same \$5.4 million was transferred into
22 Bridgestone Licensing's account shortly before the

1 payment was made.

2 Claimants have done their best to downplay
3 the importance of this bait and switch, but let's be
4 precise. They have mischaracterized an inter-company
5 transfer as a "genuine loan," and have purported to
6 submit evidence of repayments that never happened.

7 Members of the Tribunal, these casual
8 fabrications cannot sustain a claim of compensation.

9 Claimants thus not only have failed to meet
10 their burden of proving that Bridgestone Licensing
11 itself actually incurred a financial loss, they have
12 also strung this Tribunal and Panama along for nearly
13 two years on this question.

14 Much to the contrary of their claims, the
15 documents that Claimants produced reveal that the
16 financial loss of the Muresa Damages Award was
17 suffered by another Bridgestone entity. And this
18 Treaty does not allow a Claimant to submit a claim for
19 injuries suffered entirely by another entity. Each
20 Claimant must establish injury "on its own behalf."
21 Having failed to do so, Bridgestone Licensing's claim
22 for the Muresa Damages Award must be dismissed.

1 PRESIDENT PHILLIPS: Could I please intervene
2 at this point?

3 MS. GEHRING FLORES: Of course.

4 PRESIDENT PHILLIPS: To suggest that your
5 proposition is not axiomatic as a matter of law: If
6 Party A wrongly causes Party B to incur a legal
7 liability and Party B is put in funds, maybe by a gift
8 from Party B's aunt to enable Party B to discharge
9 that liability, I would suggest it's never answer to a
10 claim against Party A, you didn't suffer the loss;
11 your aunt did.

12 MS. GEHRING FLORES: I believe when it comes
13 to a question of financial loss, injury, damages and
14 quantum, Bridgestone Licensing must prove that it
15 actually suffered some sort of financial loss.

16 So, for instance, if I--if Party A does
17 injury to me and Party A owes me \$10, and the Court
18 proclaims that, you can say that I have--or that Party
19 A has incurred a liability on that date. But if Party
20 A's aunt gives Party A--gives Party A--\$10, to pay the
21 Judgment, Party A won't suffer any financial loss by
22 paying me \$10.

1 If before Party A pays me \$10, Party A has \$1
2 in its bank account and the aunt gives Party A \$10 to
3 pay the Judgment, and Party A pays the Judgment, Party
4 A still has \$1 in its bank account. It has suffered
5 no financial loss--it has incurred no loss--due to
6 being a pass-through mechanism.

7 PRESIDENT PHILLIPS: All I can say is that I
8 believe that if English law were applied, the answer
9 would be that the fact that the aunt provided the
10 money is res inter alios acta and not relevant.

11 MS. GEHRING FLORES: Well, I guess, first of
12 all, English law doesn't govern. The TPA governs this
13 proceeding, and Article 10.16 requires that each
14 Claimant prove loss on its own behalf; that it
15 actually incurred some sort of financial loss. I'm
16 not talking about the date upon which a liability was
17 incurred, but we are talking about whether or not
18 Bridgestone Licensing, as an entity, actually incurred
19 some sort of financial loss which it hasn't. It just
20 hasn't. It was given money by another entity to pay
21 the Judgment, money that it doesn't have to pay back.

22 PRESIDENT PHILLIPS: I don't think we can

1 take this any further at this stage.

2 MS. GEHRING FLORES: Well, I certainly
3 encourage you to ask more questions later, should you
4 have them.

5 PRESIDENT PHILLIPS: Well, all I would say is
6 it's a startling proposition that if A incurs
7 liability and is assisted to discharge that liability
8 by a relative or an associated company, it loses the
9 right to claim compensation in relation to that
10 liability from the Party that caused it.

11 It is startling, not axiomatic, and I doubt
12 if it's good law.

13 MS. GEHRING FLORES: I think as a matter
14 of--certainly as a matter of quantum, if you want to
15 put aside the issue of loss and whether or not this
16 particular claimant has proven any financial loss from
17 acting as a pass-through entity, if putting that aside
18 for the moment, if you want to just talk about issues
19 of quantum, how would you quantify the loss that
20 Bridgestone Licensing incurred?

21 And I guess another question would be, what
22 would--what would A's injury be if a third party pays

1 on behalf of or for them? What is their injury? How
2 would you quantify their injury?

3 But I guess we can leave that for now.

4 Because Bridgestone has failed to establish
5 injury, there is no need to proceed to the question of
6 quantum, which is what we were just talking about, but
7 we will move on.

8 Claimants' silence actually on the issue of
9 quantum is particularly surprising in light of the
10 Tribunal's remarks on the subject in its Decision on
11 Expedited Objections.

12 Specifically, when discussing the Claim for
13 the Muresa Damages Award, the Tribunal observed that
14 it does not necessarily "follow that the whole
15 payment" or "the whole of the payment will be
16 recoverable as loss sustained by BSLS."

17 There are at least two reasons why it does
18 not follow. Both of these reasons stem from the fact
19 that Bridgestone Licensing was held jointly and
20 severally liable with Bridgestone Corporation for the
21 Muresa Damages Award.

22 The first reason was initially raised by

1 counsel for Claimants. During the Hearing on
2 Expedited Objections, the Tribunal asked: "Do you
3 accept that there may be an issue when--if and when
4 quantum comes to be dealt with as to whether the
5 subsidiary has a right in law to recover part of the
6 payment it made from its parent, in which case it
7 might be arguable that it can't expect to recover that
8 portion of its payment?"

9 Counsel responded by saying: "I think that
10 is something that could come up. I think that that
11 will depend upon the terms of what's been agreed to
12 between BSLs and BSJ, which is not in evidence right
13 now."

14 Claimants' counsel thus conceded that
15 internal arrangements between the Bridgestone
16 codefendants may be relevant.

17 Yet, in their Memorial, Claimants failed to
18 return to the subject of this internal arrangement.
19 It was not until the submission of their Reply that
20 Claimants finally circled back to the issue that they
21 had raised. Specifically, they proposed that when
22 analyzing this issue, the Tribunal "look to any

1 agreement made between the Parties as to how they
2 would apportion loss." Claimants then advised that
3 "There are no documents that remonstrate any formal
4 agreement between BSLs and BSJ as to how they would
5 apportion loss."

6 That statement, Members of the Tribunal, is
7 false. There is no other word for it.

8 How do we know that this statement is false?
9 Because during the document production, months before
10 Claimants submitted their Reply, Claimants had
11 produced a 19 May 2016 e-mail, in which Bridgestone
12 officials discussed just such an internal
13 loss-splitting agreement: "It has been decided that
14 it will be BSLs's responsibility alone to pay a total
15 of approximately \$8 million in Panama-related damage
16 compensation and international arbitration expenses,
17 which had initially been planned for and even split
18 between BSJ and BSLs."

19 Claimants also produced a 2016 Bridgestone
20 Licensing Board Resolution that revealed that there
21 was a 2010 Agreement, pursuant to which Bridgestone
22 Licensing and the parent, in other words, Bridgestone

1 Corporation, had agreed to split 50:50 the cost of all
2 actions taken jointly for the purposes of protecting
3 both BRIDGESTONE and FIRESTONE trademarks, including
4 the cost of defending against any counteractions taken
5 by third parties."

6 In that 2016 Resolution, Bridgestone
7 Licensing agreed to deviate from that initial
8 agreement for the purposes of this case. The idea was
9 that despite--and that's not my word; that's the word
10 in the Resolution--the 2010 loss apportionment
11 agreement to split financial burdens 50:50,
12 Bridgestone Licensing would "bear the entire financial
13 burden of the Muresa Damages Award."

14 And that 2010 Agreement, the one that
15 Claimants purported did not exist in their Reply? It
16 just surfaced yesterday. We received this document
17 yesterday, less than 24 hours before the Hearing. And
18 the only thing that we've heard about this document
19 today is that this 2010 Agreement, this 2010 document,
20 it just has to do with costs. It doesn't have
21 anything to do with paying an award, but let's go back
22 to the 2016 Resolution. That's not the way

1 Bridgestone sees the 2010 Agreement. So, no matter
2 what counsel might think, or no matter what misleading
3 characterization counsel might place on the 2010
4 Agreement, that's not the way Bridgestone sees this.
5 Bridgestone sees this as loss apportionment agreement
6 that has existed since 2010 to split all costs 50:50.

7 Other than revealing Claimants' duplicity,
8 what assistance do these documents provide? The
9 answer is simple: If this Tribunal concludes that
10 Bridgestone Licensing has proven some loss despite
11 evidence of a loan that will never be repaid with
12 Bridgestone Licensing funds, Claimant Bridgestone
13 Licensing cannot recover the full amount of the Muresa
14 Damages Award because it failed to mitigate its
15 alleged losses.

16 The Commentary to the Articles on State
17 Responsibility recognizes the principle that a party
18 must seek to mitigate its injury and that "a failure
19 to mitigate by the injured party may preclude recovery
20 to that extent."

21 In this case, Bridgestone Licensing could
22 have easily mitigated its losses. It was operating in

1 a world in which any and all costs associated with
2 joint actions with Bridgestone Corporation would be
3 evenly split. Yet, in 2016, two years after the
4 issuance of the Supreme Court Judgment, that default
5 arrangement was abruptly changed. Bridgestone
6 Licensing was suddenly to assume the burden of paying
7 a damages award that it could not afford on its own.

8 There can be no conclusion other than
9 Bridgestone Licensing utterly failed to mitigate its
10 alleged loss. As such, it could at most recover half
11 of the Muresa Damages Award, which is what it agreed
12 to pay under the 2010 Agreement.

13 There's a second reason that it doesn't
14 follow that the whole of the payment--

15 PRESIDENT PHILLIPS: Sorry, if you're moving
16 on from that--

17 MS. GEHRING FLORES: Yes.

18 PRESIDENT PHILLIPS: --again, it seems to me
19 these submissions raise quite a difficult area of law.
20 It might be said to be surprising that, assuming
21 Panama has a liability, the size of that liability
22 would be dictated by internal agreements between

1 different members of the Bridgestone group.

2 MS. GEHRING FLORES: I think--

3 PRESIDENT PHILLIPS: Equally, an issue of law
4 that I raised at the last hearing, if you have two
5 companies that are jointly and severally liable, as a
6 matter of law, it may not follow that the Company that
7 makes the entire payment can recover if, as a matter
8 of law, the other company was under an obligation to
9 pay 50 percent to the Company that paid.

10 Now, this will not necessarily depend on any
11 agreement between them at all. It may depend on
12 principles of law.

13 MS. GEHRING FLORES: I think--I guess, first,
14 I wouldn't say that question of damages is being
15 dictated by internal agreements. It's dictated by
16 principles of mitigation that are governed by
17 international customary law. Parties are required to
18 mitigate their losses.

19 In the normal course of business in this
20 situation, the 2010 Agreement was the applicable
21 agreement that they had, and probably what--and would
22 govern in any normal business arrangement. If we're

1 held jointly and severally liable for any particular
2 judgment, we'll split that 50:50.

3 Now, the idea that Bridgestone Licensing
4 would agree to take on the entirety of that--of that
5 liability is an acute example of failing to mitigate
6 its losses, and certainly shows something less of an
7 arm's-length business arrangement and transaction
8 here.

9 Bridgestone Licensing is required under
10 international law to mitigate its losses. And,
11 instead of mitigating, it did quite the opposite; it
12 took on more liability than it needed to.

13 Also, I think one of the other questions
14 driving this is, are we talking about Bridgestone
15 Japan's loss or are we talking about Bridgestone
16 Licensing's loss? We need to be talking about
17 Bridgestone Licensing's loss.

18 And that's an acute question in this
19 proceeding, particularly because Bridgestone Japan
20 can't collect. Bridgestone Japan cannot be a party in
21 this proceeding, as much as it wants to be, and
22 clearly it wants to be. It wants this Tribunal to

1 award BSLS money that it lost. That is Bridgestone
2 Japan's skin in the game.

3 And as much as it would like to be here, it
4 can't be. It's not allowed by the Treaty. That's why
5 these questions of who lost what and whose money is
6 this are extremely important in this case. This isn't
7 just a case of my aunt loaning me money. This is a
8 case of an entity orchestrating a financial
9 transaction so that it can be compensated for an
10 action that, under the Treaty, it cannot be
11 compensated for. It cannot be part of this case.

12 PRESIDENT PHILLIPS: I follow the arguments
13 you raise on mitigation, although again, I have a
14 question mark as to whether they apply to an
15 intergroup situation.

16 But the more fundamental point is, if two
17 different legal entities are held jointly and
18 severally liable and one of them is covered by a form
19 of guarantee or insurance, can that one, as it were,
20 volunteer to pay the lot and then recover a
21 hundred percent from the guarantor or the insurer?

22 Now, that's a question of law, and I just

1 don't know what international law has to say about
2 this.

3 MS. GEHRING FLORES: Well, I think we'll--I
4 was moving to that question, the question of
5 contribution, but before I do, as a matter of law--and
6 this is confirmed in a variety of investment
7 arbitration decisions--investment agreements or
8 investments chapters of Trade Promotion Agreements
9 cannot--may not--be treated as guarantees or insurance
10 policies. They just can't. And that, again, is why
11 all of this analysis of whose loss is this, is so
12 important. That's why the Treaty provides you must
13 prove who lost. You can't have representative loss
14 here because this is an issue of jurisdiction.

15 Bridgestone Japan isn't a party here, and
16 this Tribunal has no jurisdiction to award Bridgestone
17 Japan any compensation for its loss.

18 So, when two defendants are held jointly and
19 severally liable and one pays a damages award, the
20 paying defendant may have a legal right to seek
21 contribution from its codefendant.

22 The Tribunal explicitly asked Claimants about

1 this during the Hearing on Expedited Objections.

2 Counsel for Claimants responded by promising
3 to look into the subject.

4 Two pleadings on the merits and one opening
5 presentation later, we still don't have an answer from
6 Claimants, the Party that bears the burden of proving
7 the existence and amount of injury that they claim.

8 So, this issue was raised by the President of
9 Tribunal to Claimants. They said they'd get back to
10 us on it. And as the President has posited, this may
11 be an issue of fact, of law that you have charged the
12 Claimants with answering, and they have not.

13 Bridgestone Licensing has not satisfied the
14 Treaty requirement of establishing that it actually
15 incurred the alleged injury of \$5.4 million.
16 Moreover, and in any event, Bridgestone Licensing has
17 failed to substantiate the quantum of this purely
18 alleged injury, instead concealing the evidence in its
19 possession about contribution and its failure to
20 mitigate.

21 Under these circumstances, Bridgestone
22 Licensing simply cannot recover the \$5.4 million it so

1 casually requests.

2 I now turn to Claimants' second claim of
3 injury.

4 PRESIDENT PHILLIPS: Just before you do, I'm
5 not sure that I necessarily charged the Claimants or
6 the Claimants solely into looking into this question.
7 It is something I would have expected the Respondents
8 to look into.

9 MS. GEHRING FLORES: Well, given that all of
10 the information with respect to contribution is in
11 Claimants' hands, that there's--

12 PRESIDENT PHILLIPS: In so far as it's a
13 question of law, I would have expected both Parties to
14 give it due consideration.

15 MS. GEHRING FLORES: Given the law governing
16 these proceedings as international law, and the
17 Tribunal essentially asked the Claimants to respond
18 and provide evidence of if there is any duty to
19 contribute or any duty of contribution, and Claimants
20 have failed to come back with anything in that regard,
21 I would definitely say that Claimants have failed
22 their burden here.

1 So, for lack of a better description, this
2 second claim of injury is for other injury that
3 allegedly was or perhaps a more accurate description,
4 allegedly "will be," someday, caused by the Supreme
5 Court Judgment.

6 Claimants jointly claim that this "other
7 injury" amounts to between 550,000 or perhaps
8 \$14.5 million. The sweeping range of this other
9 injury amount should give the Tribunal an indication
10 of its merit.

11 And I pause here to mention two threshold
12 problems with the second injury claim:

13 First, for the reasons articulated by the
14 representative of the United States this morning and
15 by my colleague, Ms. Silberman, Bridgestone Americas
16 does not have standing to assert a denial of justice
17 claim because it was not a party to the local
18 proceeding at issue. For that reason, consideration
19 of injury and quantum in this second "other" category
20 should be limited to Bridgestone Licensing, and
21 Bridgestone Licensing alone. However, for the sake of
22 completeness, and because Claimants have so

1 intertwined their arguments, I will demonstrate why
2 neither Bridgestone Licensing nor Bridgestone Americas
3 could be awarded any damages for this alleged "other"
4 injury.

5 Second, this claim includes a request for
6 compensation for damages allegedly suffered outside of
7 Panama.

8 The Tribunal previously made clear that
9 alleged injury outside of Panama falls outside of its
10 jurisdiction, and warned against the maintenance of
11 such a claim. The relevant holdings are on your
12 screen.

13 The United States also made this point in its
14 statement this morning. In interpreting the Treaty to
15 which it is a party, the United States said, I quote,
16 "The Investor may only recover for damages it incurred
17 in its capacity as an investor having made an
18 investment in the territory of the other Party."

19 The U.S. observed that it made similar
20 submissions in the context of the Cargill versus
21 Mexico Case. In fact, in that case, all three Treaty
22 Parties to NAFTA, U.S., Canada, Mexico, agreed that

1 the damages available in an arbitration under NAFTA
2 were limited to those suffered by the Claimant as an
3 investor. And an investor is inextricably linked to
4 its investment which, by definition, is limited to the
5 territory of the Respondent State here. And here it's
6 Panama.

7 Yet Claimants have maintained their request
8 for damages outside of Panama. You've heard them
9 mention the BSCR Region. They mentioned it this
10 morning.

11 BSCR Region. It is a region that includes
12 Guatemala, the Dominican Republic, Costa Rica, Puerto
13 Rico, among others.

14 In fact, the damages sought for the BSCR
15 Region make up more than 90 percent of Claimants'
16 damages claim. To seek compensation for this supposed
17 harm in this arbitration is both inconsistent with the
18 Tribunal's previous ruling and impermissible under the
19 TPA.

20 Those are just the threshold problems with
21 this "other" claim. As to the merits of the Claim
22 itself, frankly, the shifting nature of Claimants'

1 arguments with respect to this "other" injury makes it
2 difficult to know where to begin. The one common
3 thread running through their pleadings is that this
4 "other" injury consists of some kind of impairment to
5 their rights.

6 Missing from their arguments, however, is any
7 clear analysis of what those rights are and how to
8 identify any such impairment, so that's where I will
9 begin.

10 One of the Claimants, Bridgestone Licensing,
11 owns a registered trademark for the mark FIRESTONE in
12 Panama.

13 As explained by Panama's international
14 trademark expert, Ms. Nadine Jacobson, a trademark is
15 an indicator of source. This is something that
16 Ms. Kepchar mentioned this morning as well. Consumers
17 make purchasing decisions based on what they know
18 about the quality and reliability of the particular
19 maker's products. The resulting reputation of the
20 trademark--namely, its strength and attractiveness to
21 consumers--is known as the goodwill of the trademark.

22 A trademark has a single owner. The goodwill

1 in the trademark belongs to that owner.

2 Ms. Kepchar stated that Panama disputes that
3 the idea that the Licensor and Licensee share in the
4 benefits of the goodwill of the trademark. That's a
5 bit misleading. Panama does not dispute that the
6 Licensor and Licensee can both actually benefit from
7 the goodwill of a trademark. There is, however, as a
8 matter of law, only one owner of that goodwill, and
9 that's the owner of the trademark. The Licensee does
10 not own the goodwill.

11 I encourage you to ask Ms. Jacobson about
12 this issue. She will give you many thoughts on it.
13 But there's just one owner of the goodwill.

14 Admittedly, trademark law concepts are
15 foreign to many of the arbitration attorneys in this
16 room, but Claimants seem to hope that they will remain
17 foreign to us.

18 For example, in their Reply, Claimants stated
19 that: "As a general matter, valuation of intangible
20 property such as trademark is difficult, as there are
21 no set methods for determining this value."

22 On this score, Claimants are simply wrong.

1 There are set methods for determining the value of
2 trademarks, and that valuation is no more difficult
3 than it is in other contexts.

4 Valuing Bridgestone Licensing's investment is
5 simply a matter of determining the income received by
6 a trademark owner. If Bridgestone Licensing
7 manufactured and sold the trademarked products itself,
8 one could simply determine the income from sales of
9 those products. Bridgestone Licensing does not do so,
10 however; instead, it has contracted the use of the
11 trademarks out to a licensee.

12 Bridgestone Licensing, therefore, receives
13 royalties on the sales made by the Licensee. For
14 Bridgestone Licensing, one can determine the value of
15 the trademark by considering the royalty income, which
16 is the product of the royalty rate applied to the
17 sales revenues.

18 The Tribunal affirmed this in its Decision on
19 Expedited Objections.

20 And this is consistent with the text of a
21 book on "Trademark Valuation" cited repeatedly by
22 Claimants' damages expert.

1 This is also consistent with the Expert
2 Reports submitted by Mr. Fried and Mr. Shopp. In
3 fact, Claimants' own damages expert, Mr. Daniel,
4 concedes that one can assess the value of a trademark
5 by determining the income stream associated with the
6 trademark.

7 So much for the mystery of valuation.

8 So, the question in this case is whether
9 there has been a change, and specifically a decrease,
10 in the value of the FIRESTONE trademark to Bridgestone
11 Licensing.

12 Here, the Firestone license provides that the
13 License--in this case, Bridgestone Americas--will pay
14 royalties based on the sales of FIRESTONE products.

15 Bridgestone Licensing's royalty income is
16 therefore a product of two factors: The royalty rate
17 applied to the revenues from the sales made by the
18 Licensee.

19 Fortunately, we have actual data for the
20 years before and the five years since the issuance of
21 the Supreme Court Judgment that provide a definitive
22 answer: There has been no decrease in value. None

1 whatsoever.

2 First, there has been no change in the
3 royalty rate before the Supreme Court Judgment and
4 after the Supreme Court Judgment. The royalty rate
5 has always been and remains 1 percent. This is
6 undisputed.

7 In fact, pursuant to transfer-pricing rules,
8 if Bridgestone Licensing considered that the FIRESTONE
9 trademark had decreased in value, it would be required
10 to adjust the applicable royalty rate downward. It
11 has not done so.

12 And what about the other factor in this
13 equation? The sales revenue base to which the royalty
14 rate is applied? Claimants have been unable to prove
15 a decrease in sales by the Licensee, Bridgestone
16 Americas.

17 In fact, the data show that sales of
18 FIRESTONE tires in Panama have increased since 2014,
19 when the Judgment was issued.

20 Given this information about what has
21 actually happened over the past five years, you have
22 to wonder: Where is this alleged "other" damage? The

1 answer is, of course, that it does not exist.

2 That brings us to Bridgestone Americas and
3 its investments. Bridgestone Americas has a license
4 with Bridgestone Japan to use the BRIDGESTONE
5 trademark in Panama and a license with Bridgestone
6 Licensing to use the FIRESTONE trademark in Panama.

7 A trademark license is a written agreement
8 granting a licensee the right to use a trademark. It
9 is, in other words, a contractual right. The Licensee
10 of the trademark--in this case Bridgestone
11 Americas--sells the trademarked products. It pays
12 royalties licensors, which are, respectively,
13 Bridgestone Japan and Bridgestone Licensing.

14 Given these facts, the Tribunal previously
15 determined that: "The value of the License to the
16 Licensee will reflect the fruits of the exploitation
17 of the trademark, out of which royalties are paid."

18 At its most basic, this means that the income
19 to a licensee will depend on revenues from sales,
20 minus the royalty expense (which is the sales revenue
21 times the royalty rate) paid to the Licensor.
22 Decreased sales could lead to a decrease in the value

1 of the License to the Licensee, and so could an
2 increase in the royalty rate.

3 And what does the actual evidence show in
4 this case?

5 As I have mentioned, sales of FIRESTONE tires
6 in Panama have increased, but so too have sales of
7 BRIDGESTONE tires. In the case of BRIDGESTONE tires,
8 in fact, the increase has been exponential.

9 As previously mentioned, it is undisputed
10 that there has been no change in the royalty rate for
11 these Licenses so where's the injury? There is none.

12 The real world data demonstrates that there
13 has been no damage to Bridgestone Americas since the
14 issuance of the Supreme Court Judgment.

15 As if this weren't enough, Claimants' own
16 financial records confirm the absence of any injury.
17 As discussed in Mr. Shopp's second Damages Report,
18 Claimants are under an obligation to conduct annual
19 impairment testing to ensure that their financial
20 statements accurately reflect the value of their
21 investments.

22 From 2014 to 2017, Bridgestone Americas'

1 Financial Statements have consistently stated that "no
2 impairments were identified" for any intangible
3 assets, including trade names and other intangible
4 assets.

5 Likewise, BSLS's Financial Statements show no
6 impairment to the trademarks from 2014 to 2017, and
7 Bridgestone Licensing did not record any impairments
8 to goodwill.

9 In other words, the economic data
10 definitively disprove the notion of loss.

11 So, too, do the facts on the ground in
12 Panama. Claimants have argued that they are suffering
13 or perhaps will suffer some day from a chilling effect
14 on enforcement rights in Panama. It appears that a
15 significant predicate to this claim is that the
16 Supreme Court Decision is the first and only of its
17 kind in the world. That's bold. That's not true.

18 Courts around the world, including in the
19 United States, commonly penalize intellectual property
20 rights holders for abusive behavior, including abusive
21 opposition proceedings.

22 You have expert testimony on this, and I

1 encourage you to review Ms. Jacobson's Expert Report
2 on this subject, her First Report at Paragraphs 25
3 through 30.

4 At its most extreme, Claimants' argument in
5 this regard, and what we heard this morning, is that
6 the Supreme Court Judgment may cause a collapse of the
7 entire trademark system, globally. Yet again, the
8 facts directly contradict Claimants' tale of woe.

9 Mr. Kingsbury has admitted that Claimants
10 have successfully brought a number of trademark
11 opposition proceedings since the date of the Judgment.

12 As for the need to resort to trademark
13 infringement proceedings, which Claimants claim as
14 part of this chilling effect, Claimants seem to suffer
15 from a misunderstanding of trademark law. A Trademark
16 Opposition Proceeding is an attempt to prevent
17 registration of a trademark and registration only. If
18 one wanted to prevent the use of a trademark, one
19 would have to initiate a trademark infringement
20 proceeding. That was the case in Panama before the
21 Supreme Court Judgment, and it's the case now.

22 In other words, the Supreme Court Judgment

1 did not change the status quo, whereby a party seeking
2 to enjoin the use of a trademark would have to
3 initiate a trademark infringement proceeding. In any
4 event, Claimants have produced no evidence to
5 demonstrate that they have had to resort to trademark
6 infringement proceedings in Panama.

7 So much for the notion of a chilling effect,
8 then, much less an implosion of the entire global
9 trademark protection system.

10 Members of the Tribunal, that should end the
11 analysis. Five years' worth of sales data, Claimants'
12 own financial records, and the facts on the ground
13 plainly show that Claimants have not incurred any
14 loss. One simply cannot get around that
15 incontrovertible fact.

16 To their credit, Claimants have tried.
17 Claimants have tied themselves in knots to conjure
18 increasingly inventive theories of injury that might
19 result in a positive damages number, despite the fact
20 that their royalty rate has stayed the same and sales
21 revenues have only increased. In doing so, they have
22 contradicted themselves again and again.

1 Given that the time is short, I will give you
2 just a few examples.

3 In 2015, in their Notice of Arbitration,
4 Claimants alleged that they Supreme Court Judgment had
5 completely destroyed the economic value of their
6 investments, and they sought compensation for this
7 permanent deprivation.

8 During the Expedited Objections phase,
9 Claimants defined Bridgestone Licensing's injury in a
10 different way, one based on royalties. And Claimants
11 further clarified that their loss was based on lost
12 sales, as you can see on your screen.

13 But time progressed, and the data rolling in
14 from Panama showed that sales weren't dropping. In
15 fact, sales were increasing.

16 This meant that by the time Claimants
17 submitted their Reply in 2018, they were forced to
18 acknowledge that: "BSLS and BSAM do not claim sales
19 have dropped."

20 But they did not want to abandon their case,
21 at which point the latest theory of "unrealized loss"
22 appeared, which Claimants' damages expert explains is

1 "independent of elapsed time."

2 Claimants' struggle to find an appropriate
3 mooring does not change the inconvenient fact that
4 their damages are ultimately dependent on sales. They
5 believe that their hypothetical loss will be realized
6 someday, after which: "BSAM may see a drop in sales
7 and loss of market share as a result" of the Supreme
8 Court Judgment.

9 BSAM may see, they may see a loss. We don't
10 know when it will occur, so Claimants have asked that
11 you trust them. This fantasy, this hypothetical, is
12 not allowed under the TPA. You heard this morning
13 from the United States; the U.S. representative
14 stated, and I quote: "An investor may recover such
15 damages under the TPA only to the extent that damages
16 are established on the basis of satisfactory evidence
17 that is not inherently speculative."

18 Mr. President, Members of the Tribunal, in
19 the absence of any evidence of injury, these Claimants
20 simply cannot recover under this Treaty.

21 With that said, and because I'm conscious of
22 time, I will make only brief remarks about Claimants'

1 submissions on quantum. These submissions are, in a
2 word, "bizarre."

3 Claimants' damages expert, Mr. Daniel, begins
4 by assuming that an injury has necessarily occurred,
5 and that financial loss has necessarily been incurred.
6 That's not what an independent objective damages
7 expert should do.

8 An objective, rigorous, scientific damages
9 analysis should start with a hypothesis that is then
10 tested with real evidence and data. Not so for
11 Claimants' damages analysis, which instead starts with
12 a foregone conclusion where the ends justify the
13 means.

14 Ideally a damages expert also assesses the
15 actual investments at issue. Here, those investments
16 are one trademark and two trademark licenses. Also
17 ideally, in assessing the subject investments, he or
18 she would use the real world data that is available.
19 Quantification of damages is by no means an exact
20 science, but it does need to be grounded in some
21 semblance of reality, particularly when engaging in a
22 discounted-cash-flow analysis. Again, not so for

1 Claimant's expert.

2 Claimant's expert started by assessing the
3 alleged damages suffered by Bridgestone Licensing and
4 Bridgestone Japan, an entity that cannot be a party to
5 this arbitration, much as it might want to be.

6 And Claimant's expert studiously avoided
7 using the actual sales figures in Panama after 2014.
8 Perhaps that's because those numbers revealed that
9 there was no damage.

10 Finally, I again note that more than
11 90 percent of the damages that Claimants assert are
12 alleged damages incurred outside of Panama. Needless
13 to say, such damages cannot be Awarded in this
14 arbitration.

15 These and many other flaws are detailed in
16 Panama's briefs and Mr. Shopp's two expert reports.

17 For all these reasons, Claimants have failed
18 to substantiate either of their claims of injury.
19 These claims should be dismissed.

20 And with that, I will turn the floor over to
21 my partner, Mr. Debevoise, for a brief conclusion.

22 Thank you, Mr. President and Members of the

1 Tribunal.

2 MR. DEBEVOISE: Thank you, Mr. President.
3 I'm going to keep this extremely brief in the interest
4 of time.

5 Panama is confronted with an international
6 investment claim that should never have been
7 submitted. They may make a treaty claim against
8 Panama as reckless as the trademark bullying
9 undertaken by them, and more importantly, the
10 trademark bullying undertaken by their Japanese parent
11 company, Bridgestone Corporation, an ineligible
12 Claimant in this case.

13 Their claim is built on a canard, a myth that
14 Supreme Court of Panama held Bridgestone Licensing and
15 Bridgestone Japan liable in tort merely, underlining
16 that word, merely for pursuing a routine Trademark
17 Opposition Proceeding without anything more.

18 Where's the clicker?

19 Go ahead.

20 So, I think you've heard a lot today about
21 the Supreme Court Judgment itself, and you're going to
22 hear more this week, so I'm not going to say anything

1 detailed about it, except to say that when you really
2 analyze it, it's something that the Claimants have
3 studiously avoided doing throughout this proceeding,
4 but there are 5,000 pages in the record, as you were
5 informed, and we have analyzed them, and you're going
6 to hear an awful lot more than you've already heard
7 today about it.

8 But the Supreme Court of Panama based its
9 Decision on a broad course of conduct, not just on a
10 narrow Opposition Proceeding, and that is the basic
11 canard here.

12 Let's just pause for a second and think about
13 it. Claimants had no legal basis at the time that
14 Bridgestone's counsel sent the Demand Letter to tell
15 Muresa, Tire Group, and L.V. International to stop
16 selling RIVERSTONE tires in Panama. At that time,
17 RIVERSTONE, BRIDGESTONE, and FIRESTONE tires were all
18 actively and legal sold in Panama. The Claimants had
19 no injunction or even a pending infringement
20 proceeding underway in Panama.

21 Without doing any homework on Panamanian Law,
22 they made a threat on which they could not make good.

1 They ended up filing an Opposition Proceeding, but
2 submitted no evidence of confusion in the marketplace,
3 which is a required element of any Opposition
4 Proceeding, as Claimants' counsel, Audrey Williams,
5 told us in her Witness Statement.

6 In other words, she said that if there are
7 two marks already co-existing in the market, then the
8 Party bringing the Opposition Proceeding is going to
9 lose, and that's what's happened.

10 Now, Claimants have brought numerous
11 meritless international claims in this case. They
12 started out with an expropriation claim which they
13 dropped recently in their Reply, some three years into
14 the case;

15 They started with an MFN claim, which they
16 dropped in their Reply three years into the case;

17 They started with a national-treatment claim,
18 which they also dropped three years into the case,
19 after noticing that there was a basic element, namely
20 a comparator, that was missing;

21 And now they doggedly pursue a hopeless
22 denial of justice claim, which we will demonstrate to

1 you really is hopeless. Because a denial of justice
2 claim is not an appeal, which is what these Parties
3 are trying to do.

4 So the key thing to take away from what you
5 heard from my colleague, Ms. Silberman, this morning,
6 and what you'll hear this week, is that, in fact, they
7 are trying to take ordinary appellate issues,
8 questions of evidence which are not properly the
9 subject of denial of justice claims in international
10 law, and dress them up as due process claims.

11 But as I think you saw, or began to see
12 today, and hear more, in fact, every single one of
13 these alleged due process claims, the Claimants
14 presented between five and nine times in the
15 proceedings in Panama between 2007 and 2014--or I'm
16 sorry, 2010 and 2014.

17 And in questions about the denial--I'm sorry,
18 the Demand Letter, they claim that it was irrelevant
19 because it was between parties that were not present.
20 Let's not kid ourselves. Bridgestone and the Luque
21 Group were in a global competition. The Claimants
22 tend to forget this.

1 They slice and dice Bridgestone Corporation
2 into all its corporate entities when it's convenient,
3 but the competitive reality was different: All
4 Bridgestone units were in this fight, and I want you
5 to keep that in mind as you hear more about the Demand
6 Letter.

7 Finally, in the Expedited Objection phase of
8 this case, Panama ran an abuse of process argument
9 based on Bridgestone Corporation's--that is, the
10 Japanese parent of the two Claimants here--use of its
11 corporate Treasury to arrange to pay 100 percent of
12 the damages in the Panamanian Tort Proceeding. The
13 Tribunal found that to be an issue, if at all, for
14 damages.

15 Well, with all due respect, Panama submits
16 and will say some more about this as the week unfolds,
17 that the Philip Morris Case is not quite as easily
18 distinguishable as the Tribunal had suggested in its
19 Decision.

20 In any case, in light of new documents that
21 have come to light, some as recently as yesterday, as
22 you just heard, Panama urges the Tribunal to revisit

1 its prior construction of the Philip Morris case, and
2 furthermore, to decline to exercise any jurisdiction
3 it has over any claims on the basis of Claimants'
4 abuse of process in the conduct of these proceedings.

5 Claimants asserted in their Reply, without
6 qualification, that no agreement existed between
7 Bridgestone Japan and Bridgestone Licensing concerning
8 any allocation of the economic burden of the
9 proceeding; yet yesterday, on the eve of the Hearing,
10 we were presented with irrefutable evidence of the
11 existence of at least two such agreements: One from
12 2010 and one from 2016.

13 Claimants reluctantly provided the 2010
14 Agreement yesterday, and they have meekly told us that
15 they're consulting their client to try to find the
16 2016 agreement. With all due respect, that's not the
17 way that international arbitration ought to be
18 conducted, and we urge you to consider that when you
19 consider abuse of process and denying them any
20 recovery.

21 So, I think we will end there at this point,
22 and move on to the cross-examination of the first

1 witness, and we thank you for your time and attention.

2 PRESIDENT PHILLIPS: The Tribunal's grateful
3 to counsel for their Opening Submissions. We will
4 adjourn for 15 minutes and resume at 5 minutes past
5 4:00.

6 (Brief recess.)

7 THOMAS R. KINGSBURY, CLAIMANTS' WITNESS, CALLED

8 PRESIDENT PHILLIPS: Good afternoon,
9 Mr. Kingsbury. You will have in front of you a
10 Witness Declaration. Read it to yourself, and if
11 you're happy with it, then read it aloud.

12 THE WITNESS: I solemnly declare upon my
13 honor and conscience that I shall speak the truth, the
14 whole truth, and nothing but the truth.

15 PRESIDENT PHILLIPS: Thank you.

16 DIRECT EXAMINATION

17 BY MS. HYMAN:

18 Q. Good afternoon, Mr. Kingsbury.

19 A. Hello.

20 Q. There's a bundle right in front of you.

21 Could you look at Tabs 1, 2, and 3 in that bundle, and
22 they should have your three Witness Statements.

1 A. Yes, they do.

2 Q. And could you turn to the last page of each
3 of those, and confirm that it's your signature on the
4 last page of each.

5 A. Yes, it is.

6 Q. Are there any corrections or clarifications
7 you wish to make in respect of any of your Witness
8 Statements?

9 A. No.

10 Q. Okay. Please, could you just remind the
11 Tribunal of the positions you hold within the
12 Bridgestone group?

13 A. Yes. Sure, I am Chief Intellectual Property
14 Counsel for Bridgestone Americas Inc. and Assistant
15 Secretary for Bridgestone Licensing Services, Inc.

16 Q. Was Bridgestone Americas, the Claimant in
17 this action, ever approached by Muresa or any of its
18 affiliates to pay the Judgment Debt of 5.43 million?

19 A. Yes, it was.

20 Q. What were the circumstances of that?

21 A. One of the Luque family members, Aegis, I
22 believe it was, sent a direct message through LinkedIn

1 to our CEO of Bridgestone Americas, inquiring about
2 payment of the damage award in Panama.

3 Q. When was that?

4 A. That was in June 2016, right after the Final
5 Judgment.

6 Q. And how do you know about that?

7 A. Gary Garfield, who is our CEO, forwarded it
8 to my boss, Chris Nicastro, who is the General
9 Counsel, who forwarded to me.

10 Q. Which Party ended up paying the Judgment
11 Debt?

12 A. The Bridgestone Licensing Services, Inc.
13 ended up paying the Final Judgment.

14 Q. Why did BSLS pay it?

15 A. There were a number of reasons that we kind
16 of considered when we made this decision, one being
17 that Bridgestone Licensing Services is a U.S. company,
18 and this issue happened in the Americas. You know, it
19 was handled by Panamanian counsel in Panama through
20 Ladas & Parry, who is or firm in New York, through my
21 office in Akron, so it seemed very America-centric,
22 and Bridgestone Licensing is a U.S. company.

1 Also, Firestone is the primary brand for us
2 in Latin America, and Bridgestone Licensing Services
3 is the owner of the Firestone brand in Latin America.

4 Also, there was some strategic reasons. In
5 the event we had decided to file this arbitration, we
6 realized that there would be some benefits to having
7 Bridgestone Licensing Services pay the full amount.

8 Q. Did BSAM play any role in that payment?

9 A. Yes it did. Bridgestone Americas provided a
10 loan to Bridgestone Licensing Services to pay the
11 debt.

12 Q. Why did BSAM do that?

13 A. Again, you go to the territorial issues, that
14 Bridgestone Americas is the profit center for the
15 Americas, including Panama, and so it made sense from
16 a geographic standpoint as well as there were some
17 currency exchange benefits from the global corporation
18 standpoint that made sense to have Bridgestone
19 Americas pay this.

20 Q. Could you have a look at Tabs 4, 5, and 6 in
21 your binder. And they should be e-mails.

22 Are you familiar with those e-mails?

1 A. I was not copied on these e-mails, but I have
2 reviewed them in preparation for this Hearing.

3 Q. And what's your understanding of those
4 e-mails are about?

5 A. Again, from what I gather from reading the
6 e-mails, it is an analysis by Bridgestone's financial
7 group there would be some advantages from a currency
8 exchange point of view to have Bridgestone Americas
9 provide this loan.

10 Q. And could you turn to Tab 7 and tell us what
11 that document is?

12 A. That is the Loan Agreement between
13 Bridgestone Licensing Services and Bridgestone
14 Americas Inc.

15 Q. What was the repayment date of that loan?

16 A. The repayment is on 3.1, and it's July 19th,
17 2017.

18 Q. Was the loan repaid on that date?

19 A. No, it was not.

20 Q. Why not?

21 A. We have extended this loan pending the
22 resolution to this arbitration, so we have continued

1 in 2017, '18, and '19, continued to extend this until
2 we get resolution to this arbitration hearing.

3 Q. Was that always contemplated by the Parties
4 to the loan?

5 A. Yes, it was.

6 Q. Please, could you turn to Tab 8.

7 A. Yes.

8 Q. What is that document?

9 A. That is the Bridgestone Licensing Services
10 Mid-Term Plan, and from 2016, and a Mid-Term Plan is
11 our rolling Five-Year Plan for each of our business
12 units, so every year they update this to add another
13 year and take into consideration what happened the
14 previous year.

15 Q. Please, could you turn to Page 5.

16 A. Yes.

17 Q. And there's a Dividend Plan. And what does
18 that show?

19 A. So this is the Dividend Plan from BSLS to pay
20 dividends. In particular, if you look at about
21 halfway down, it said "Required BSAM Loan Balance,"
22 and you can see that that balance is carried forward

1 until 2021, where it goes from to 6 million to zero.

2 And if you look at the cash balance from year
3 to year, it goes up about 1.3 to \$2 million each year.
4 And if you carry that through from 2020 to 2021, you
5 end up with roughly, you know, 10 to \$11 million,
6 which is you subtract out the \$6 million loan payment,
7 you get down to the \$4.2 million that we expect to
8 have as a cash balance in 2021.

9 Q. Do you know whether the loan will ever
10 actually need to be repaid?

11 A. Yes. It will be--it will be repaid
12 regardless of the outcome of this arbitration.

13 Q. Does BSLS make interest payments on the loan?

14 A. Yes, it does.

15 Q. Please, could you turn to Tab 9.

16 A. Yes.

17 Q. And what's that document?

18 A. This is a bank statement for Bridgestone
19 Licensing Services, Inc. from June of 2017.

20 Q. Does this bank statement show payment of
21 interest on the loan--

22 A. Yes.

1 Q. --to BSAM?

2 A. On the second page, at the very bottom, it's
3 the last entry on June 30th, the \$82,335 amount is
4 the--is the interest payment for the first half of the
5 year for the loan that BSLS is carrying on its books,
6 and you can see that is from Bridgestone Licensing
7 Services to Bridgestone Americas Inc.

8 Q. Thank you.

9 Please, can you turn to Tab 10.

10 A. Yes.

11 Q. What is that document?

12 A. This appears to be a resolution by the
13 Bridgestone Licensing Services Board of Directors.

14 Q. What is your understanding of the meaning of
15 this document?

16 A. Again, I was not part of this. But, just
17 from the plain language of it, it basically says that
18 Bridgestone Licensing Services and Bridgestone
19 Corporation agree that Bridgestone Licensing Services
20 will pay the entire amount of the Supreme Court
21 Judgment in Panama, and in exchange--and including the
22 attorneys' fees associated with this arbitration, and

1 then in exchange, Bridgestone Licensing Services would
2 be able to retain any awards that are a result of the
3 arbitration action.

4 Q. The recitals to the Resolution refer to an
5 agreement dated January 1, 2010.

6 A. They do.

7 Q. Are you aware of that Agreement?

8 A. Again, I had not seen that until I started
9 preparing for this Hearing.

10 Q. Could you please turn to Tab 11.

11 A. Yes.

12 Q. Is that the 2010 Agreement?

13 A. That is the 2010 Agreement.

14 Q. And what's your understanding of the meaning
15 of that Agreement?

16 A. This Agreement basically says that
17 Bridgestone Corporation, "BSJ," and Bridgestone
18 Licensing Services, "BSLS," agree to split costs of
19 any trademark actions taken as a result of
20 enforcement, cancellation, raid, suit investigation.

21 Q. So, you weren't aware of the Agreement, but
22 weren't you aware of that policy?

1 A. In general, I knew that's how we operated,
2 yes.

3 Q. Going back to Tab 10, there is a reference to
4 a 2016 Agreement also in the recitals.

5 A. There is, at the very bottom.

6 Q. What's the 2016 Agreement?

7 A. That is this Resolution, basically. It's a
8 defined term under the last "WHEREAS" clause
9 Subsection (2)(i), that they state the terms and then
10 they call it the "2016 Agreement."

11 Q. Are there any other agreements between BSLS
12 and BSJ regarding apportionment of loss?

13 A. Not that I'm aware of.

14 Q. Please, could you turn to Tab 12, which
15 should be Mr. Shopp's First Expert Report.

16 A. Yes.

17 Q. And go to Paragraph 165.

18 A. Yes.

19 Q. In that paragraph, Mr. Shopp refers to an
20 inter-company loan between BSJ and BSAM made in 2015,
21 and Mr. Shopp speculates that that loan may have been
22 used by BSAM to loan to BSLS to pay the Judgment.

1 In preparing for your testimony today, did
2 you look into that question?

3 A. I did look into that question, and that's not
4 true. The loan that was made from BSJ to BSAM that
5 he's referring to was a completely different purpose.
6 It had different terms, different interest rates, and
7 it was used within the Company for completely
8 different purposes, so it had nothing to do with the
9 arbitration or the payment of the damages.

10 Q. You've told us previously in your Witness
11 Statements that Bridgestone and Firestone, there's a
12 policy to oppose "-STONE" suffix marks.

13 A. It's true.

14 Q. Has the Panama Supreme Court Judgment
15 impacted that strategy?

16 A. Yes, it has.

17 You know, we have to--we have to take a
18 closer look at whether we enforce or not, just based
19 on the possibility of in the event we were to lose an
20 opposition in Panama or another, you know, small
21 country, would we potentially face a similar damage
22 award or potentially even greater? This one was

1 \$5 million, but, you know, the next one could be
2 \$25 million. It just--you know, we just don't--we're
3 put in this period of uncertainty.

4 Q. What would the consequences of not opposing a
5 "-STONE" suffix mark be?

6 A. Well, if we don't oppose, then they'll
7 proceed to register on the trademark registers, and
8 then once we have a few on the register, it would be
9 difficult to stop additional "-STONE" marks from
10 registering, which eventually leads to erosion of our
11 trademark rights in the BRIDGESTONE and FIRESTONE
12 marks.

13 Q. Since the Supreme Court Judgment, have BSLS
14 and BSJ decided not to oppose any "-STONE" marks in
15 Panama?

16 A. No. We have proceeded to file oppositions
17 against "-STONE" marks in Panama.

18 Q. Why did BSLS and BSJ decide to oppose them in
19 light of the Supreme Court Judgment?

20 A. As we've looked at the subsequent
21 applications, none of them have submitted evidence of
22 use along with the trademark application as there was

1 with the Riverstone case, or the Riverstone
2 application.

3 Q. If any "-STONE" applicants had put forward
4 evidence of use, what would you have done?

5 A. I think we would have to take a closer look.
6 We certainly would have to do a more in-depth use
7 investigation to determine how much use there is, and
8 then, you know, potentially weigh that against a
9 potential damage. It would be a risk-benefit analysis
10 at that point of, you know, do we take a chance to
11 proceed with another opposition, knowing that because
12 there's use that we could potentially face another
13 situation like we had in the Riverstone case.

14 Q. Thank you. Those are all my questions.

15 SECRETARY TORRES: Mr. President, if I may,
16 while we get settled, just a small administrative
17 reminder to the Parties. When you're referring to
18 document, better to use the exhibit number; otherwise,
19 the record is not going to be clear on what exhibit
20 number you're referring to.

21 MR. DEBEVOISE: Shall I proceed,
22 Mr. President?

1 PRESIDENT PHILLIPS: Yes.

2 MR. DEBEVOISE: Thank you.

3 CROSS-EXAMINATION

4 BY MR. DEBEVOISE:

5 Q. Good afternoon, Mr. Kingsbury.

6 A. Hello, again.

7 Q. Nice to see you again.

8 And as before, I'll be asking you some
9 questions on behalf of Panama, and if you need a break
10 at any point, please let me know or let the Tribunal
11 President know.

12 A. Great, thank you.

13 Q. Before we begin, I noticed that on the list
14 of attendees for the Hearing, there were two other
15 gentlemen from the company. I apologize, I don't--I'm
16 not that familiar with Japanese names. I'm assuming
17 they're gentlemen but they may not--

18 A. Yeah, one of them is not--one of them is a
19 female, but yes.

20 Q. Okay, excuse me.

21 A. They did not--they were not able to make it
22 today.

1 Q. I see.

2 A. But they're going to be here, hopefully,
3 tomorrow.

4 Q. I see. Okay.

5 So, could you just let us know who they are,
6 Mister--I assume it's Mr. Michinobu Matsumoto?

7 A. Mr. Matsumoto?

8 Q. Yes.

9 A. Yes.

10 So, Michinobu Matsumoto is a member of the
11 Bridgestone Intellectual Property Department and the
12 Vice President of Bridgestone Licensing Services, Inc.

13 Q. And I'm sorry, but this afternoon, we're
14 going to have to be a little more precise when we talk
15 about Bridgestone.

16 A. Oh.

17 Q. So when you say "Bridgestone," are you
18 referring to Bridgestone Corporation in Tokyo?

19 A. Yes.

20 Q. Okay. So that's the case of Mr. Matsumoto--

21 A. Yes.

22 Q. --from the Bridgestone Corporation in Japan

1 Intellectual Property Department.

2 A. And the Vice President of Bridgestone
3 Licensing Services.

4 Q. And is that current Vice President?

5 A. Yes.

6 Q. Okay. And how long has he been in that job?

7 A. Oh, I would--you know, I don't, I don't know.
8 It's been a while.

9 Q. Okay. And so, that means that Akane Mori
10 must be--Ms. Mori.

11 A. Yes.

12 Q. And what is her position?

13 A. She is head of the Bridgestone Corporation
14 Trademark Group and Assistant Secretary for
15 Bridgestone Licensing Services.

16 Q. Okay. And is she resident in Tokyo?

17 A. Yes, she is.

18 Q. I see, okay. And are they essentially your
19 boss?

20 A. No.

21 Q. Help us out with sort of the chain between
22 you and them.

1 A. They work in the Bridgestone Intellectual
2 Property Department and as well for the dual role with
3 Bridgestone Licensing Services. We work within
4 Bridgestone Americas and do do work for Bridgestone
5 Licensing Services. So, I mean, I guess in the fact
6 that if you looked at it from a strict reporting
7 structure, Vice President is, you know, higher than
8 Assistant Secretary, so I guess in some regards the--

9 Q. Right.

10 A. --officers.

11 Q. But I think you mentioned that Mr. Matsumoto
12 has a position as Head of Intellectual Property.

13 A. No. He's just in the--he's General Manager
14 of one of the departments.

15 Q. General Manager of one of the departments.

16 A. Yeah, he's not the head of the department.

17 Q. I see, okay.

18 A. He's also one of the Board members. I don't
19 know if we looked at--last time we looked at the
20 number of Board members.

21 Q. Yes, right.

22 A. He's one of the three Board members of

1 Bridgestone Licensing.

2 Q. Bridgestone Licensing, but resident in Tokyo.

3 A. Yes.

4 Q. Yeah. And, as I recall, the last time we had
5 a conversation, we looked at some documents that
6 indicated at one point that you wanted to hire an IP
7 lawyer in the United States, and, as I recall, you had
8 to get approval from someone in Tokyo to make that
9 hire.

10 A. Hire? I mean, we have a trademark attorney
11 in Nashville that handles the trademarks for the
12 Americas, but that's completely unrelated to
13 Bridgestone Licensing Services.

14 We had Mallory Smith--I don't know if you
15 remember that name.

16 Q. I remember that name, yes.

17 A. She handled the--she handled the trademark
18 work for BSLS out of the Akron offices--

19 Q. Okay.

20 A. --if that's what you're referring to.

21 Q. I seem to recall that the gentleman whose
22 approval was required was a Mr. Kitamura.

1 A. At the time--hmm.

2 Q. What would his position be?

3 A. Kitamura san has been moved. He's head of a
4 the patent prosecution group right now, but at one
5 time he was Head of the Trademark Group.

6 Q. I see.

7 A. In the same position that Akane Mori is in
8 right now.

9 Q. I see.

10 A. She replaced him.

11 Q. All right. So Akane Mori is now the one
12 who's sort of keeping an eye on things at--

13 A. Yes.

14 Q. --at Bridgestone Licensing in the trademark
15 area.

16 A. Yeah--I mean, yes.

17 Q. Um-hmm. And does she also wear that hat for
18 BSAM?

19 A. No.

20 Q. I see. Who would be the equivalent at doing
21 that for BSAM?

22 A. Lynn Hsu, H-S-U.

1 Q. Um-hmm, also resident in Tokyo.

2 A. No. She's a trademark attorney in Nashville,
3 Tennessee.

4 Q. Nashville, I see. Okay, very good.

5 Now, as I recall, you're a lawyer admitted to
6 the Bar; is that right?

7 A. Correct.

8 Q. And where did you attend law school?

9 A. University of Akron.

10 Q. Okay. And that's in Ohio; right?

11 A. It is.

12 Q. Okay. And that's a common law jurisdiction;
13 right?

14 A. It is.

15 Q. Okay. And so you joined Bridgestone Americas
16 in 2006; correct?

17 A. That's correct.

18 Q. And--

19 A. Second--

20 Q. And starting in 2006, your title was "Senior
21 Intellectual Property Counsel"?

22 A. Correct.

1 Q. Okay. And then you were promoted to
2 Associate Chief Counsel of Intellectual Property in
3 2012?

4 A. Yes.

5 Q. And since 2016, you have been Chief Counsel
6 for Intellectual Property; correct?

7 A. Yes.

8 Q. Okay. And in your current role and previous
9 ones, one of your responsibilities has been to oversee
10 trademark opposition actions; right?

11 A. Yes.

12 Q. And in your Third Statement, you mention that
13 you also "have been responsible for overseeing any
14 related court proceedings"?

15 A. Yes.

16 Q. Is that accurate? Okay.

17 And "related court proceedings," would that
18 include things like the tort case that took place in
19 Panama?

20 A. Yes.

21 Q. Yes okay. So, and as you said, you're
22 Assistant Secretary of Bridgestone Licensing, so you

1 are familiar with Bridgestone Licensing's corporate
2 structure and business activities; correct?

3 A. For the most part, yes.

4 Q. Okay. I think if we look at your First
5 Witness Statement, you said you were thoroughly
6 familiar.

7 A. Oh, well, I was--

8 Q. If my memory--

9 (Overlapping speakers.)

10 A. I was probably back then but, you know, I
11 moved back into sort of a different role.

12 Q. I see.

13 A. And Lynn is handling a lot of the day-to-day
14 work.

15 Q. Um-hmm.

16 A. So I don't think I could say that I'm as
17 thoroughly involved in a day-to-day standpoint as I
18 was several years ago.

19 Q. Um-hmm, I see. Okay. But you have read all
20 of the pleadings that have been submitted in this
21 case.

22 A. I have.

1 Q. Okay. And have you also reviewed the
2 evidence?

3 A. Some of it, but not all of it.

4 Q. I see, because a few months ago, your counsel
5 in this case argued that you needed to have access to
6 certain documents in order to be able to give proper
7 instructions, and I had sort of taken that to mean
8 that you had to see all of the exhibits.

9 A. I'm sorry. Could--you know, they instructed
10 me which ones I needed to take a look at in order to
11 be as prepared as I could for this Hearing today.

12 Q. I see.

13 But what about in connection with filing of,
14 what we call in arbitration, "memorials" or the
15 "briefs"?

16 A. Yes. I was--I received copies of all of the
17 Memorials--

18 Q. You were reading their briefs and signing off
19 on their briefs.

20 A. Yes.

21 Q. Um-hmm, okay.

22 Now, do you speak Spanish?

1 A. I do not.

2 Q. Okay. I understand that from Claimant's
3 Request for Arbitration that--this is in Paragraph 15
4 of the Request for Arbitration--that "a key aspect of
5 the Bridgestone group's business is to protect and
6 maintain the BRIDGESTONE and FIRESTONE trademarks."

7 I assume you agree with that statement?

8 A. Yes.

9 Q. And if we turn to Page 18 of Claimants'
10 Memorial, which I think should be in your binder, this
11 is the Memorial dated 11 May 2018. Do you have a tab
12 there that says that? C-L Memorial?

13 A. Yes.

14 Q. Okay.

15 PRESIDENT PHILLIPS: Which paragraph?

16 MR. DEBEVOISE: We're going to be looking at
17 Paragraph 18.

18 PRESIDENT PHILLIPS: 18?

19 MR. DEBEVOISE: Yes.

20 BY MR. DEBEVOISE:

21 Q. So maybe I'll just read the paragraph:

22 "Accordingly, Bridgestone's strategy for protecting

1 its brand is twofold: First, it monitors trademark
2 registrations all over the world, and any applications
3 for trademarks for tires and related products (i.e.,
4 products that compete with its own) that have the
5 "-STONE" suffix, or are otherwise confusingly similar
6 to BRIDGESTONE and FIRESTONE, are opposed. Second, it
7 monitors markets for tires and related products all
8 over the world, and if it finds tires being marketed
9 under brands with a "-STONE" suffix, or that are
10 otherwise confusingly similar to BRIDGESTONE or
11 FIRESTONE, it first asks the company marketing the
12 brand in correspondence to desist from marketing their
13 tires under the confusingly similar brand, and if that
14 fails, it tries to obtain an injunction to prevent the
15 sale of those tires. Both aspects of trademark
16 protection are necessary."

17 Did I read that correctly?

18 A. Yes, you did.

19 Q. So, focusing on the last part of this
20 statement, Bridgestone corresponds with these other
21 parties through Cease and Desist Letters? Is that one
22 way you do that correspondence?

1 A. Yes.

2 Q. And you're familiar with cease and desist
3 letters or what I guess some people in this case have
4 called "reservation of rights letters" and other
5 people have called "demand letters," but you're
6 familiar with the one that was sent in 2004--

7 A. Yes.

8 Q. Which is--okay. That was Respondent's
9 Exhibit 111.

10 A. Yes.

11 Q. And that letter is an example of Bridgestone
12 carrying out this general policy that you've
13 described; right? And if successful, these letters
14 that you send impact upon competitors; correct?

15 A. Correct.

16 Q. And the objective here is to stop another
17 entity from marketing its product.

18 A. That's true.

19 Q. But trademark enforcement is subject to
20 certain limits, isn't it?

21 A. What kind of limits? I mean...

22 Q. Well, do you accept the notion that

1 government authorities need to balance the right of
2 the trademark-holder to protect its brand with the
3 right of other entities to conduct business and
4 compete fairly?

5 A. I guess in general I would agree with that
6 statement.

7 Q. Okay. Well, I mean, let's take a look at the
8 Respondent's Request for Arbitration. I think there
9 is a tab in your book called "Request for
10 Arbitration," on Page 6, Paragraph 18.

11 A. Okay.

12 Q. Do you see in Paragraph 18, about five lines
13 down, it says: "To balance the right of trademark
14 holders to protect its brand with the right of other
15 entities to conduct business and compete fairly"?

16 A. Yes.

17 Q. Okay. So, Mr. Kingsbury, have you ever heard
18 of "trademark bullying"?

19 A. I've heard the term, sure.

20 Q. Okay. And why don't we turn to Respondent's
21 Legal Authority 92, Page 15. Can you find that? It
22 probably is in RLA-92 in your book.

1 A. Okay.

2 What page? I'm sorry.

3 Q. So, first of all, let's just identify RLA-92.
4 Could you just read on the cover page what it is.

5 A. Sure. It says: "Report to Congress,
6 Trademark Litigation Tactics and Federal Government
7 Services to Protect Trademarks and Prevent
8 Counterfeiting," April 2011.

9 Q. Okay. So, we were going to turn to Page 15
10 of that document.

11 Actually, I think that's Page 19 of 34 if
12 you're looking at the internet printout, but it's
13 Page 15 of the document.

14 A. Okay.

15 Q. Let's focus on Footnote 51.

16 So, it says that the term "bullies," in
17 quotes, was used and described as "a trademark owner
18 that uses its trademark rights to harass and
19 intimidate another business beyond what the law might
20 reasonably interpreted to allow."

21 Did I read that correctly?

22 A. Yes, you did.

1 Q. Okay. And can we go back to Page 7 of the
2 Report.

3 You see a heading at the bottom of the page
4 entitled "Evaluating Potential Violations"?

5 A. Yes.

6 Q. Okay. Now, if we go on to the following
7 page, on Page 8, there is a statement in the very
8 first carryover paragraph, starting in the second
9 line, which says that: "The first step in determining
10 whether a particular use constitutes potential rights
11 violation is to consider the available legal theories
12 and examine whether the elements of a claim (under
13 Federal or State law) can be established."

14 Did I read that correctly?

15 A. Yes.

16 Q. Okay. And trademark law is not globally
17 uniform; right? I mean, you deal with the whole
18 world; right? And it's not the same in every country.

19 A. There's nuances in each country, but
20 generally the concepts are the same.

21 Q. Um-hmm. Okay.

22 Let's look at the Request for Arbitration on

1 Page 5. Again, that will be the document called

2 "RFA." And let's go to Page 5, Paragraph 14.

3 You see Paragraph 14?

4 A. I do.

5 Q. Okay. So, in the fourth line, there is a
6 sentence beginning: "While trademark law is not
7 globally uniform."

8 A. Correct.

9 Q. And then I guess what you were trying to say
10 is "in most jurisdiction," it allows something to
11 happen. But it is the case that trademark law is not
12 globally uniform.

13 A. Correct.

14 Q. Okay. So, the general test, though, as we go
15 around the world, is whether various marks are
16 confusingly similar; right?

17 A. Yes.

18 Q. Okay. And we see that in that same
19 Paragraph 14, don't we, down in the very last line on
20 the page?

21 A. We do.

22 Q. "Confusingly similar."

1 A. Um-hmm, yes.

2 Q. Okay. And this is something that has to be
3 evaluated on a case-by-case basis; right?

4 A. It does.

5 Q. Okay. And if a problematic mark is
6 identified before taking enforcement measures, a
7 prudent trademark owner typically would conduct some
8 due diligence; right?

9 A. It would.

10 Q. Okay. And after conducting some due
11 diligence, if the mark owner has committed to
12 challenge a particular unauthorized mark, the course
13 of action taken will then depend on the situation;
14 right?

15 A. Correct.

16 Q. And a mark owner typically will set forth its
17 demands in one of these letters that we walked about,
18 a "Cease and Desist" or a "Demand Letter," or whatever
19 we're calling them. And the tone of those letters can
20 be either threatening or conciliatory, can't they?

21 A. They can, yes.

22 Q. Uh-huh, um-hmm, okay.

1 So, let's look at another passage from
2 Respondent's Legal Authority Number 92.

3 Okay, so, we're back to the Report to
4 Congress.

5 Now, on Page 14 of that document, which,
6 again, if you're using the numbers in the lower right
7 corner is Page 18 of 34, do you see in the third
8 paragraph where it says that owners may "sometimes be
9 too zealous and end up over-reaching"?

10 A. I do.

11 Q. Now, let's look some more at that that. Two
12 lines on in the same paragraph, it says: "Other
13 times, they mistakenly believe that, to preserve the
14 strength of their mark, they must object to every
15 third-party use of the same or similar mark no matter
16 whether such uses may be fair uses or otherwise
17 non-infringing." Is that right?

18 A. That's what it says.

19 Q. Okay. So let's go now back and look at the
20 Demand Letter in this case, Respondent's Exhibit 111.

21 A. Okay.

22 Q. Okay. So, is this the letter from Foley &

1 Lardner to Mr. Jesus Sanchelima--

2 A. Yes.

3 Q. -- of 3 November 2004?

4 A. Yes, it is.

5 Q. It's been much talked about in this case.

6 Okay. I think I probably don't need to read
7 this text. Everyone is pretty familiar with it now.
8 But before sending this letter, did you--or did
9 Bridgestone conduct any kind of country-by-country
10 analysis?

11 A. Well, I wasn't involved with the letter, but
12 I believe that it says "without conducting a
13 country-by-country analysis." So, on the face of the
14 letter, I would say that it did not.

15 Q. It did not. Okay.

16 So it would seem, then, that there was some
17 diligence that was not conducted before this letter
18 was sent.

19 A. We did not do a country-by-country analysis,
20 if you--if that's the diligence that you're referring
21 to, correct.

22 Q. Yes, okay. All right.

1 And that included no analysis of the law in
2 Panama; right?

3 A. I would assume so, but again I wasn't...

4 Q. Um-hmm, okay.

5 And after this letter was sent--

6 A. Um-hmm.

7 Q. --an Opposition Proceeding was filed in
8 Panama opposing the registration of the RIVERSTONE
9 mark; correct?

10 A. Correct.

11 Q. And were you involved with the filing of that
12 opposition?

13 A. No. I believe that was filed in 2005.

14 Q. Yes, okay.

15 A. And I started in the Company--

16 Q. It was before you joined the Company. All
17 right.

18 A. Yes, it was.

19 Q. Do you know whether any diligence was done on
20 whether there was actual confusion in the market in
21 Panama before that proceeding was filed?

22 A. I--I don't know.

1 Q. I see, okay.

2 And you're familiar, though, with the course
3 of that Opposition Proceeding, are you not?

4 A. I'm generally familiar with it from this
5 case, yes.

6 Q. Great, okay. And certainly it's been in the
7 record in this arbitration rather extensively; no?

8 A. Yes, it has.

9 Q. Okay. So, in that Panamanian Opposition
10 Proceeding, the Bridgestone Parties--and to be clear
11 here, this was Bridgestone Licensing and Bridgestone
12 Corporation Japan?

13 A. Yes.

14 Q. Not BSAM?

15 A. Correct.

16 Q. They relied heavily on the well-known mark
17 status of the BRIDGESTONE mark in the market; right?

18 A. Yes.

19 Q. And actually, if we look at the evidence
20 submitted in the case, it would appear that the
21 Bridgestone Parties didn't bother to show any evidence
22 of confusion in the Panama market. They seemed to

1 rely exclusively on the fact that it was a well-known
2 mark, and that kind of carried the day; right?

3 A. It was--I think there's confusion arguments
4 that exist. Right? I mean confusion is a number of
5 different factors--similarity of the mark, similarity
6 of the goods, similarity of the trade channels. And
7 so, you know, when you say that we made a decision
8 based on confusion by without doing a use
9 investigation or without looking at actual confusion,
10 that's probably a true statement, but I don't know if
11 you need actual use or actual confusion to allege
12 confusion, if that makes sense; right?

13 Q. But the fact remains that there was not an
14 actual use study done--

15 A. There was not--well, I'm assuming there was
16 not. I don't know that for a fact.

17 Q. Okay. Well, I think if you had enough time
18 to read through the whole thing, I can represent to
19 you that that's what you would find.

20 A. All right.

21 Q. Okay. Now, the Bridgestone Parties in that
22 Opposition Proceeding--Bridgestone Licensing and

1 Bridgestone Japan--were represented by Panamanian
2 counsel; right?

3 A. Yes.

4 Q. And the lawyer involved was Ms. Audrey
5 Williams; is that right?

6 A. Yes.

7 Q. Okay. And she gave a Witness Statement in
8 the earlier part of this case, did she not?

9 A. Ooh, yes, I believe she did.

10 Q. Yeah, okay. So, maybe we should take a look
11 at her Witness Statement. I think you'll find that in
12 the book. And why don't we look, in particular, on
13 Page 3 and Paragraph 14.

14 Have you located Paragraph 14?

15 A. I have.

16 Q. Okay. And in the fifth line, there is a
17 sentence which says: "Such evidence may include proof
18 that the confronted marks can coexist if goods bearing
19 the Marks are found in the market (in which case the
20 action would be dismissed because there would be no
21 likelihood of confusion or association)."

22 Did I read that correctly?

1 A. You did.

2 Q. So, that is your counsel in the Opposition
3 Proceeding expressing the view that if there was a
4 competing mark already found in the market that you
5 were likely to lose that Opposition Proceeding; right?

6 (Witness reviews document.)

7 A. Okay, so I'm sorry, I wanted to make sure I
8 understood the entire--

9 Q. I understand. Take your time.

10 A. I'm just reading through--I forget your
11 question at this point, so I'm sorry.

12 (Witness reviews realtime Transcript.)

13 A. "Likely lose the opposition."

14 Yeah, but there is the "or"; right? "Or by
15 proving that the challenged application registration
16 was being used before the date of first use or
17 registration of the opposing mark (in which case the
18 action would be dismissed for lack of standing.)"

19 Okay, that's--

20 Q. That's another alternative, and that's a
21 hypothetical.

22 A. Right.

1 Q. It doesn't apply to our facts; right?

2 A. Right. Yes, yeah.

3 Q. So, the hypothetical that applies to our
4 facts is that the RIVERSTONE mark was legally in use
5 in Panama at the time that you filed the Opposition
6 Proceeding.

7 A. You know, "legally in use"; right? So,
8 Panama does not recognize--my understanding is that
9 Panama does not understand common-law
10 rights--right?--so their use--I mean, they gained
11 trademark rights through registration only; right? So
12 did they--

13 Q. That is the Panamanian system, is it not?

14 A. Did they--yeah, so did they legally have the
15 right to sell products without a registration? If
16 they don't recognize common-law rights, they don't
17 have a valid mark to market products under, so...

18 Q. But at that point, you had not brought any
19 kind of infringement proceeding against them to stop
20 them.

21 A. No, we had not been--we had not filed an
22 infringements proceeding, but, you know, based on the

1 fact that they did not have a registration and we did,
2 our rights pre-dated their rights, right? And they
3 had no, as you say legal right to--

4 Q. Right.

5 A. --manufacture, sell their products in the
6 market without a valid registration.

7 Q. But if return to Paragraph 14, which is the
8 statement by your counsel in the Opposition
9 Proceeding, she is basically saying that if Riverstone
10 can prove that they were already using the mark in the
11 market, you were likely to lose the Opposition
12 Proceeding. That's what that says; no?

13 A. "Use granted to the Licensee."

14 (Witness reviews document.)

15 A. I mean, that's what it says, but I would have
16 to read this entire thing again because it refers in
17 the beginning of that to a licensee, and I don't know
18 what context that's in.

19 Q. Okay. But the fact is that you did lose the
20 Opposition Proceeding; right?

21 A. We did, yes.

22 Q. And one of the major rationales in the

1 Decision against your petition was that the mark was
2 already in use and that there was no confusion in the
3 marketplace between your mark and their mark.

4 A. That's true.

5 Q. Thank you.

6 Now, after you lost the Opposition
7 Proceeding--I say "you"--after Bridgestone Japan and
8 Bridgestone Licensing Services, they initially
9 appealed but then they withdrew the appeal; correct?

10 A. Correct.

11 Q. I think that the narrative in this case of
12 Bridgestone Licensing Services is to the effect that
13 withdrawal was actually a responsible act on the
14 Bridgestone Parties' part because when you examine the
15 situation, you realized that you didn't really have a
16 chance to win on appeal; is that correct?

17 A. That's correct, yes.

18 Q. Okay. And we talked, though, about the
19 strategy you had pursued in the Opposition Proceeding,
20 which was to rely primarily on the fact that you had a
21 well-known mark and not to submit any evidence on a
22 marketing study; correct?

1 A. Yes.

2 Q. All right. So, your conclusion that
3 basically without the marketing study evidence that
4 you just were going to lose?

5 A. I was not part of that. I--

6 Q. Okay.

7 A. I don't know if--I don't know if the lack of
8 a marketing study was it.

9 Q. Um-hmm.

10 A. I think just the general law reading the
11 Decision, and the general law field from the case was
12 that we had a low likelihood of success on the appeal.

13 Q. And the low likelihood of success may well
14 have had something to do with what your counsel said
15 in Paragraph 14 about the fact that the RIVERSTONE
16 mark was already in use; is that right?

17 A. That's--yeah, I mean based on the Decision in
18 the opposition, yes.

19 Q. Yes. Okay, thank you.

20 Now, let's turn to the Supreme Court Judgment
21 itself, which is the object of your Request for
22 Arbitration in this case. That's Respondent's

1 Exhibit 34.

2 A. Okay.

3 Q. You've read this Decision; right?

4 A. I have.

5 Q. When did you first read it?

6 A. Hmm, probably on May 28th, 2014.

7 Q. I see.

8 But you said you didn't read Spanish, right,
9 so you would have had to wait for an English
10 translation?

11 A. Well, that's true. There was kind of other--
12 (Overlapping speakers.)

13 A. Yes, that's true, yes. Then it would have
14 been a couple of days after--

15 Q. A couple of days after you got it.

16 A. Yes.

17 Q. Okay. So, in your Third Statement, in
18 Paragraph 15, you said that you were "shocked" when
19 you learned of the Panamanian Supreme Court Judgment
20 of 28 May 2014; right?

21 A. Yes.

22 Q. And we've established that you attended law

1 school in a common-law jurisdiction; correct?

2 A. Yes.

3 Q. And you do know that Panama is a civil-law
4 country; correct?

5 A. Yes.

6 Q. And do you have any expertise in Panamanian
7 Law?

8 A. I do not.

9 Q. So, following the issuance of the Supreme
10 Court Judgment, you expressed your dismay at a Special
11 301 hearing at the U.S. Trade Representative's Office;
12 correct?

13 A. I did.

14 Q. So, let's turn to Claimants' Exhibit 32 in
15 your materials.

16 A. Okay.

17 Q. Do you recognize this as your hearing
18 statement at that USTR--

19 A. I do.

20 Q. --Special 301 Subcommittee Meeting?

21 A. Yes.

22 Q. Okay.

1 So, on Page 3, the first sentence at the top
2 of the page says: "More importantly, the Supreme
3 Court's Decision severely penalized Bridgestone simply
4 for utilizing an ordinary opposition mechanism to
5 protect its intellectual property as provided for
6 under Panamanian Law."

7 Is that correct?

8 A. That's correct.

9 Q. Okay. So let's look a little further down at
10 the Decision on Page 17.

11 A. I'm sorry, what was the exhibit number again?

12 Q. It's--R-34 is the exhibit number.

13 A. Okay.

14 Q. So, it's on Page 16, excuse me, of 26.

15 At the bottom of the page, do you see a
16 paragraph that begins "It is not"?

17 A. I do.

18 Q. So, it says: "It is not this Chamber's
19 intention to say that initiating a legal action to
20 claim a right may be interpreted as a synonym for the
21 damages that may be caused to a plaintiff--thus
22 creating a coercion element for anyone who feels

1 entitled to a claim and to use the means provided by
2 the law to do so."

3 Is that correct?

4 A. That's what it says.

5 Q. Okay. Now, do you remember reading that
6 sentence?

7 A. I do.

8 Q. And that sentence really says that the mere
9 filing of an Opposition Proceeding cannot lead to
10 damages, does it not?

11 A. That's what it says on its face, yes.

12 Q. Okay. And did you consider the relevance of
13 that sentence when you made your USTR statement?

14 A. Yeah, I did consider the entire--the entire
15 decision when I made my USTR statement. The relevance
16 of that sentence--I mean, it's within the Decision, so
17 yes, but I think I would go back to some of the other
18 language that said that there is no legal basis to
19 file the opposition and that we did so negligently and
20 recklessly, I think is very telling from the Decision.

21 Q. And you proceeded or someone on behalf of
22 Bridgestone proceeded to write Senators and

1 Congressmen with the same message; is that right?

2 A. I believe so.

3 Q. Um-hmm. Would that have been organized by
4 your counsel Akin Gump or your own internal--

5 A. I don't recall.

6 Q. --public affairs people?

7 A. It could have been either, I guess.

8 Q. Okay. And we discussed before too about the
9 fact that each jurisdiction has the authority to make
10 its own decisions based on its own assessment of the
11 facts of each trademark case; right?

12 A. Yes.

13 Q. Okay. The statements that you made at that
14 hearing at the USTR made their way into USTR Annual
15 Reports; right?

16 A. Yes. Well--

17 Q. And they made their way into letters from
18 U.S. Senators and Congressmen to the USTR; right? If
19 you like on that, we can look at Claimants'
20 Exhibit 35.

21 A. Yes.

22 Q. Have you located that?

1 A. I have.

2 Q. Okay. So, the first document is a letter
3 from the two Senators from Ohio, Sherrod Brown and Ron
4 Portman, to Ambassador Froman, the United States Trade
5 Representative?

6 A. Correct.

7 Q. Okay. And the second paragraph there reads,
8 begins: "As you know, the Panama Supreme Court
9 ordered Bridgestone to pay a \$5.4 million fine for
10 legitimately challenging a trademark application."

11 A. That's true.

12 Q. But it wasn't a fine, was it?

13 A. No, that was a damage award.

14 Q. "It was a damage award."

15 But somehow the Senators got the impression
16 that it was a fine.

17 A. Apparently they did.

18 Q. And that might have been at the instance of
19 Bridgestone.

20 A. It may be them misunderstanding or
21 misinterpreting whatever we sent to them or whatever
22 the conversations we had with them.

1 Q. Okay.

2 A. I don't know what.

3 Q. All right. So, is that the way politics
4 works here in Washington?

5 A. I will plead the fifth on that.

6 Q. And the second document in this exhibit, you
7 see that, is this a letter from Tim Ryan and Darin
8 Lahood?

9 A. Yes.

10 Q. And two other members of Congress to
11 Mr. Froman. And the first sentence says: "We are
12 writing to express concern that a Panamanian Supreme
13 Court Decision resulting in a substantial penalty
14 against Bridgestone Americas simply for utilizing
15 legal mechanisms provided under Panamanian Law to
16 protect its 'intellectual property' rights in Panama."

17 Is that correct?

18 A. That's what it says.

19 Q. Okay. And I guess this message is getting a
20 little bit distorted as it moves along; right?

21 A. Apparently, yes. Apparently, it has been
22 probably mischaracterized is a better way to put it.

1 Q. It's not a tort judgment for money damages.

2 A. Yes.

3 Q. It's now a substantial penalty. And it was
4 imposed on Bridgestone Americas, which was not a party
5 to the proceeding?

6 A. Yeah, that could very well be a
7 misunderstanding by Congressmen who didn't quite have
8 all the facts.

9 Q. Okay. But this was part of a campaign that
10 "Bridgestone Inc.," shall we call it, orchestrated
11 here in Washington; right?

12 A. Yes.

13 Q. Thank you.

14 So, let's talk a little bit about the policy
15 of going after "-STONE" suffix marks.

16 This policy was adopted around 2005; right?

17 A. Yes.

18 Q. And you've described this as an "aggressive"
19 policy; right?

20 A. Yes.

21 Q. You've also said that you have never heard of
22 a proceeding like this one, where someone was held

1 reckless and liable for merely bringing trademark
2 Opposition Proceedings; right?

3 A. That's correct.

4 Q. And you mentioned earlier that you're a
5 member of the Ohio bar; right?

6 A. Yes.

7 Q. And your specialty is intellectual property?

8 A. Yes.

9 Q. And you focus on trademarks in the U.S.?

10 A. Yes.

11 Q. And in the U.S., one of the main treatises on
12 trademarks is McCarthy on Trademarks and Unfair
13 Competition; right?

14 A. Yes.

15 Q. And the Claimants have cited this as an
16 authority. I think it's Claimants' Legal
17 Authority 58, and there are some more excerpts at 143.

18 Are you familiar with this treatise?

19 A. I know generally of the McCarthy treatise,
20 yes, but I haven't read these specific sections.

21 Q. Okay. And in McCarthy it talks about unfair
22 competition and gives some examples; right?

1 A. I guess, again...

2 Q. All right. So, why don't we take a look at
3 Respondent's Legal Authority 224.

4 A. Okay.

5 Q. So, this is Chapter 1 from the McCarthy
6 treatise; is that right?

7 A. Oh, I'm sorry. I'm on the wrong one. 224?

8 Q. Yeah. Respondent RLA-224.

9 A. Yes.

10 Q. Up at the top it says one McCarthy on
11 trademarks and unfair competition, Section 1.1.

12 A. Yes.

13 Q. Okay. Can you turn to Section 1:10 on
14 Page 24 of this document. And do you see a Section
15 1:10, "Examples of unfair competition"?

16 A. Yes.

17 Q. Okay. And you see an entry that says "filing
18 a groundless lawsuit," maybe about 10 or 12 bullets
19 down the list there?

20 A. I do.

21 Q. So, filing a groundless lawsuit would be an
22 example of unfair competition; right?

1 A. Yes.

2 Q. And Footnote 14, let's look--I think that's
3 over on the next page--Footnote 14 is the backup
4 support for the statement that filing a groundless
5 lawsuit can be an example of unfair competition;
6 right?

7 A. Yes.

8 Q. And there is a case cited there, Microsoft
9 Corporation versus Action Software, 136 F. Supp. 2d
10 735, et cetera, with the citation, Northern District
11 of Ohio, decision in 2001. It says: "Ohio was one of
12 the first states to recognize that lawsuits
13 implemented with the design to gain an unfair
14 advantage over a competing business are a basis for a
15 common lawsuit for unfair competition."

16 Did I read that correctly?

17 A. You did.

18 Q. Okay. You said that you were shocked by the
19 decision in Panama, but this is not the first time
20 that Bridgestone entities have been held responsible
21 for unfair practices; right?

22 A. That's true.

1 Q. Okay. Mr. Kingsbury, the Supreme Court
2 Judgment was rendered on 28 May 2014; correct?

3 A. Yes.

4 Q. And, in its 2014 Decision, the Panamanian
5 Supreme Court held Bridgestone Japan and Bridgestone
6 Licensing Services jointly and severally liable to
7 Muresa and Tire Group for \$5 million in compensatory
8 damages and \$431,000 in attorneys' fees; correct?

9 A. Yes.

10 Q. Okay. And as we discussed a minute ago, in
11 some of this looser talk here in Washington, and at
12 some point it may have even been described as an award
13 of punitive damages; right? I think if--well, we went
14 over some of those examples, but it wasn't punitive
15 damages, was it?

16 A. No, not according to the Decision.

17 Q. Okay. So, when the Decision came down, the
18 various Bridgestone entities; Bridgestone in Tokyo,
19 Bridgestone Americas, Bridgestone Licensing Services,
20 all started looking for ways to overturn the Supreme
21 Court Judgment; correct?

22 A. That's correct.

1 Q. Okay. And in February of 2015, while various
2 appeals of that Supreme Court Judgment were pending in
3 Panama, you were also considering claims under the
4 Treaty with Panama; correct?

5 A. We--I don't know the dates off the top of my
6 head, but yes, we were considering the current
7 investor-State action at some point.

8 Q. Okay. I mean, maybe if we go back and look
9 at your statement to USTR, which is Claimants'
10 Exhibit 32.

11 Again, is this your statement to the USTR
12 hearing?

13 A. It is.

14 Q. And on Page 3, do you see a paragraph halfway
15 down the page that begins "Third"?

16 A. I do.

17 Q. And the last sentence of that paragraph
18 reads: "Thus, the Supreme Court failed to respect due
19 process, as required under Article 15.11 of the TPA
20 and Articles 41(2), 41(3), and 62(4) of the TRIPS
21 Agreement." Correct?

22 A. That's what it says, yes.

1 Q. Okay. So, the TPA refers to the Trade
2 Promotion Agreement between the United States and
3 Panama which is the basis for your claim here today;
4 right?

5 A. Yes.

6 Q. Okay. So, in February of 2015, you already
7 had this in mind?

8 A. Yes.

9 Q. Okay. So, not only did you have it in mind,
10 you had actually kind of outlined some of the
11 substantive claims that you might be able to make.

12 Oh, I'm sorry, my colleague is saying you
13 nodded your head, but I think we need an actual
14 answer.

15 A. I didn't know if it was a question or not.

16 Q. My apologies.

17 A. It's just kind of a statement.

18 Q. The quote I just read you, you referred to
19 Article 15.1 of the TPA, so?

20 A. I did, yes.

21 Q. So, does that mean that you started to
22 identify claims that you might bring?

1 A. Yes.

2 Q. Thank you.

3 And if you were analyzing substantive claims,
4 then you must have known about the jurisdictional
5 requirements at that point as well; no?

6 A. Yes.

7 Q. And the situation progressed to such an
8 extent that on 30 September 2015, BSLS and BSAM
9 submitted a Notice of Intent to submit a claim to
10 arbitration; correct?

11 A. We did.

12 Q. And, in that Notice of Arbitration, you
13 claimed \$10 million in damages; correct?

14 A. That was an initial assessment.

15 Q. Pardon?

16 A. That was our initial assessment, yes.

17 Q. Okay. And we can find that in the Notice of
18 Arbitration I just referred to at Page 8 in
19 Paragraph 22.

20 So, during the Hearing on Expedited
21 Objections, the last time we had the pleasure of
22 talking to each other, you testified that you and

1 other Bridgestone executives understood that, if BSJ,
2 "Bridgestone Japan," paid the Judgment that
3 Bridgestone Licensing Services wouldn't have a claim
4 under the TPA; correct?

5 A. Yes, that's what I testified to, correct.

6 Q. At one point, Bridgestone Japan contemplated
7 paying expenses evenly with Bridgestone Licensing
8 Services--right?--50:50.

9 A. For the--

10 Q. To pay the 5,431,000.

11 A. I don't know if Bridgestone--yeah. I guess
12 we probably--well, can we go to the 2016 Agreement?

13 Q. Um, sure.

14 A. Do we have that? Do you have that in your
15 exhibits?

16 Q. You said that's defined in the Corporate
17 Resolution; right?

18 A. Right.

19 Q. Which is exhibit number--

20 A. I mean, just to answer your question, we
21 looked at all the different possibilities; right?

22 Q. Okay. But we've heard today that there was a

1 2010 Agreement which provided for a 50:50 split of the
2 costs?

3 A. For--

4 Q. So, if that was the starting point when you
5 were confronted with this liability, that was the
6 initial working assumption of people within the
7 Bridgestone organization; no?

8 A. It might have been, but I don't know that the
9 2010 Agreement necessarily applied to the civil case.

10 Q. Well, maybe we should look at some documents,
11 then.

12 A. Sure.

13 Q. So...

14 (Pause.)

15 Q. I think it should be Respondent's 206.

16 Let me come at this another way. I think the
17 last time we talked together, we talked about a
18 \$31 million loan that Bridgestone Japan had made to
19 Bridgestone Licensing Services quite a few years ago.

20 A. Correct.

21 Q. And, as I recall, at that moment in
22 time--we're talking here about 2016--there was an

1 outstanding balance on that loan of about 2.3 or maybe
2 2.1 million?

3 A. That sounds about right.

4 Q. Does that sound right? Okay.

5 Was there any consideration within the
6 Bridgestone family of merely rolling that loan over?

7 A. No. I think we viewed it as two completely
8 separate transactions.

9 Q. All right. Well, there I think we are going
10 to have to look at some documents, so if you'll give
11 me a second, I think we'll find it.

12 (Pause.)

13 Q. Let's go to--

14 A. 203?

15 Q. 203.

16 A. Yeah, I just find it, you're right. The last
17 page.

18 Q. Yes.

19 A. Third paragraph down in the last e-mail.

20 Q. Yes.

21 A. At present BSLS has an outstanding debt of
22 \$2.1 million from BSJ, but hypothetically, if they

1 repaid this amount to BSJ in November, they anticipate
2 long-term funding. So yes, I guess there was within
3 the Bridgestone group of families.

4 Q. So, one option for getting to roughly
5 50 percent of the 5.4 would have been to just roll
6 over that loan?

7 A. Yes.

8 Q. But, in the event that was discarded as an
9 option; is that correct?

10 A. It was.

11 Q. Okay. So, I think in that same exhibit,
12 Exhibit 2003, if we look at the second e-mail--and
13 this is an e-mail from Mr. Hayato Shiraishi.

14 Who is he?

15 A. I don't know who he is.

16 Q. Okay.

17 A. I don't know who he is, but the second e-mail
18 starting from the--starting from the first page;
19 right?

20 Q. Yes.

21 So, the second e-mail which is just about
22 2 inches down the page, Shiraishi Hayato, I believe

1 he's a person in Nashville; no?

2 A. It says BSA Shiraishi, so yes, it would
3 appear he has--

4 Q. And is he one of these Bridgestone finance
5 people who's kind of on loan to Nashville? I think
6 there are Bridgestone Japan people who rotate through
7 Nashville, which we discussed the last time; right?

8 A. He most likely is, but I don't know him.

9 Q. I see. Okay.

10 And this is an e-mail to Tetsuo Kenmochi;
11 right?

12 A. Yes, it is.

13 Q. Copied to some other people, regarding BSLs
14 funding. And it starts out: "1631 Kenmochi."

15 I guess there is some kind of a code system
16 at Bridgestone; right?

17 A. Everybody has a number.

18 Q. Everyone has a number.

19 A. Yes.

20 Q. Right. Okay. So we will come back to these
21 numbers in the future.

22 So, it says: "Regarding the matter of the

1 BSAM loan I consulted you about below, it has been
2 decided that it will be BSLS's responsibility alone to
3 pay a total of approximately \$8 million in Panama
4 related damage compensation and international
5 arbitration expenses which had initially been planned
6 for an even split between BSJ and BSLS." Is that
7 correct?

8 A. That's what it says, yes.

9 Q. Okay. So, 8 million would cover the 5.431
10 plus maybe counsel fees for the arbitration fees;
11 right?

12 A. Attorney's fee, yes.

13 Therefore, the funding need--

14 Q. The funding need has increased to \$6 million,
15 so I guess initially there was talk that maybe the
16 funding need was 2.7 or something like that to pay
17 50 percent of the damage award; correct?

18 A. Yes, apparently.

19 Q. Yes.

20 A. I guess.

21 Q. Okay. And then it says at the end of that
22 paragraph: "Depending on developments on the

1 Plaintiff's side in Panama, it is possible that the
2 timing could change for the payment of damage
3 compensation." That refers to the fact that the
4 prevailing Party in Panama just hadn't requested
5 payment yet?

6 A. "Pending on developments on the Plaintiff's
7 side in Panama, it is possible that the timing could
8 change for the payment for damage compensation."

9 Yeah, I think that in order to get payment,
10 they had to submit documents to the Court and go
11 through an official process.

12 Q. Okay. So, then in the third paragraph of
13 that same message, it says: "With regard to the
14 payment of dividends, it is expected that there will
15 be no dividend for Fiscal Year 2016 due to negative
16 profit after tax deduction, because of the
17 responsibility to pay damage compensation." Correct?

18 A. Yes, that's what it says.

19 Q. Right. So, is there a general rule about
20 when BSLs pays a dividend to Bridgestone Corporation?

21 A. I don't know if there's a general rule. I
22 know typically they do, but there are occasions where

1 they don't. There's been times when they have paid
2 more of the principal off on the loan and then they
3 will forego a dividend payment, but I don't know what
4 the formula is that they would operate under.

5 Q. Right. Okay. It's kind of too bad that your
6 colleagues aren't here because, you know, you brought
7 this whole case for years and years and you're the
8 only witness tendered--

9 A. Tell me about it.

10 Q. --by the Claimants.

11 You are an IP person not a finance person;
12 right?

13 A. Yes.

14 Q. And we went through that the last time, but
15 it seems like a bit of a hole in your case, so we will
16 have to do the best we can.

17 So, I think as we discussed last time, the
18 Bridgestone Japan Treasury is kind of like the
19 mothership; right? The orchestrater of things?

20 A. They are the Treasury Department for the
21 parent company, yes.

22 Q. But they also send money where it's needed

1 around the--around the organization; no?

2 A. I don't--I mean, if that's what the typical
3 parent-subsubsidiary relationship is, then that's what
4 they would do, yes, but...

5 (Pause.)

6 MR. DEBEVOISE: Where's Gaela's exhibit for
7 the cash flow for Bridgestone? Do you remember the
8 number of that? The cash levels of Bridgestone, what
9 number is that?

10 BY MR. DEBEVOISE:

11 Q. Well, suffice it to say, would it be fair to
12 say that Bridgestone Licensing Services is kept on a
13 short leash financially? They're not allowed to
14 accumulate millions and millions of dollars sitting
15 around; right?

16 A. They have a limited income stream; right?
17 And then they have limited expenses, and then they
18 have the dividend payments, so it doesn't fluctuate a
19 lot where they're going to have the ability to
20 generate this huge surplus of cash. We looked at the
21 dividend statement in the MTP that kind of had that
22 laid out.

1 Q. Okay.

2 A. I don't know if we want to go back to that--

3 Q. Sure. Where is the MTP here? Let's get
4 that.

5 A. That was in our direct. I don't know if you
6 have a copy in your--

7 Q. You have a copy of that in your direct.

8 A. Yes.

9 Q. Let's go back and look at that. Okay. So,
10 this is Respondent's Exhibit 2006.

11 And remind us again what "BSLS 16MTP" stands
12 for?

13 A. That would be the 2016 "Mid-Term Plan," as we
14 call it, and that's--Mid-Term Plan, we don't
15 necessarily do them anymore, but there used to be a
16 five-year rolling Business Plan for each of the
17 business units.

18 Q. Right. Okay.

19 And on Page 2 at the bottom, do you see a
20 reference to "dividends"?

21 A. I do.

22 Q. And it says: "No dividend due to Net Loss in

1 FY 2016."

2 A. Correct.

3 Q. And FY 2016 would have covered the payment of
4 the Award in this?

5 A. It would have, yes.

6 Q. Okay. And then for FY 2017, it says: "Even
7 though the group recorded a net profit, there was no
8 dividend due to the exclusion from the group company
9 dividend implementation guidelines because there were
10 net borrowings that exceeded Working Capital."

11 So, when I asked you earlier about
12 guidelines, in fact, there are guidelines?

13 A. Apparently there are guidelines, yes.

14 Q. Okay. Very good.

15 A. I have never seen those guidelines.

16 Q. Okay. Very good.

17 MR. DEBEVOISE: R-206, yes.

18 (Comments off microphone.)

19 MR. DEBEVOISE: Yes, and that was in the
20 binder of the Witness.

21 BY MR. DEBEVOISE:

22 Q. Okay. Now, you were also pointed to some

1 bank statements in your direct testimony which you
2 said demonstrated the payment of interest--

3 A. Yes.

4 Q. --on the BSAM loan.

5 A. Yes.

6 Q. Was that because Bridgestone just made a
7 mistake in their Reply and they put in the wrong
8 evidence of interest payments?

9 A. I don't understand.

10 Q. There were some exhibits included with the
11 Reply which actually showed payments going from BSAM
12 to BSLS.

13 A. Yes, I think those were a mistake, that's
14 correct.

15 Q. "Those were a mistake"?

16 A. Those payments from BSAM to BSLS were the
17 royalty payments from the Licensing of the trademarks.

18 Q. I see.

19 A. Yes.

20 Q. Okay. And those were the full royalty?

21 A. They would have been whatever--yes. We
22 didn't discount it, if that's what you're getting at.

1 We didn't discount the royalty based on some other
2 payment due, so it would have been the full royalty.

3 Q. Okay. All right.

4 And then if we go back to Respondent's
5 Exhibit 2003 again, in the second e-mail message, in
6 the second paragraph, it says: "At present, together
7 with José and Tim from the BSAM team, you have
8 incorporated execution of a BSAM loan in July
9 (one-year loan rolling, five years) in the 16RB MTP,
10 and we are rapidly proceeding with preparations for
11 execution (draft of a loan agreement, establishment of
12 interest condition, et cetera)." Correct?

13 A. Yes.

14 Q. Okay. So, already in 2016, you were
15 contemplating that this loan was going to be rolled
16 for at least five years?

17 A. Yes.

18 Q. And what was the basis for that?

19 A. The conclusion of this arbitration.

20 Q. Um-hmm.

21 And I believe you testified in your direct
22 testimony that this loan would be repaid in all

1 circumstances?

2 A. Yes.

3 Q. And what is the basis for that statement?

4 A. The 2016 MTP.

5 Q. I see.

6 And does that statement you just made assume
7 that Bridgestone Licensing Services will recover at
8 least \$6 million in this arbitration?

9 A. No.

10 Q. No?

11 A. No. No, it doesn't.

12 Did you want to look at the numbers again?

13 Q. All right.

14 Well, I think what we would like to do is go
15 back and look at the Resolution.

16 A. Okay.

17 Q. So, I think that's Respondent's 95.

18 A. Tab 10?

19 Q. Tab 10 in your book, yes.

20 And at the bottom of the page there's a
21 "WHEREAS" clause; right?

22 A. Yes.

1 Q. And it has two Subclauses, (i) and (ii). The
2 first one deals with: "Despite the 2010 Agreement,"
3 that's the 50:50 agreement, "the corporation,"
4 referring here to Bridgestone Licensing Services "will
5 pay and bear the entire financial burden of such
6 payment."

7 But then there's a (ii), and it says: "The
8 Corporation will be entitled to initiate, and keep the
9 entire financial benefit of any recovery from any
10 investor State, arbitration, or any other acts against
11 the Republic of Panama."

12 What if there are no benefits?

13 A. Then we would--I mean, if you go back and
14 look at the MTP, you can see from now until 2020, we
15 are building up a cash balance in that--in the BSLS
16 account to pay off the \$6 million.

17 Q. Right. But wouldn't it be more accurate to
18 say that it would be subject to the normal system that
19 you've had in place at BSLS for a long time, which is
20 that you have some notion of an acceptable level of
21 financial health for BSLS; and if it goes below that
22 level, then some provision is made and money magically

1 appears, whether it comes from BSAM or from Tokyo?

2 A. No. Did you look at the--I mean, I'm not
3 sure I follow what you're asking.

4 Q. So, maybe I can show you the first of your
5 sample report, Figure 4--

6 SECRETARY TORRES: Mr. Debevoise, the
7 microphone.

8 BY MR. DEBEVOISE:

9 Q. This is Slide 179 in the presentation that
10 was made earlier today.

11 And do you see outstanding cash levels for
12 BSLS there through the years?

13 A. We have 2012, '13, '14, '15, '16. Okay.
14 Then you have the loan amount.

15 Q. Right.

16 A. Right? And then we pay off the loan--no,
17 then we have the loan amount carried forward--oh, this
18 is just one year. Okay.

19 Q. So, there seems to be some notion that
20 Bridgestone Licensing sort of has to have a certain
21 amount of money on hand at all times; right?

22 A. Based on this?

1 Q. Yeah. This is the history going back to 2012
2 running through 2017.

3 A. Right.

4 Q. And, you know, it never--

5 A. Cash balance--

6 (Overlapping speakers.)

7 Q. It never gets--2.9 million is the lowest it
8 ever gets.

9 A. That's what that says, but does that mean
10 that there's a policy that they have to have so much
11 money--I don't know the answer to that.

12 Q. I see. Okay.

13 A. If you look at the Dividend Plan on Page 5 of
14 the MTP, you can see that--I mean, there is, at least
15 from 2016 forward, a cash balance, but it seems that
16 they plan on building up the cash in the account in
17 preparation to pay the loan off after this
18 arbitration.

19 Q. I see. Okay.

20 Let's look at a few more e-mails, and then
21 we're almost finished.

22 We were looking at R-203; right? And on

1 Page 3, there's a paragraph about two-thirds of the
2 way down the page that says: "When we consulted with
3 José, the BSAM Treasurer, regarding this matter, as to
4 the possibility of borrowing from BSAM, we received
5 the following advice: It should be possible from the
6 BSAM side to loan under conditions of U.S. dollars
7 denomination/one-year loan roll/external procurement
8 of dollar-denominated funds (for) the loans
9 capital/lending Interest Rate around 1 percent but at
10 the same time, you would need to confirm with the
11 parent company BSJ."

12 A. Yes.

13 Q. Is that correct?

14 A. Yes.

15 Q. You're not doing anything without BSJ's
16 involvement and consent; correct?

17 A. That's what that would appear to say, yes.

18 Q. Well, is that the realty?

19 A. In day-to-day operations, I mean, I'm sure
20 there's--

21 Q. Was this a day-today operation, a \$6 million
22 loan?

1 A. Well, that's what I'm saying. There's
2 exceptional circumstances where you do need to get the
3 parents company's involvement, but there are also
4 day-to-day operations where--so when you say nothing
5 gets done without BSJ, are you referring to this
6 specific issue, or in general? I mean--

7 Q. Well, this is a paragraph in the body of an
8 e-mail discussing the possibility of this \$6 million
9 loan, is it not?

10 A. It is.

11 Q. So, it's fair to say that this loan wasn't
12 going to happen without BSJ's approval; correct?

13 A. That's true.

14 Q. Thank you.

15 Now, you said you didn't know who some of
16 these people are. Do you know who Mr. Hosokawa is?

17 A. I do not know--I'm looking for his name to
18 see if maybe the pronunciation is--

19 Q. All right. Let's move over to R-210, then.
20 Do you see that now?

21 A. Yes, I do, yes.

22 Q. We have an e-mail from Mr. Tetsuji Hosokawa

1 to Mr. Yukari Sato.

2 Do you know who Mr. Hosokawa is?

3 A. I do not know who Mr.--

4 Q. Do you know who Mr. Sato is?

5 A. I don't know who Mr.--no, I don't know either
6 of those two.

7 I know Mr. Kitamura on the cc line.

8 Q. Okay. But Mr. Sato appears to be 9922;
9 right?

10 A. 9922. I'm sorry, where--okay. 9922 Sato.

11 Q. And Mr. Hosokawa seems to be 1220C; right?

12 A. That's--yes. 1220C.

13 Q. Do you have any ideas or functions are
14 associated with 1220C?

15 A. I don't. It's secret code.

16 Q. A secret code.

17 A. I don't know what--all I know--all I know is
18 that the less (sic) numbers, the higher up you are in
19 the organization.

20 Q. Okay.

21 A. The number itself doesn't matter. So the
22 fact that it's 9922 versus 1220, isn't important.

1 It's a four-digit number, and they're all treated
2 basically within the same class or...

3 Q. Okay.

4 So, Mr. Sato is a BSJ person; right?

5 A. Oh, let me look at his--well, he's got a
6 number, so I would assume, so.

7 Again, I would assume that he is, but I was
8 looking to see if his e-mail address--

9 Q. And Mr. Kitamura, who we've talked about
10 before, is copied on the e-mail, isn't he?

11 A. He is.

12 Q. Yeah. And he's in Tokyo. He's a big
13 trademark person; right?

14 A. He was.

15 Q. Yeah, okay.

16 Well, he was in 2016 when this e-mail was
17 sent.

18 A. Yes.

19 Q. May the 10th. Okay.

20 So, on Page 2 of R-210, in the third
21 paragraph--

22 A. Second--the first full e-mail?

1 Q. It says--this is in the new e-mail that
2 begins on that page.

3 A. Okay.

4 Q. In the third paragraph it says: "In light of
5 the situation noted above, in order to avoid a
6 shortfall in BSLS finances."

7 A. Yes.

8 Q. What do you think that "shortfall" refers to?
9 Isn't that what we were talking about a moment ago,
10 about how the cash doesn't go too low? They keep an
11 eye on it from Tokyo?

12 A. I'm sure they do. I don't know what that
13 means, though. Would it be, you know, if we paid
14 \$6 million, it would go, you know, below--I mean, we
15 don't carry \$6 million in the account; right?

16 Q. Yeah.

17 And it goes on to say: "We are considering
18 execution of a new group loan: BSAM loan."

19 A. Yes.

20 Q. So, the idea of this loan is not spontaneous
21 from the head of the BSAM Zeus, is it? It's coming
22 from Tokyo.

1 A. I don't know. When was that? What was the
2 date of that other e-mail?

3 Q. We are still in the same R-210, on the second
4 page.

5 A. Yeah. No, I was just looking at the dates
6 and see when again, there's two separate e-mail
7 threads here, and I don't know if they're intertwined
8 or what the date ranges are. So this one is--

9 Q. Well, what is the date of this e-mail?

10 A. This one is May 9th.

11 Q. May 9, 2016.

12 A. Right?

13 And so the original one from Hayato Shiraishi
14 was May 6th; right? So there were multiple e-mail
15 strings going on at the same time.

16 Q. Yeah, because the people in Tokyo were trying
17 to figure out how they were going to get money to BSLS
18 so that BSLS could bring the arbitration; right?

19 A. So, it could pay the Judgment and--

20 Q. Pay the Judgment--

21 A. --yes, and bring the arbitration.

22 Q. --and then bring the arbitration.

1 A. Yes.

2 Q. Okay.

3 And it says: "We are considering the
4 execution of a new group loan, BSAM loan." So who is
5 the "we"? That would be the Treasury function in
6 Tokyo; no?

7 A. I don't know.

8 If you look at the first e-mail in--or the
9 last page of R-203, dated May 6th, it says they
10 already had consulted with José, the BSAM Treasurer,
11 so it sounds like it was a collective "we."

12 Q. Well--

13 A. And this was three days later.

14 Q. Let's go back to the one we were talking
15 about, if you don't mind--

16 A. Sure.

17 Q. --which is R-210, and José appears in the
18 very same paragraph we were just looking at, so--and
19 it just says there's an execution of a new group loan.

20 A. Yes.

21 Q. Yeah, okay. And--

22 A. But you said--

1 Q. --it goes on to say: "It should be noted
2 that the execution of a BSAM loan and not a
3 parent-subsidiary loan from BSJ has been confirmed
4 with 1613."

5 So, that's some big shot; right, somewhere?

6 A. It's a four-digit number, so they're all
7 the--they're all upper level.

8 Q. Okay. All right.

9 All right. So, then--all right.

10 Let's look at now a document--I think it's
11 the last document in your binder, VP-43.

12 A. Okay.

13 Q. This is an e-mail from Rintaro Akiyama to you
14 and to Lynn Hsu; is that right?

15 A. That's true.

16 Q. And it's dated June 20, 2017; right?

17 A. It is.

18 Q. And BSJ, Bridgestone Corporation in Tokyo,
19 through Rintaro Akiyama is telling you and Lynn Shu
20 that he is preparing to re-enter the Loan Agreement
21 between BSAM and BSLs; right?

22 A. That's true.

1 Q. He's getting ready to roll it over.

2 A. Correct.

3 Q. Okay. And this is the same \$6 million Loan
4 Agreement that BSAM signed with BSLs--

5 A. Correct.

6 Q. --to pay the Supreme Court Judgment.

7 And then Mr. Akiyama says: "We," again,
8 referring to Tokyo, right, "plan to renew this Loan
9 Agreement until 2020." Is that right?

10 A. I don't know who "we"--

11 Q. Do you see the last--

12 A. Yes, I understand what you're saying, but you
13 interjected "we" being Tokyo and I don't--I mean, yes,
14 they're located in Tokyo, but I don't know--

15 Q. Well, who is the sender of the e-mail?

16 A. It's Mr. Akiyama.

17 Q. And what does it say to identify him
18 underneath his signature?

19 A. Yeah. So he says Bridgestone Corporation.
20 But he also does work on behalf of Bridgestone
21 Licensing Services; right?

22 So, just like Lynn Hsu is a member of

1 Bridgestone Americas, she does work on behalf of
2 Bridgestone Licensing Services.

3 Q. So as we discovered before, there are a lot
4 of dual-hatted people--

5 A. There are.

6 Q. --in the Bridgestone organization; right?

7 A. Correct.

8 Q. Yeah. And this particular one happens to
9 work in Tokyo; right?

10 A. He does.

11 Q. Okay. All right.

12 So, we've had some conversation today about
13 Claimants' Exhibit 318. Is that in your binder?

14 That's in your smaller binder, I guess, that
15 your counsel gave you. That's the 50:50 agreement
16 from 2010?

17 A. Okay. That's Tab 11?

18 Q. Yeah, tab 11. Claimants' Exhibit 318.

19 A. Yes.

20 Q. Okay. And Paragraph 3 of that agreement
21 says: "BSJ," Bridgestone Corporation Japan; right?

22 A. Yes.

1 Q. --"will pay on behalf of itself and BSLS, the
2 entire fees due under the invoices from law firms,
3 investigation companies, and other entities which have
4 been retained for taking the trademark actions, and
5 then BSJ will charge 50 percent of such fees to BSLS."

6 Is that right?

7 A. Yes, that's what it says.

8 Q. Okay. And 4 says: "For charging above,
9 BSJ," again, Bridgestone Corporation in Tokyo, "will
10 issue its invoice to BSLS either quarterly or monthly,
11 at BSJ's option, and in Japanese yen or any other
12 currency of its choice." Correct?

13 A. Yes.

14 Q. So the Bridgestone Corporation treasury is
15 reserving full optionality to itself; is that correct?

16 A. Well, this is signed by two members--well,
17 signed by--

18 Q. Well, I didn't ask you who signed it. We can
19 get to that in a minute.

20 A. But you're saying Treasury; right?

21 Q. Pardon?

22 A. You said Treasury. I don't know the Treasury

1 Department is a part of this Decision.

2 Q. Well, I'm just asking you based on the
3 reading of Point 4: "BSJ will issue its invoice to
4 BSLs."

5 A. Right.

6 Q. And then it has a number of options, "either
7 quarterly or monthly, at BSJ's option, and in Japanese
8 yen or any other currency of its choice." Correct?

9 A. That's what it says, yes.

10 Q. Right. So, that means there is optionality.

11 A. Yes, monthly or quarterly.

12 Q. Monthly or quarterly?

13 A. Or yen or--

14 Q. Yen or some other currency.

15 A. Right.

16 Q. Okay. And is the trademark department going
17 to be making decisions whether to invoice in yen or
18 some other currency?

19 A. That, I don't know. Are they getting
20 directions from the--

21 Q. Is that likely?

22 A. What's that?

1 Q. Is that likely that the trademark department
2 is going to be--

3 A. They may ask somebody in accounting. Is it
4 Treasury? I don't know. Is it accounts payable? Is
5 it--I don't know who--again, it's so broad, I don't
6 know who they're conversing with to make this
7 Decision.

8 Q. What does your common--

9 A. But you're making a definite fact that BSA
10 Treasury said, and I don't know--

11 Q. Doesn't your common sense tell you that this
12 would be a Treasury call?

13 A. It would probably be somebody in finance;
14 right? I mean, probably--again, as we saw in some of
15 the other ones, it could depend on exchange rates, it
16 could depend on monthly, quarterly--

17 Q. But it would be someone in Tokyo; right?
18 Because it's BSJ's option.

19 A. Yes.

20 Q. Okay. Now, Paragraph 2 says: "The above
21 trademark actions include but are not limited to." Is
22 that correct?

1 A. That's what it says, yes.

2 Q. Right.

3 But I think you testified that this only
4 applied narrowly to the items that are listed there;
5 right?

6 A. It says the trademark--well, I'd have to look
7 at what my testimony was, but--if you want to go back
8 to it, I'm happy to--

9 Q. But--

10 A. Because there's other--there's other
11 potential actions that could happen.

12 Q. Right. And that's what "but not limited to"
13 means; right?

14 A. Yes.

15 Q. Yes, okay.

16 And that could include actions like the tort
17 case, could it not?

18 A. Let's think about that. Let's talk this
19 through.

20 So, the court case was a damage--it wasn't
21 really a trademark action; right? It was a civil case
22 brought for damages. It was indirectly related to a

1 trademark action, but I don't know that it would
2 necessarily be considered a trademark action as
3 defined here.

4 Q. I see. So, when you went and told USTR that
5 the sky was falling on trademarks, it was actually
6 completely incorrect.

7 A. No, the Supreme Court Decision--

8 Q. Because this was a damages action. This was
9 not a trademark action; right?

10 A. The Supreme Court issued a trademark
11 decision; right? Are you talking about the
12 trademark--

13 Q. No.

14 A. Are you talking about this action or the
15 Supreme Court Decision?

16 Q. No, I asked you whether the damage, the tort
17 claim that was made against Bridgestone Licensing
18 Services and Bridgestone Corporation Japan was a type
19 of action that could be included in the "are not
20 limited to," and you--

21 A. Could it be? I don't know. Is the Supreme
22 Court Judgment a trademark action? It was the result

1 of a trademark action; right?

2 Q. But I think you testified a minute ago that
3 it was a tort case. It was not a trademark action.

4 A. It was a tort case involving a trademark
5 action. How's that? Right?

6 Q. I think we--nobody disagrees about that.

7 A. All right.

8 Q. All right.

9 PRESIDENT PHILLIPS: We can't sit beyond
10 6:00. Choose your moment.

11 BY MR. DEBEVOISE:

12 Q. Let's just talk for one minute about the
13 chronology of this 2010 Agreement.

14 A. Okay.

15 Q. This Agreement was entered into on January 1,
16 2010; correct?

17 A. Yes.

18 Q. And that was prior to the Decision in the
19 tort case; correct?

20 A. That's correct.

21 Q. Okay. So, during the life of the tort case,
22 there was, in fact, an agreement that stated that the

1 costs of all these actions should be split 50:50 by
2 BSJ and BSLs.

3 A. Correct.

4 Q. So, I think you said before you were in
5 charge of IP litigation; correct?

6 A. Yes.

7 Q. And you're in charge of running this case,
8 this arbitration, at BSAM and BSLs; right?

9 A. Yes.

10 Q. And did you review their Reply before it was
11 filed?

12 A. I probably skimmed it and read it, yes.

13 Q. Okay. And if we look at Page--Paragraph 83
14 of the Reply?

15 A. Where are we at?

16 Q. I think that's in your binder.

17 Have you located that?

18 A. I have.

19 Q. About halfway down the paragraph there's a
20 sentence that begins in the far-right margin:
21 "Whether this 'insurance policy' would cover this
22 joints liability depends on the language of the

1 insurance policy itself (here, the TPA) but the TPA is
2 silent on this matter. In the absence of any guidance
3 from the TPA, the Tribunal may look to any agreement
4 made between the Parties as to how they would
5 apportion loss. There are no documents that
6 demonstrate any formal agreement between BSLS and BSJ,
7 but the Loan Agreement between BSLS and BSAM and the
8 evidence of Mr. Kingsbury as to his role in dealing
9 with litigation matters for the Americas shows the
10 approach taken by Bridgestone group--BSAM and BSJ are
11 generally responsible for matters in the Americas, not
12 BSJ."

13 Is that what the Reply says?

14 A. Yes, that's true.

15 Q. Right, okay.

16 But this business about the loan being
17 arranged this way because BSAM and BSJ are generally
18 responsible for matters in the Americas turns out to
19 be a fiction, doesn't it? That's just kind of a
20 make-weight, it's a convenient argument that...

21 A. The loan itself? Is that what you're talking
22 about, the loan from BSA to BSLS?

1 Q. No. I'm referring to the point about no
2 formal agreement.

3 A. Oh. Well, it says but this business about
4 the loan being arranged this way.

5 Q. All right. Well, let's just focus on the
6 sentence that says: "There are no documents that
7 demonstrate any formal agreement between BSLS and
8 BSJ."

9 But, in fact, we know that there was such a
10 document; correct?

11 A. I do now. I didn't then.

12 Q. Okay.

13 And did you play any role in the document
14 production process that we undertook in this case?

15 A. Yes, we produced the document.

16 Q. Right.

17 And when were documents produced to us? It
18 was long before this Reply; no?

19 A. I would assume so.

20 Q. Almost a year ago, in fact; right?

21 A. Okay.

22 Q. Okay. Thank you.

1 MR. DEBEVOISE: Okay. I have no further
2 questions at this point.

3 (Comments off microphone.)

4 MS. HYMAN: Sir, yes, just two quick
5 questions.

6 PRESIDENT PHILLIPS: Very well.

7 REDIRECT EXAMINATION

8 BY MS. HYMAN:

9 Q. Firstly, when Mr. Debevoise earlier was
10 talking to you about the Foley letter, I think he
11 asked you whether the objective of the letter was to
12 stop the competition from selling their products.

13 A. Yes.

14 Q. Did you mean that the objective was to put
15 them out of the tire business?

16 A. No. It was not to put them out of the tire
17 business. It was to prevent them from infringing our
18 trademarks.

19 Q. And then just the document--the two--the
20 letters from Congress and the Senators--

21 A. Yes.

22 Q. --did you write those letters?

1 A. I did not write those letters.

2 Q. Okay. Thank you. That's all.

3 PRESIDENT PHILLIPS: Well, thank you. That's
4 extremely good timing. You are now free to discuss
5 the case as you wish.

6 THE WITNESS: Thank you.

7 PRESIDENT PHILLIPS: And we shall adjourn
8 until 9:00 tomorrow morning.

9 THE WITNESS: Excellent. Thank you.

10 (Witness steps down.)

11 (Whereupon, at 6:02 p.m., the Hearing was
12 adjourned until 9:00 a.m. the following day.)

CERTIFICATE OF REPORTER

I, David A. Kasdan, RDR-CRR, Court Reporter, do hereby certify that the foregoing proceedings were stenographically recorded by me and thereafter reduced to typewritten form by computer-assisted transcription under my direction and supervision; and that the foregoing transcript is a true and accurate record of the proceedings.

I further certify that I am neither counsel for, related to, nor employed by any of the parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.



DAVID A. KASDAN